

**Stevens Institute of Technology  
&  
Systems Engineering Research Center (SERC)**

**Model Centric Engineering Enabling a New Operational  
Paradigm for Acquisition**

**Presented by:**

**Dr. Mark R. Blackburn (PI)**

**Dr. Mary Bone**

**Dr. Dinesh Verma**

**With Contributing Sponsors (NAVAIR, ARDEC, DASD(SE))**

**With Contributing Researchers (RT-48, 118, 141, 157, 168, 170, 176)**

**October 25, 2017**

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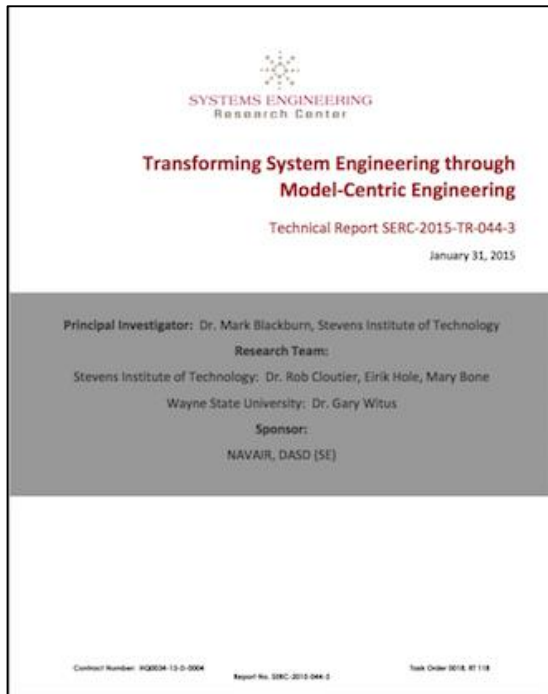
- Historical perspective and resources
- Systems Engineering Transformation (SET) Framework for a new operational paradigm between government and industry
- Surrogate pilot experiment(s) for ***Executing*** the SET Framework
  - Research emphasis
  - Methodology for modularizing models
  - Integrated Modeling Environment and approach to demonstrate Authoritative Source of Truth
  - “Specification generation” from models


**NAVAIR is Interested in Sharing Concept and Getting Feedback**

## • Resources

- Technical reports link: <http://www.sercuarc.org/researcher-profile/mark-blackburn/>
- Comprehensive briefing: <http://www.sercuarc.org/publications-papers/presentation-systems-engineering-transformation-through-model-centric-engineering-past-why-present-what-and-future-how/>

### NAVAIR: RT-141 Phase I Summary

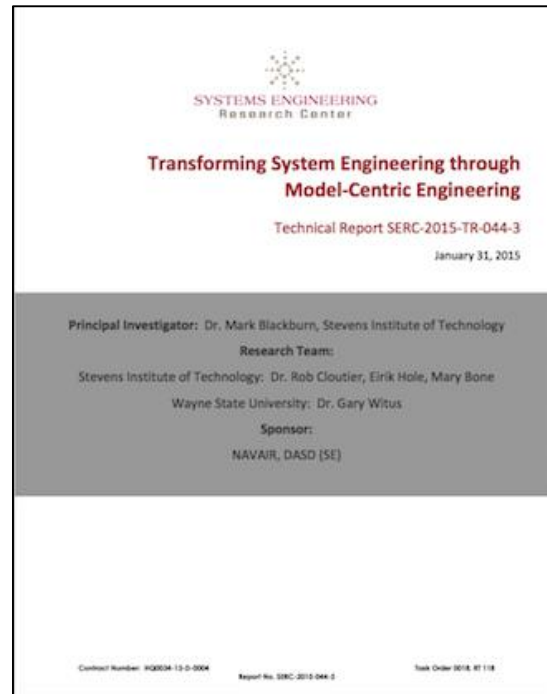



  
**Transforming System Engineering through Model-Centric Engineering**  
 Technical Report SERC-2015-TR-044-3  
 January 31, 2015

**Principal Investigator:** Dr. Mark Blackburn, Stevens Institute of Technology  
**Research Team:**  
 Stevens Institute of Technology: Dr. Rob Cloutier, Eirik Hole, Mary Bone  
 Wayne State University: Dr. Gary Witus  
**Sponsor:**  
 NAVAIR, DASD (SE)

Contract Number: HQ004-13-D-0004    Report No. SERC-2015-044-3    Task Order 0018, RT 118

### NAVAIR: RT-157 Phase II – SET Initiated

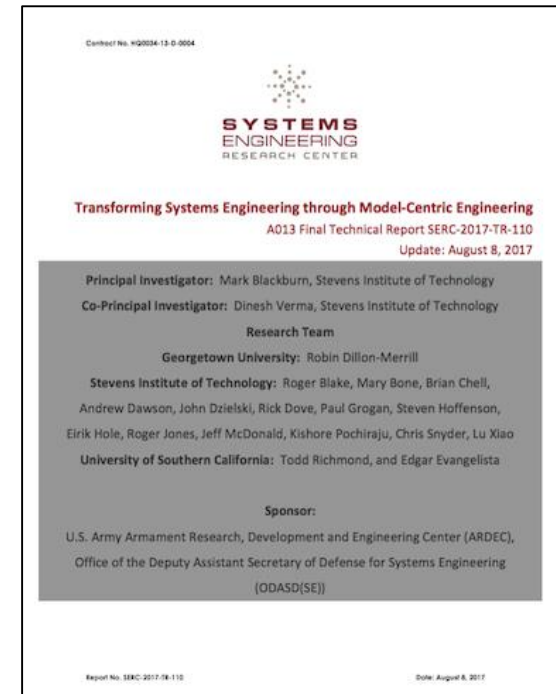



  
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### ARDEC: RT-168 Synergistic



Contract No. HQ004-13-D-0004  
  
**Transforming Systems Engineering through Model-Centric Engineering**  
 A013 Final Technical Report SERC-2017-TR-110  
 Update: August 8, 2017

**Principal Investigator:** Mark Blackburn, Stevens Institute of Technology  
**Co-Principal Investigator:** Dinesh Verma, Stevens Institute of Technology  
**Research Team:**  
 Georgetown University: Robin Dillon-Merrill  
 Stevens Institute of Technology: Roger Blake, Mary Bone, Brian Chell, Andrew Dawson, John Dzielski, Rick Dove, Paul Grogan, Steven Hoffenson, Eirik Hole, Roger Jones, Jeff McDonald, Kishore Pochiraju, Chris Snyder, Lu Xiao  
 University of Southern California: Todd Richmond, and Edgar Evangelista

**Sponsor:**  
 U.S. Army Armament Research, Development and Engineering Center (ARDEC),  
 Office of the Deputy Assistant Secretary of Defense for Systems Engineering (ODASD(SE))

Report No. SERC-2017-TR-110    Date: August 8, 2017

# Research Tasks and Collaborator Network

## RT-48

Mark Blackburn (PI), Stevens  
Rob Cloutier (Co-PI) - Stevens  
Eirik Hole - Stevens  
Gary Witus – Wayne State

## RT-118

Mark Blackburn (PI), Stevens  
Rob Cloutier - Stevens  
Eirik Hole - Stevens  
Gary Witus – Wayne State

## RT-141

Mark Blackburn (PI), Stevens  
Mary Bone - Stevens  
Gary Witus – Wayne State

## RT-157

Mark Blackburn (PI), Stevens  
Mary Bone - Stevens  
Roger Blake - Stevens  
Mark Austin – Univ. Maryland  
Leonard Petnga – Univ. of Maryland

## RT-170

Mark Blackburn (PI), Stevens  
Mary Bone - Stevens  
Deva Henry - Stevens  
Paul Grogan - Stevens  
Steven Hoffenson - Stevens  
Mark Austin – Univ. of Maryland  
Leonard Petnga – Univ. of Maryland  
Maria Coelho (Grad) – Univ. of Maryland  
Russell Peak – Georgia Tech.  
Stephen Edwards – Georgia Tech.  
Adam Baker (Grad) – Georgia Tech.  
Marlin Ballard (Grad) – Georgia Tech.

## RT-168 – Phase I & II

Mark Blackburn (PI), Stevens  
Dinesh Verma (Co-PI) – Stevens  
Ralph Giffin  
Roger Blake - Stevens  
Mary Bone – Stevens  
Andrew Dawson – Stevens (Phase I)  
John Dzielski, Stevens  
Paul Grogan - Stevens  
Deva Henry – Stevens (Phase I)  
Bob Hathaway - Stevens  
Steven Hoffenson - Stevens  
Eirik Hole - Stevens  
Roger Jones – Stevens  
Benjamin Kruse - Stevens  
Jeff McDonald – Stevens (Phase I)  
Kishore Pochiraju – Stevens  
Chris Snyder - Stevens  
Gregg Vesonder – Stevens (Phase I)  
Lu Xiao – Stevens (Phase I)  
Brian Chell (Grad) – Stevens  
Luigi Ballarinni (Grad) – Stevens  
Harsh Kevadia (Grad) – Stevens  
Kunal Batra (Grad) – Stevens  
Khushali Dave (Grad) – Stevens  
Rob Cloutier – Visiting Professor  
Robin Dillon-Merrill – Georgetown Univ.  
Ian Grosse – Univ. of Massachusetts  
Tom Hagedorn – Univ. of Massachusetts  
Todd Richmond – Univ. of Southern California (Phase I)  
Edgar Evangelista – Univ. of Southern California (Phase I)

## RT-176

Kristin Giammaro (PI) – NPS  
Ron Carlson (Co-PI), NPS  
Mark Blackburn (Co-PI), Stevens  
Mikhail Auguston, NPS  
Rama Gehris, NPS  
Marianna Jones, NPS  
Chris Wolfgeher, NPS  
Gary Parker, NPS

# Research Phase I: Model Based System Engineering (MBSE) versus Model-Centric Engineering (MCE)

- Over 30 organizational discussions “tell us about most advanced and holistic approach...”:
  - Model-Based Engineering (MBE), Integrated Model-Centric Engineering, Interactive Model-Centric Systems Engineering (IMCSE), Model-Driven Development, Model-Driven Engineering (MDE), and even Model-Based Enterprise, which brings in more focus on manufacturability
- **MCE** characterizes the goal of integrating different model types with simulations, surrogates, systems and components at different levels of abstraction and fidelity across discipline throughout the lifecycle with manufacturability constraints
- SERC Research Supports **Digital Engineering (DE)** Thrust by DoD:
  - ***An integrated digital approach that uses authoritative sources of systems' data and models as a continuum across disciplines to support lifecycle activities from concept through disposal***

# Phase II: Systems Engineering Transformation Initiated at NAVAIR

- Organizations (with a few exceptions) were unwilling to share quantitative data, however
- Qualitative data in the aggregate suggests that MCE technologies and methods are advancing and adoption is accelerating

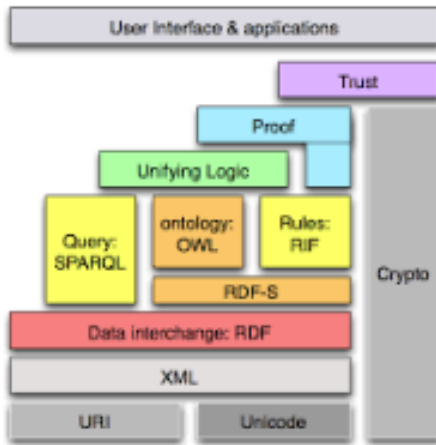
## NAVAIR Executive Leadership Response:

- NAVAIR must move quickly to keep pace with other organizations that have adopted MCE
- NAVAIR must transform in order to perform effective oversight of primes that are using modern modeling methods for system development

**March 2016: Change of Command has Accelerated the Systems Engineering Transformation and Broadened the Scope**

# Current Research Trusts Investigated in Evolving Pilots

## Semantic Web Technologies



Enforces **Modeling Methods**

Underlying technologies for reasoning about completeness and consistency **Across Domains** in modeling tool agnostic way

Digital System Model:  
Single Source of Truth  
(*authoritative source of truth*)

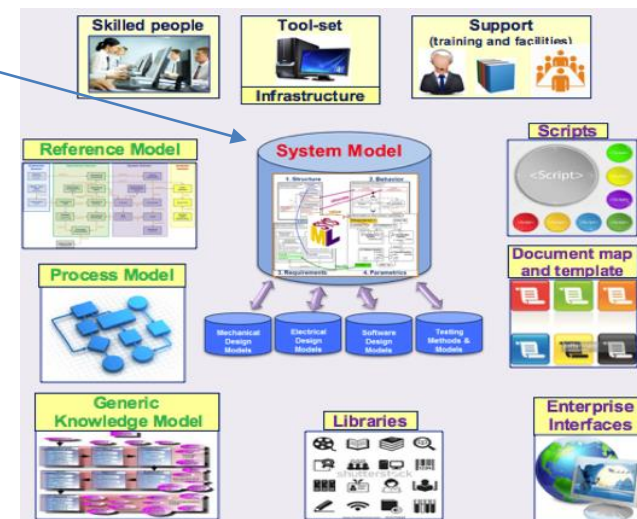
Provides optimization analysis **Across Domains** to support KPP and alternatives trades at mission, system, & subsystem levels

## Modeling Methodologies

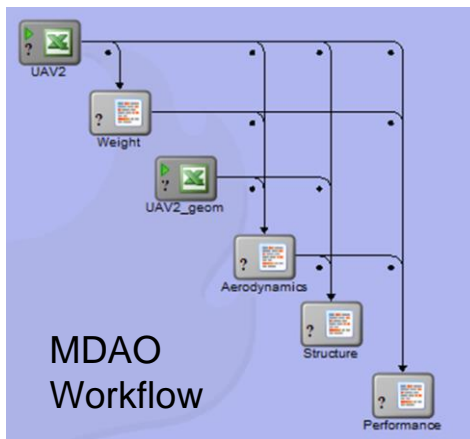


Guides proper usage to ensure **Model Integrity** (trust in model results) for decision making

## Integrated Modeling Environment



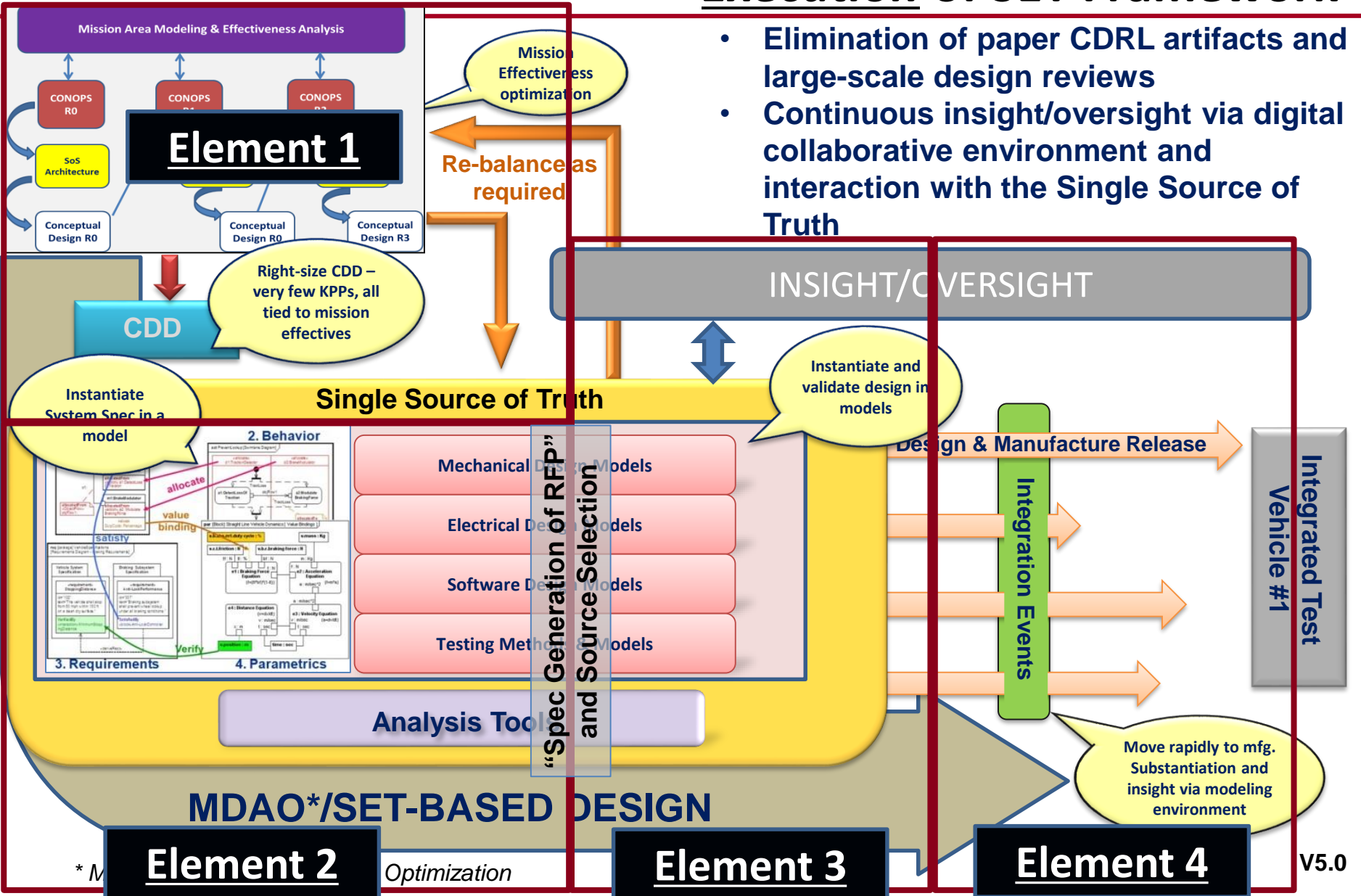
## Multidisciplinary Design, Analysis and Optimization MDAO





# Surrogate Pilot focus is on Execution of SET Framework

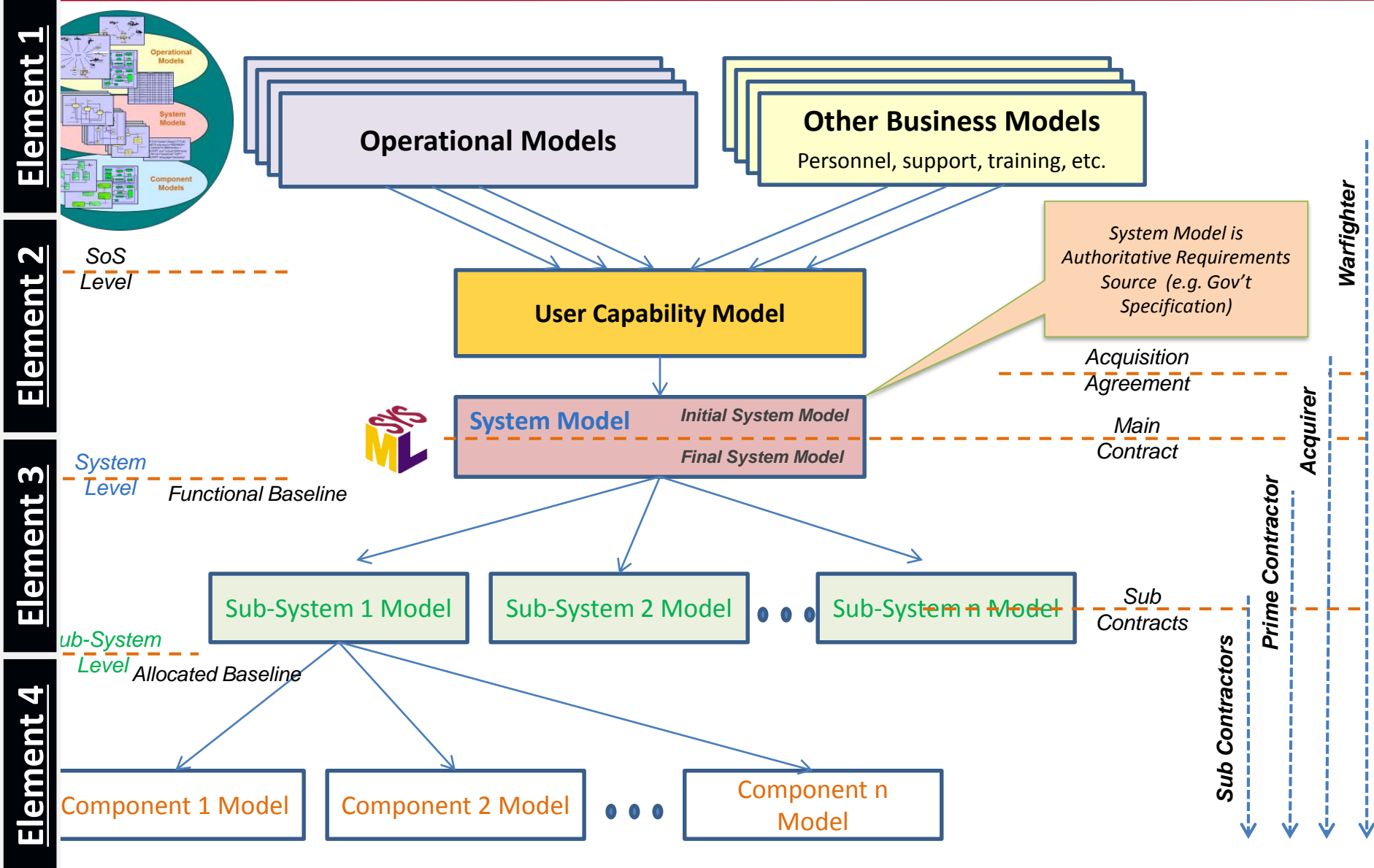
- Elimination of paper CDRL artifacts and large-scale design reviews
- Continuous insight/oversight via digital collaborative environment and interaction with the Single Source of Truth



- Mission: Collaboration between Government and Industry in Model-based Acquisition under SET Framework
- Goal: Execute SET Framework to Assess, Refine, and Understand a New Paradigm for Collaboration in Authoritative Source of Truth (AST)
- Objectives (non exhaustive):
  - Formalize experiment to answer questions about executing SET framework using Surrogate Contractor (SC)
  - “Government team” creates mission, system (& other) models, “generates specification/RFP,” & provides acquisition models to SC as Government Furnished Information (GFI)
  - SC refines GFI reflects corrections/innovations with physical allocation views with multi-physics-based Initial Balanced Design
  - Simulate continuous virtual reviews and derive new objective measures for assessing maturing design in AST
  - Demonstrate visualizations for real-time collaboration in AST
  - Demonstrate and document methods applied
  - Investigate challenging areas and research topics in series of pilots

# Formalizing the Use of Models...

## Creating a Digital Thread...

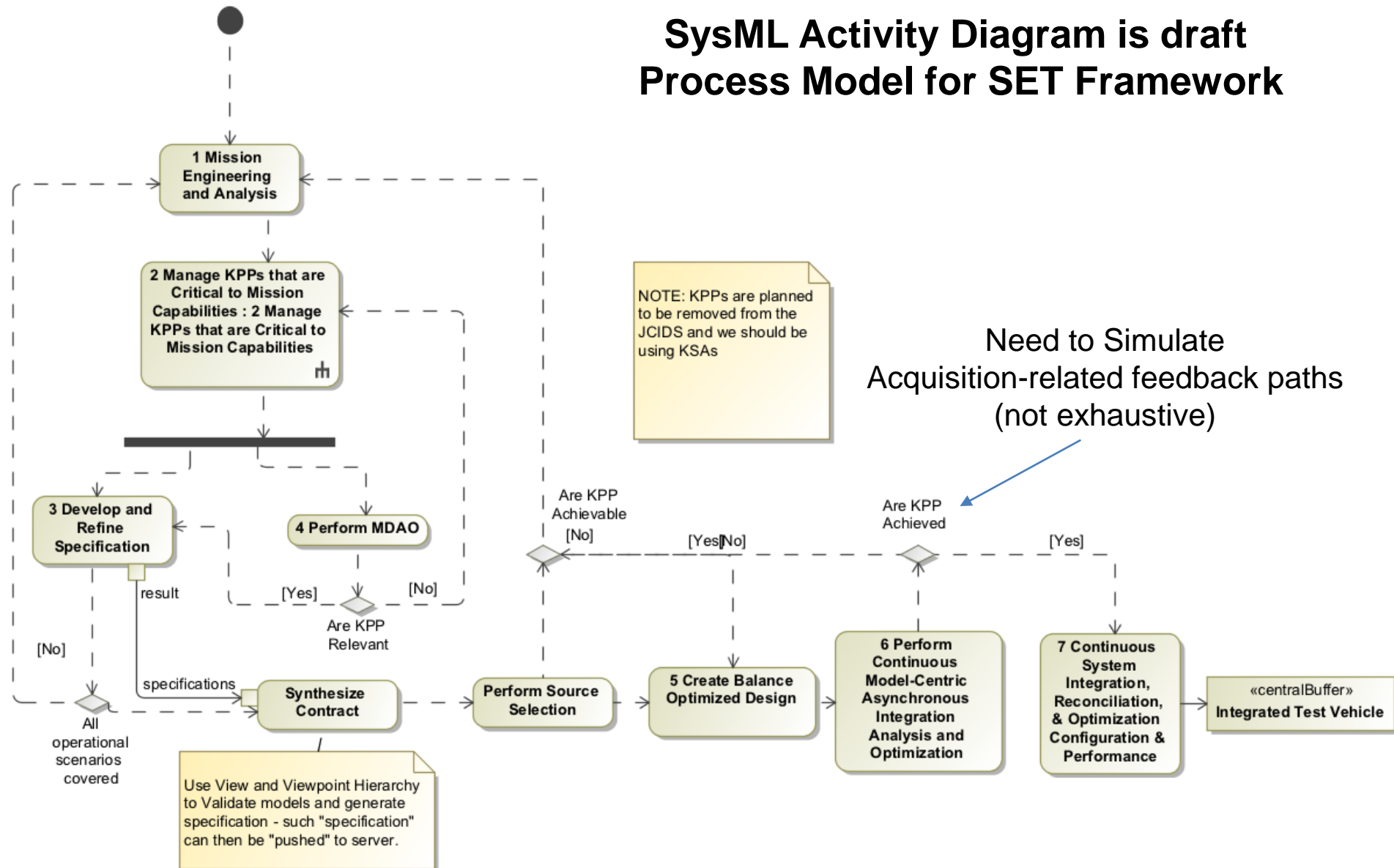


# Example of Surrogate Questions (not exhaustive)

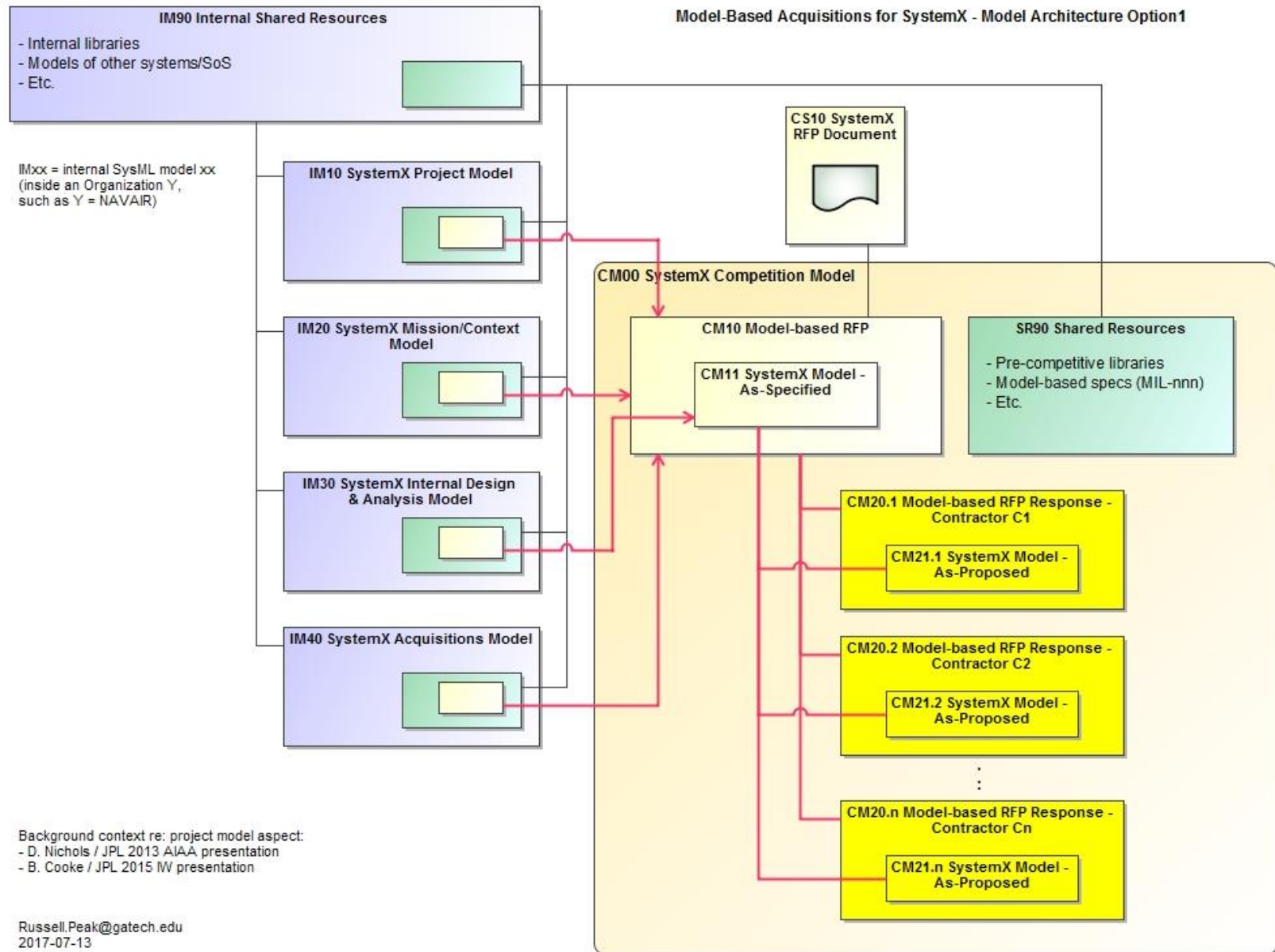
- Learning about new operational paradigm between government and industry in the **Execution** the SET Framework (NOT an air vehicle design)
- We are concerned with interactions (non-exhaustive):
  - Simulating prior to contract award (now)
  - Formalization of a “specification” for “Request for Proposal (RFP)” and methods for providing models to contractor
  - Simulating “Execution” of Oversight / Insight in AST per SET Framework for real-time collaboration in heterogeneous environments
  - **Simulating feedback back to mission engineering caused by specified objectives for unachievable Key Performance Parameters (KPP)**
  - Objective measures for evaluating evolving design maturity, with the reduction of risk
  - Simulating approach for “faults in specification/model” detected after contract award
  - Simulating source selection – desirably as a dynamic simulations and V&V
  - Working with contracts/legal to get agreement on what a “specification” would be
  - Methods for modularizing model used to “generate specification”
  - How will we use the Systems Engineering Technical Review (SETR) guide and checklist that NAVAIR uses? And, how will we make recommendations for its evolution
  - Use of Multidisciplinary Design, Analysis and Optimization (MDAO) at mission, systems, and subsystems (by surrogate contractor)

# Formalize and Refine SET Framework

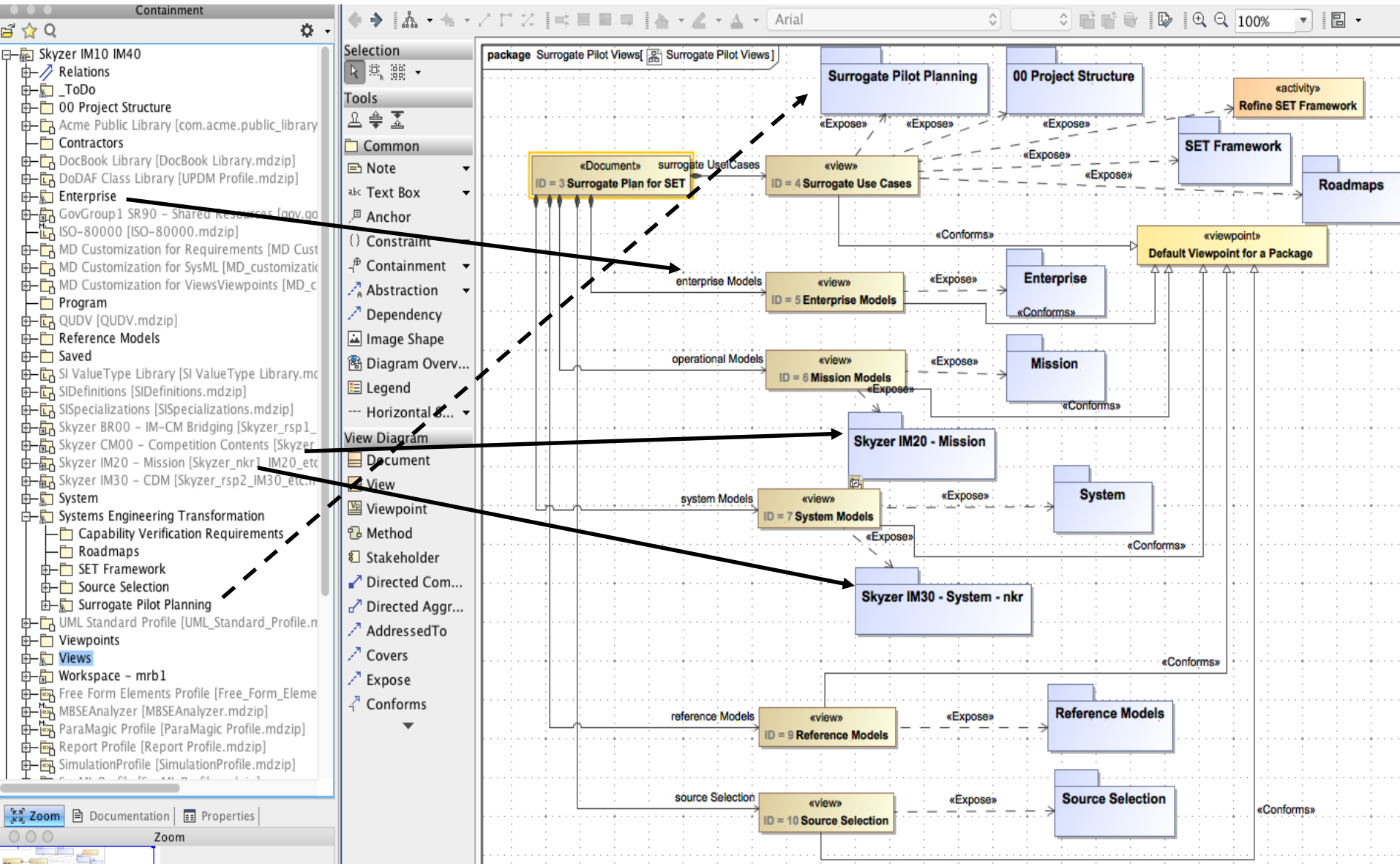
## SysML Activity Diagram is draft Process Model for SET Framework



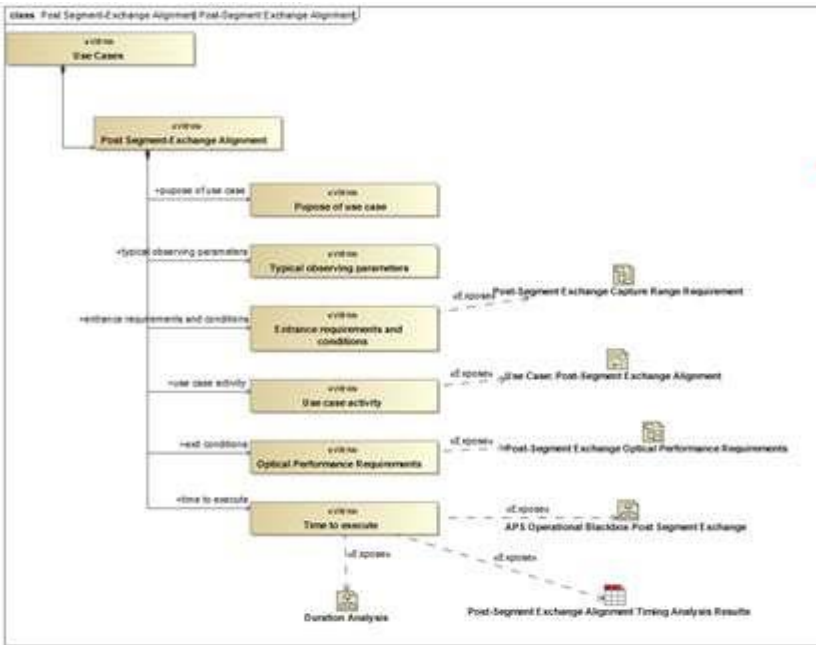
# Methods for Partitioning of Work and Modularization of Models



# Using OpenMBEE Model Development Kit/DocGen for Generating Specification from Modularized Model



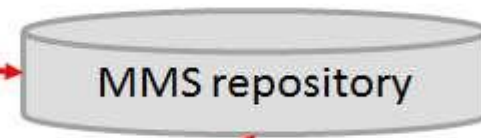
## Model Development Kit/DocGen View and Viewpoint Hierarchy



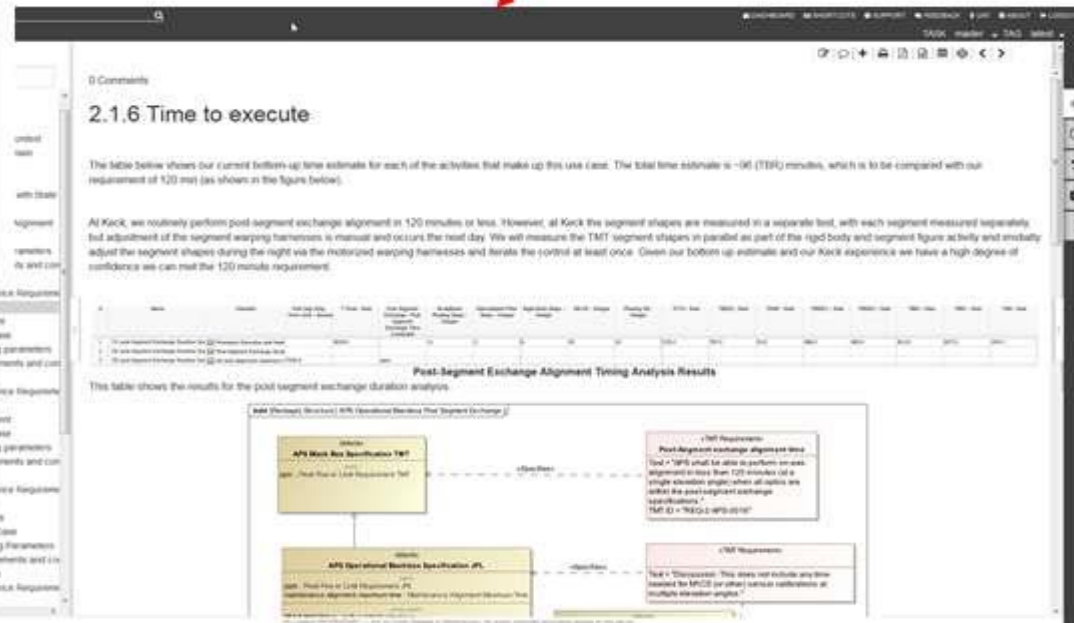
Visualization in View Editor



Model Management System



View Editor



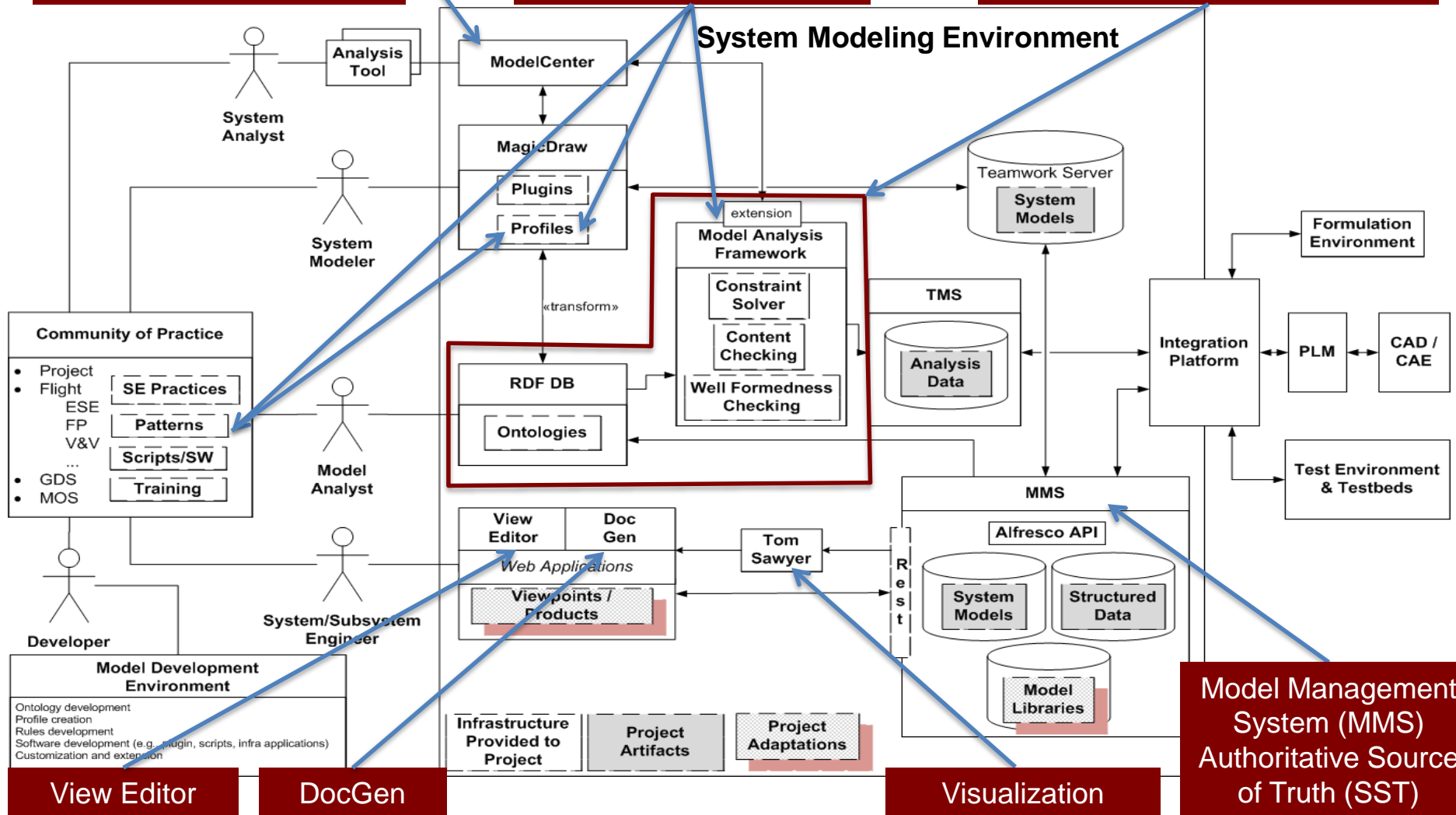


# Surrogate Pilot Using OpenMBEE as Basis for Demonstrating Authoritative Source of Truth

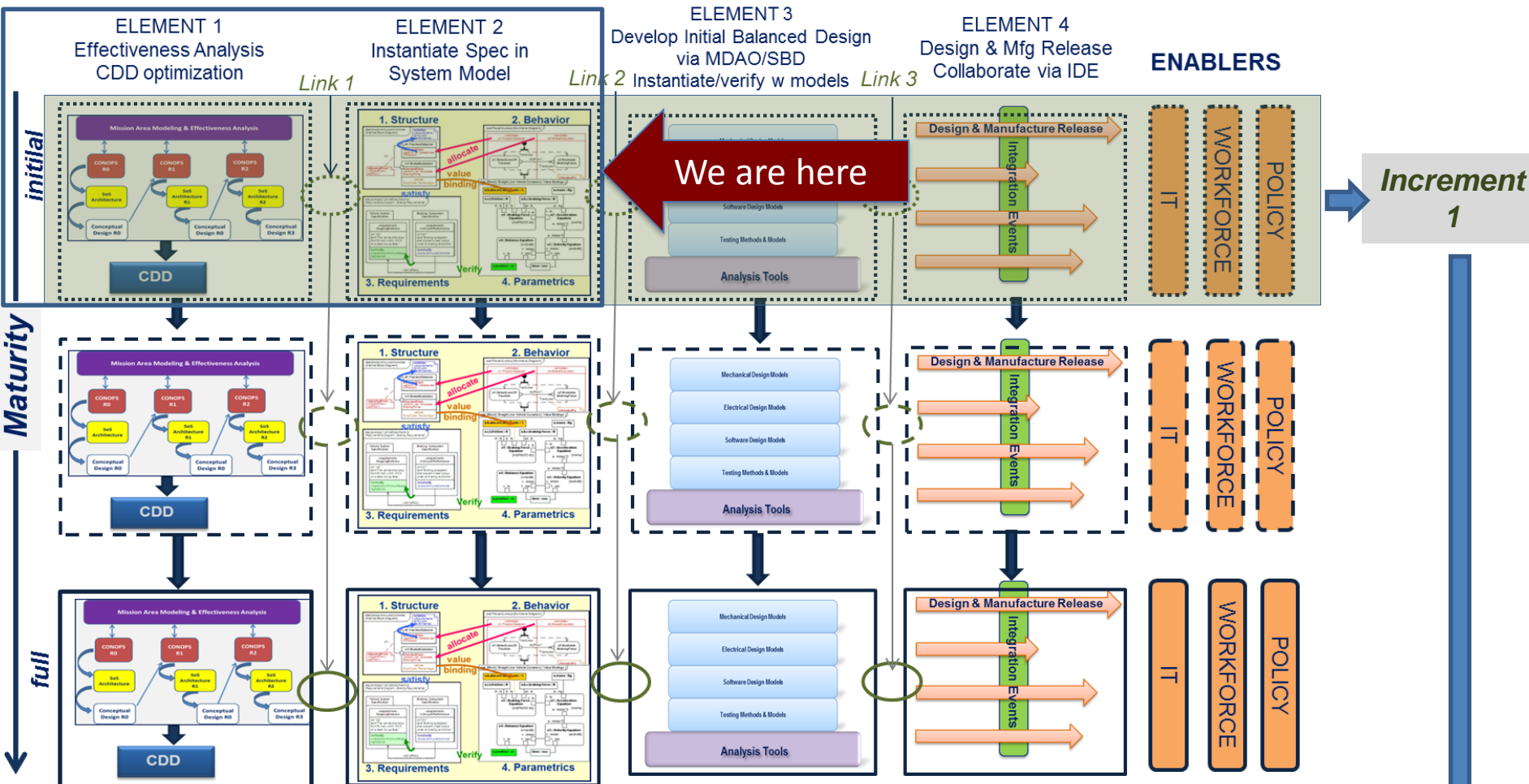
Multidisciplinary Design, Analysis, and Optimization (MDAO) platform

SE Modeling Patterns formalized as Ontologies

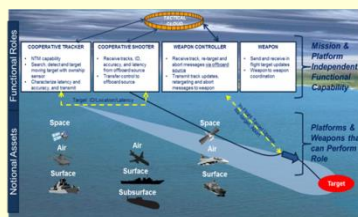
Semantic Web Technologies support Continuous Checks and Model Measures



\*An Integrated Model Centric Engineering (IMCE) Reference Architecture for a Model Based Engineering Environment (MBEE), NASA/JPL, Sept, 2014/ERC 168/170.



## PILOTS



# Our Research Efforts are Synergistic With Our ARDEC Sponsor and Other Collaborators

UNCLASSIFIED



U.S. ARMY  
**RDECOM**

**AVCE VISION**



Reconfigurable, multiple application, computer-aided visualization and integration collaboratory



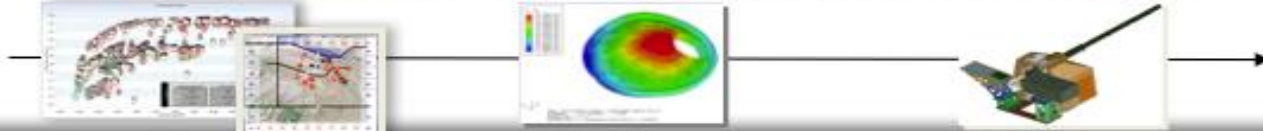
**Physical Space**

## Transformation to Digital Engineering



**VIRTUAL**

An integrated model-based engineering environment to address highly complex and integrated solutions



- SERC Collaborator: Georgia Tech, Georgetown, Naval Postgraduate School, Univ. of Maryland, Univ. of Massachusetts, Univ. of Southern Cal., Wayne State
- Digital Engineering Working Group
- Airspace Industry Association: CONOPS for Industry/Government Collaborative Framework
- Semantic Technologies for Systems Engineering Foundation
- NDIA Working Group – Using Digital Engineering for Competitive Down Select
- NASA/JPL
- OpenMBEE Collaborator Group  
— <https://groups.google.com/d/forum/openmbee/>

- For more information contact:
  - Mark R. Blackburn, Ph.D.
  - [Mark.Blackburn@stevens.edu](mailto:Mark.Blackburn@stevens.edu)
  - Stevens Institute of Technology
  - Links to technical reports: <http://www.sercuarc.org/researcher-profile/mark-blackburn/>
  - Overview briefing of both projects from SERC Sponsor Review 2016: [http://www.sercuarc.org/wp-content/uploads/2014/05/05B\\_SSRR-2016\\_RT157\\_Blackburn\\_v2.pdf](http://www.sercuarc.org/wp-content/uploads/2014/05/05B_SSRR-2016_RT157_Blackburn_v2.pdf)
  - Historical perspective with a long briefing: <http://www.sercuarc.org/publications-papers/presentation-systems-engineering-transformation-through-model-centric-engineering-past-why-present-what-and-future-how/>

CDD	Capability Description Document	MCSE	Model-Centric System Engineering
CONOPS	Concept of Operations	MDAO	Multidisciplinary Design Analysis and Optimization
CDR	Critical Design Review	MDE	Model-Driven Engineering
CDRL	Contract Data Requirements List	NAVAIR	Naval Air Systems Command
CFD	Computational Fluid Dynamics	OV	Operational View
DARPA	Defense Advanced Research Project Agency	P&FQ	Performance and Flight Quality
DASD	Deputy Assistant Secretary of Defense	PDR	Preliminary Design Review
DoD	Department of Defense	PLM	Product Lifecycle Management
DoE	Design of Experiments	RT	Research Task
FEA	Finite Element Analysis	SLOC	Software Lines Of Code
HPC	High Performance Computing	SE	Systems Engineering
IMCE	Integrated Model-Centric Engineering	SET	Systems Engineering Transformation
IMCSE	Interactive Model-centric Systems Engineering	SERC	System Engineering Research Center
IoT	Internet of Things	SETR	Systems Engineering Technical Review
JCIDS	Joint Capabilities Integration and Development System	SFR	System Functional Review
KPP	Key Performance Parameter	SRR	System Requirements Review
MBSE	Model-based System Engineering	SoS	System of Systems
MBE	Model-Based Engineering	SOW	Statement of Work
MCE	Model-Centric Engineering	SSTT	Single Source of Technical Truth
		SV	System View
		UAV	Unmanned Air Vehicle
		V&V	Verification and Validation