

DEFENSE LOGISTICS AGENCY

AMERICA'S COMBAT LOGISTICS SUPPORT AGENCY

DLA Land and Maritime

Providing Critical Support for DoD's Tactical Vehicle Fleet

16 May 2017



Your DLA Leadership



Commander, DLA Land and Maritime



**RDML Michelle Skubic
United States Navy**



DLA Director



**MG (P) Darrell Williams
United States Army**



Purpose



- **Tell you what we know**
- Increase readiness through collaboration
- Help DLA buy Smartly and Effectively
- Adjust our Plans for the Future
- Solicit Intelligence and Provide more routine Situational Awareness to our Industrial Partners





The World in 2017



- Increased operations in CENTCOM and EUCOM
- Fifteen years of spending on CENTCOM specific weapon systems
- Uncertain budget impacts industrial operations
- Recapitalization of existing fleets
- DLA SOH may not equal service requirements

Needed to increase dialogue with our customers on the future



The World in 2017



Army – 95% trending to 100% MA by FY 2019 (CG, AMC)
USMC – Maximize readiness and sustainability (CG, LOGCOM)

CENTCOM

- Afghanistan: 8,400
- Iraq & Syria : 5,500
- Kuwait: 10,800
- SPMAGTF-CENT: 2,300
- Rotating MEU: 2,200

PACOM

- Korea: 4,700 (rotational ABCT)
- 31st MEU: 2,200
- Marine Rotational Force Darwin: 1,250
- Rotating MEU: 2,200

EUCOM

- Europe: 4,700 (rotational ABCT)
- Black Sea Rotational Force: 265
- Marine Rotational Force Europe: 300

AFRICOM

- SPMAGTF-Africa: 1,100



The World in 2017



Army Operations Update

- European Reassurance Initiative
- Deployments with home station equipment and spares
- 24 x CTC rotations / year
- Continued focus on combined arms maneuver
- Diminished Unit Maintenance & Materiel Management Skills
- Common Authorized Stockage Lists (ASLs)
- Depots focused on Performance to Promise
- ~ 90% of Depot parts required are:
 - Lower / Intermittent Demand Items
 - Non-Business Drivers
- Rising UFOs / Line-Stopppers
- Uncertain Funding = Challenged Forecasting
 - Accuracy & Buyback, Timeliness

Army Operations Support

- Emphasis on forward stocking (CONUS and OCONUS)
- Investment in readiness drivers (WSEC 1,5,6 / IPG 1)
- DLA Participation in Corps / ESC / TSC / AFSB Updates
 - Focused on readiness and deploying units
 - Non-Business Drivers
- Supportability Analysis for standardized ASLs
- Increased coordination with LCMCs and PEOs
- Add applicable NSNs to Long Term Contracts / PBLs
- WSEC Coding Reconciliation
- Army Supply Plan
 - Manual reviews of BoMs
 - Emphasis on Line Stoppers (CCIRs)
 - Continuous engagement with Depots and AMC

Readiness was our priority last year, that's our priority this year and by necessity, that needs to continue to be our priority
- CSA GEN Mark A. Milley

USMC Operations Update

- Aging fleet
- Continued use of Special Purpose Marine Air-Ground Task Force (SPMAGTF)
- Increased deployments with home station equipment
- Continued focus on core mission
- Forward stocking and management initiatives (Operational and Industrial)
- Depot impacted by tornado at MCLB Albany
 - Concurrently, investment in resources to improve forecasting accuracy

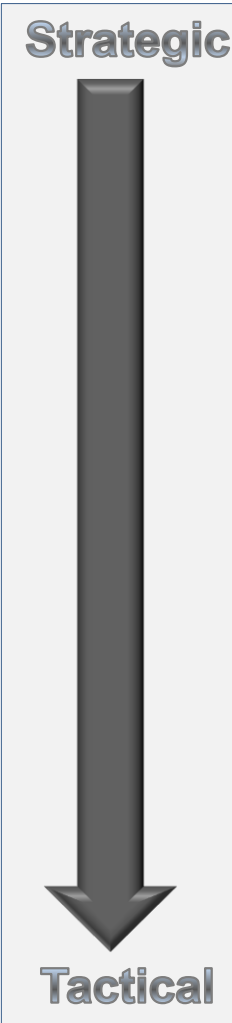
USMC Operations Support

- Increased emphasis on WSEC 1,5,6 / IPG 1 and key weapons systems
- Routine SPMAGTAF / MEU engagement
- Enhanced Forward Stocking
 - Initial year – 86% Usage Rate
 - 300% increase in parts rcvd from local DD
 - Increased forward stocking by 7k items
 - Collaborating on DLA run retail operations
 - Proof of Principle on operational supply initiative
- Improved Forecasting
 - Added nearly 11,000 items into collaboration

Improve readiness because we need more Marines and equipment ready to fight now
- CMC Gen Robert B. Neller



Acquisition Approaches



- **Performance Based Logistics (PBL) Agreements**
- **Acquire Whole Supply Chains**
 - *Privatization (e.g., Tires)*
- **Acquire Integrated Supplies and Services**
 - *Custom PBLs for Specific Customers*
- **Acquire Strategic Materials with Flexible Response**
 - *Long Term Contracts*
 - *Performance Requirements*
- **Transactional Spot Buys**
 - *Leverage Automation*
 - *Auto Eval*
 - *Manual*



Customer / Supplier Base Linkage



Generate Requirements

Aggregate Requirements

Fill Requirements

Customers



DLA



Suppliers



Operational

Industrial

Wholesale / Retail

DLA Direct

Customer Direct

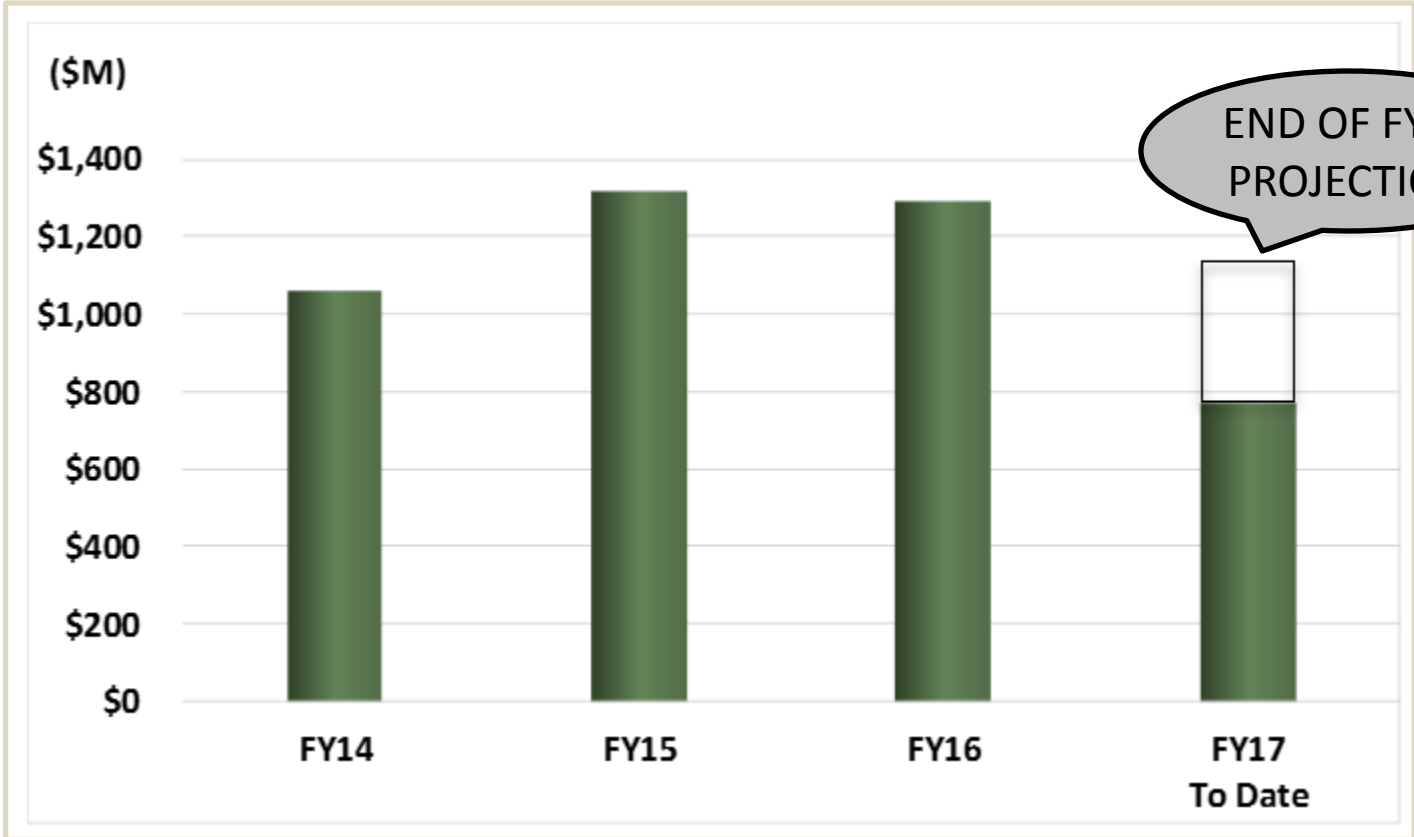
**DoD's End-to-End Supply Chain ...
... Needs active engagement of all to operate effectively/efficiently**



Tactical Wheeled Vehicle Sustainment Sales



Tactical Wheeled Vehicles Division

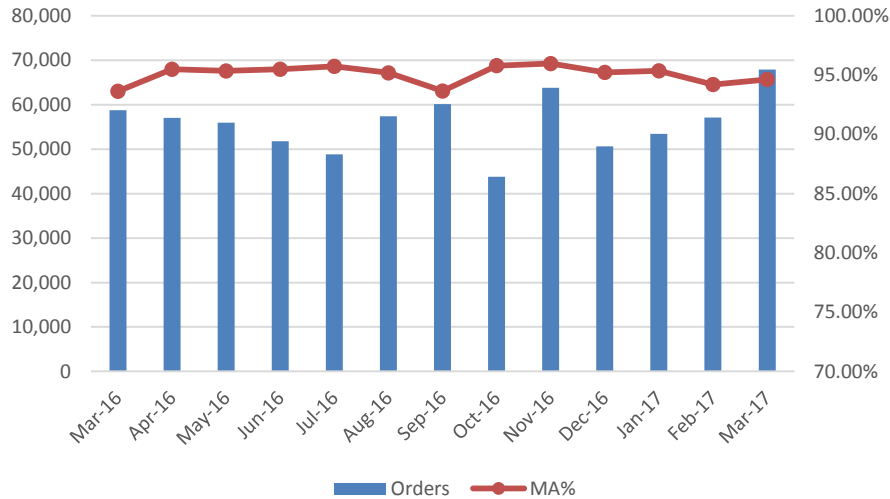




Light Tactical Vehicles



HMMWV Orders- Army & USMC



Intel Received

- Systems include HMMWV
- HMMWV Ambulance program at Rock Island to build 600+ trucks
- EXORD to divest more than 8000 Legacy HMMWVs (966, M998, M1037, M1038, M1025, M1026 and M1114)
- FMS Sales anticipated to increase

Proposed Action Plan

- Continue to work with Army regarding readiness as drivers are identified for LTV fleet
- Continue to work with RRAD and TACOM regarding ongoing reset efforts

Objectives

- Support readiness
- To reduce / eliminate any excess stock buys
- Support rebuild
- Minimize backorders

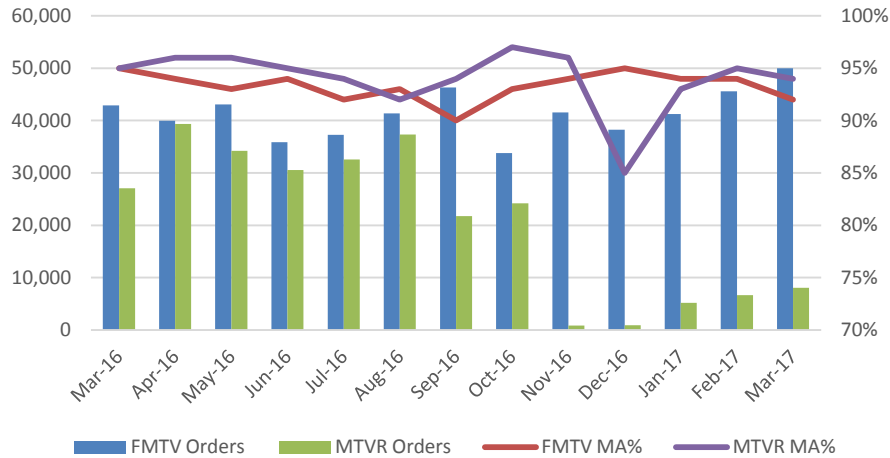




Medium Tactical Vehicles



Orders- Army FMTV & USMC MTRV



Intel Received

- Previous FY reset totals 556 with an additional 687 FY 17 systems
- Systems include FMTV's and MTRV

Proposed Action Plan

- Continue to work with Army and USMC regarding readiness as drivers are identified for MTRV fleet
- Continue to work with TACOM, MARCORSYSCOM and RRAD regarding ongoing reset efforts

Objectives

- Support readiness
- To reduce / eliminate any excess stock buys
- Support rebuild
- Minimize backorders

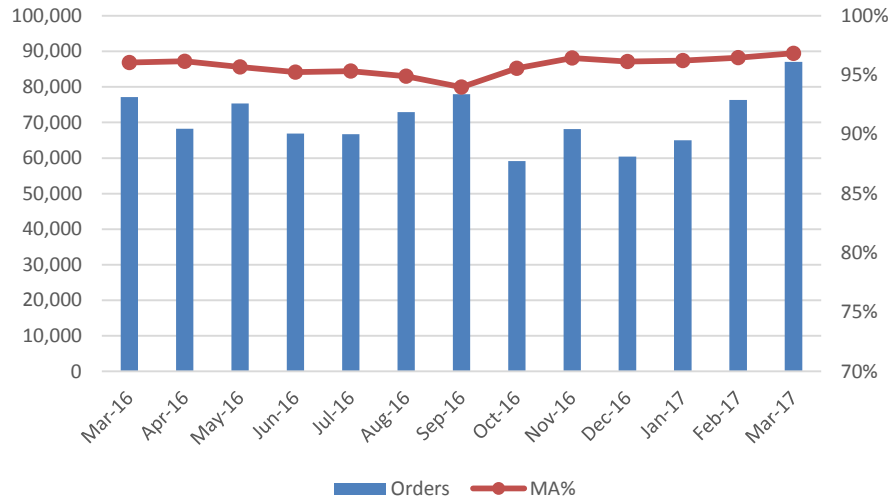




Heavy Tactical Vehicles



HTV Orders- Army & USMC



Intel Received

- Previous FY reset totals 223 with and additional 49 FY 17 systems
- Systems include Tanker, LET, Wrecker, LHS and Cargo
- Oshkosh to rebuild 454 battlefield trucks. DLA researching excess parts availability to support program

Proposed Action Plan

- Continue to work with Army regarding readiness as drivers are identified for HTV fleet
- Continue to work with RRAD and TACOM regarding ongoing reset efforts
- Army – 223 vehicles in OPEN reset status

Objectives

- Support readiness
- To reduce / eliminate any excess stock buys
- Support rebuild
- Minimize backorders





MTVR- Medium Tactical Vehicle Replacement



- USMC transferred ~4700 CLS supported items from Oshkosh Defense (LA9) to DLA for management in late CY 16
- USMC transferred remaining CLS items to Organic Support in 4th QTR 16
- In 4 months DLA purchased 37 M in spares (Jul-Oct 16)
- Operational Readiness rates remained steady during transfer at 85%
- Benefits are increased MA and reduced operational cost, with a possibility of increase in readiness

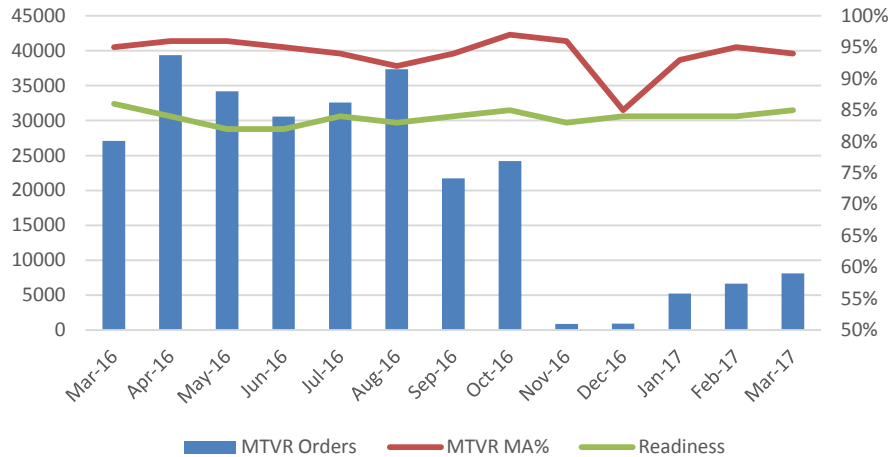




MTVR



MTVR Orders



Intel Received

- 8750 Vehicles in the FLEET
 - 13 different TAMCN/Variants
- Previous FY reset totals 50 with an additional 100 FY 17 systems

Proposed Action Plan

- Continue to work with Army and USMC regarding readiness as drivers are identified for MTV fleet
- USMC transferred remaining CLS items to DLA for management.
- DLA plans to award 4 separate LTC to support MTVR

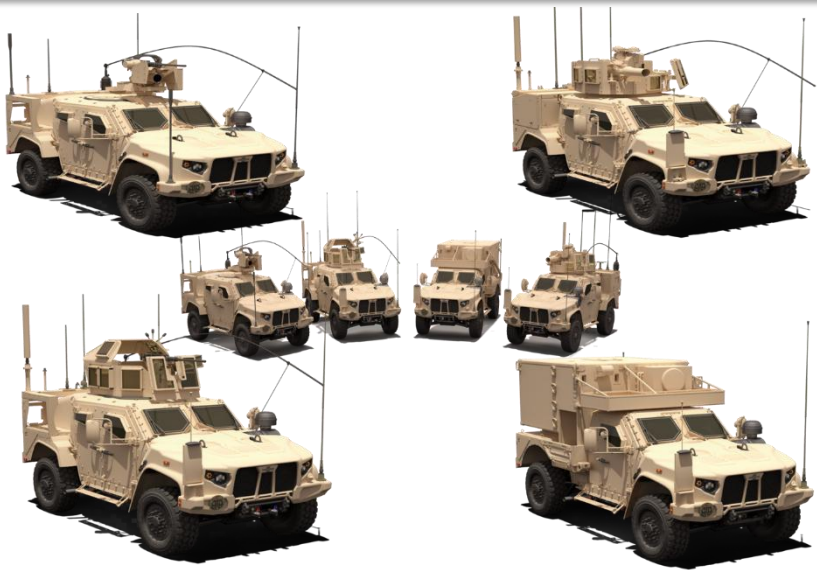
Objectives

- Support readiness
- To reduce / eliminate any excess stock buys
- Benefits
 - Increase MA
 - reduce operational cost





JLTV - Joint Light Tactical Vehicle



Intel Received

- EST 54,999 Vehicles
 - 4 different Variants
- LRIP continues
- FRP decision First Quarter 2019
- IOC Decision First quarter 2020

Proposed Action Plan

- Continue to work with Army and USMC to support Organic support decision
- Army Purchased the TDP
- Support opportunities - PBL, LTC's and manual awards
- Provisioning effort ongoing - working with Oshkosh and PM Office

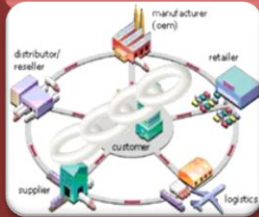
Objectives

- Support fielding and readiness
- To reduce / eliminate any excess stock buys
- Support Organically





Supplier Help



Identification of Supply Chain Constraints



Data Cleaning / Stock Re-Engineering



Material Cost Reduction



The Future...



- Shifting National Priorities
- Uncertain Military Service Budgets
- Increasing Troops in Overseas Contingencies
- RECAP / RESET in Constrained Environment
- **Suppliers Adjusting Now**
- Must Make Prudent Forecast Adjustments
 - Focus Investments Wisely
 - **Protect Readiness**
- Forecast Models Rely on Demand Histories

The past is not an accurate predictor of future requirements



Closing



Continue to
partner for
readiness
of our
**Warfighters
and Depots**



Captains of
Industry
24 Aug 2017
Columbus, OH

Greater Collaboration With Our Suppliers

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DLA Land and Maritime





BACK-UP SLIDES



Land Customer Operations Directorate



MANNING:
 FY 2014 = 150 FTEs
 FY 2016 = 153 FTEs
 FY 2017 = 149 FTEs



Director/Deputy Customer Operations (QL)
COL Dale Farrand / Mr. Eugene Williams
 614-692-3571 / 614-692-3569 / 614-692-7600

Weapon Systems Readiness (QLR)
LTC Jeffrey Scott
 614-692-3544

WSSM= 11	CSR (TACOM)= 2
CTR= 4	CSR (CECOM)= 1
MRAP TM= 1	CSR (AMCOM)= 1
CAS-MRAP= 1	DP-MRAP= 1



Operations Div (QLC)
LtCol Kirk Greiner
 614-692-8749

Operating Forces Div (QLA)
Kristin Zahnow
 614-692-4702

Industrial Support Div (QLB)
Mr. John Dreska
 614-692-7364

LRR Supervisor (Part of QLR)
CW4 Joseph Scarpill
 614-692-8418

Mil= 2

CAS= 46	CSR= 9
CLSS= 0	Mil= 2

CAS= 43	CSR= 5
DP= 9	CLSS= 4

CAS= 3	EE= 3
Mil= 1	



Combat Vehicles/ Engines/ Armaments Sustainment Sales



Combat Vehicles, Engines & Armaments

