## DARPA Robotics Challenge (DRC) 10 Years of Lessons Learned Put into Action

Jim Pippine, Operations/Technical Lead, jim@goldenknighttechnologies.com

Jesse Strauss, Event Planning Lead, <u>jstrauss@sainc.com</u> Johanna Spangenberg-Jones, Outreach, <u>jones\_johanna@bah.com</u> MAJ Christopher Orlowski, Program Manager, <u>christopher.orlowski@darpa.mil</u>

March 8, 2017







- **Overview**
- History
- Why a Challenge
- **Essential Components of Challenges** •
- Teams
- Key Components
  - Communications
  - Hardware
  - Collaboration
- **Rules**
- Location
- Venue
- Conclusions





- Provide an overview of the evolution of DARPA's Grand Challenges and their success in solving technology problems
- Clarify the DARPA Challenge brand that has been built over the past decade
- Provide lessons learned in operations, outreach, and event management to assist in future planning
- Present a high-level road map of the many factors involved in prize Challenges to groups that are considering running such Challenges in the future

### Not to report on the technical impacts of the Challenges



## **DARPA** DARPA Challenge History

DAREA POBDICS CHALLENGE

What	When	Where	Winner	Prize
DARPA Grand Challenge I	March 2004	Barstow, CA	None	\$1 M
DARPA Grand Challenge II	November 2005	Primm, NV	Stanley (Stanford)	\$2 M
DARPA Urban Challenge	November 2007	Victorville, CA	Tartan (CMU)	\$2 M
DRC Trials	December 2013	Homestead, FL	Schaft – Japan	N/A
DRC Finals	June 2015	Pomona, CA	KAIST – Korea	\$2 M







The DRC consisted of two public events: the DRC Trials (December 2013), and the DRC Finals (June 2015).

The DRC Trials was not a prize competition, but rather a mid-point in the program

- Allowed the Government to identify which teams should receive support funding leading towards Finals
- Unfunded teams could participate to prepare for the DRC Finals

The DRC Finals was a competition

- 23 teams attempted to complete eight challenging tasks within a sixty-minute time limit
- The event place at Fairplex in Pomona, California, on June 5 and June 6, 2015
- Three prizes were awarded: \$2M for first place, \$1M for second place, and \$0.5M for third place



- Is this technical area lacking focus or need a shakeup?
- Is it acceptable if the work doesn't reach the end goal?
- Will the technical community and media be interested in participating and covering the event?
- If you build it, will they come?

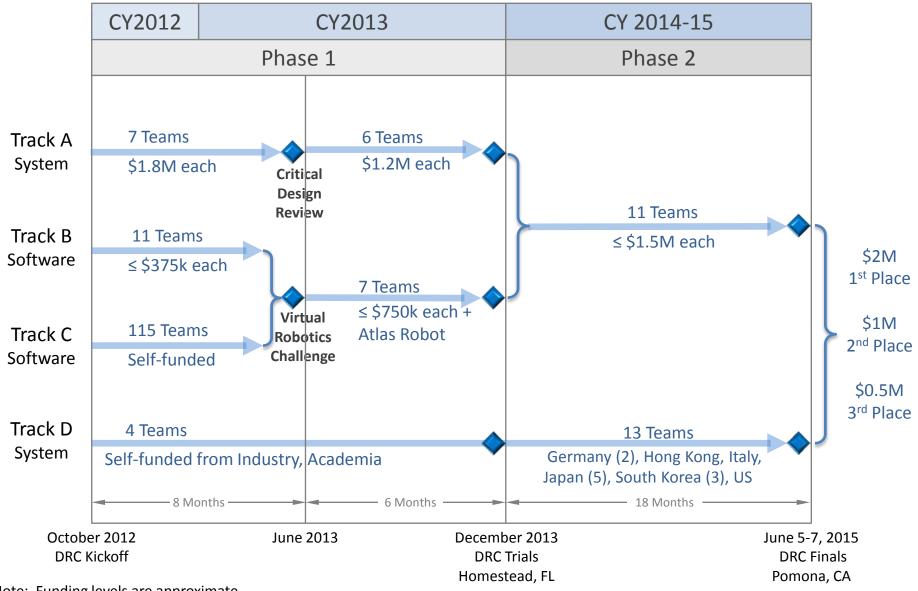






### DRC Program Structure and Funding





Note: Funding levels are approximate and vary by team.

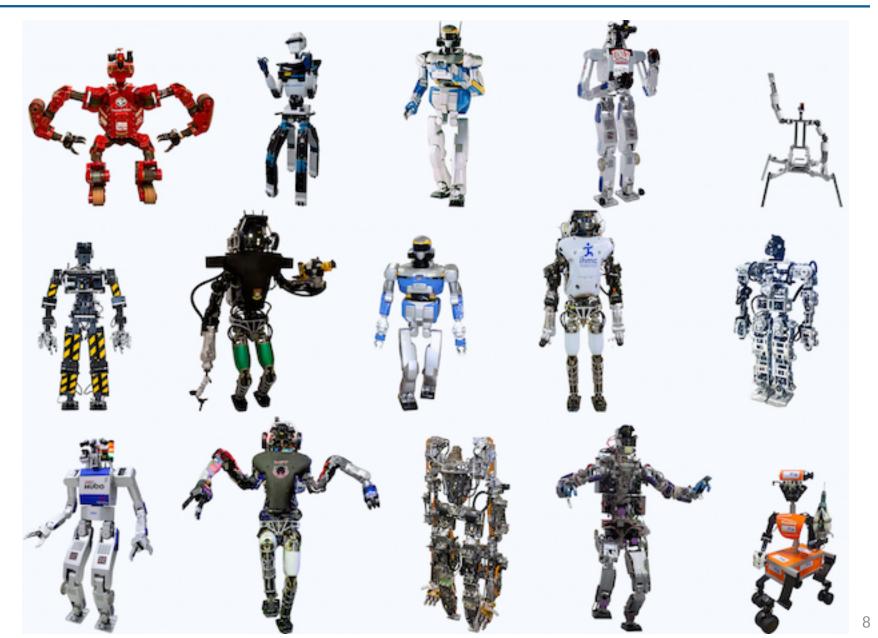
## THE DARPA ROBOTICS CHALLENCE FINALS AN INTERNATIONAL COMPETITION





# **DARPA** Wide Array of Platforms









#### Teams

- In order to attract both commercial and university based teams, various funding opportunities are needed
- Co-located teams usually perform better than geographically displaced teams
- Communications
  - Clear communications between teams and the organizers is critical
- Use of technology can be helpful, but most important to have all details in one place Hardware
  - Access to stable hardware is critical to teams' ability to develop
  - Account for time in schedule for development and upgrades
- Collaboration
  - Collaboration is key to building rapport among the teams; driving competition and improvement; and cooperation to drive better capabilities post event





DISTRIBUTION A. Approved for public release; distribution is unlimited.



Setting the rules for the Challenge is one of the most difficult things in the process

- Rules can increase or decrease (intentionally and/or unintentionally) the level of technological achievements of the teams
- They need to be carefully thought out and set at the right level since they impact almost every aspect of the process
- Temptation is to make the event more successful by adjusting the difficulty so more teams can finish, but doing so can influence technical outcomes
- Small rules changes can have unintended consequences on the overall impact of the event





### **Factors to Consider during Site Selection**

- Messaging: Why the location was selected over others
- Spectator needs: Balance between scientific demonstration and that of general spectators
- Ease of travel: Identify location that is easy to access for a broad crosssection of attendees
- Nearby lodging at a reasonable rate: Location is critical in attracting national and local interest, media
- Ability to view and participate in event: Balance required between scientific demonstration and that of general spectators







### **Planning Recommendations**

- Partner with your facility or venue.
- Share the goals and objectives of your event
- Get to know venue's staff and responsibilities
- Leverage the facility's experience for outreach and planning.
  - Example Use of communications systems already built into the Fairplex infrastructure was a critical component of the Finals' overall success. Was only discovered by working with staff











- Some Initial Observations on DRC and All Challenges
  - Most teams that had stable hardware sooner, did better
  - Teams that were co-located did better than geographically split teams
  - Lock in the rules early, even if imperfect, several months out from the competition
  - Consider trade-offs between using a Challenge vs. a traditional program that affect near-term progress toward technical advances
  - Opportunities to test the technology/systems (Testbeds) are a great asset to organizer operations and performers
  - Key planning times: 12 months for organizers, 6 months for performers
  - Collaboration was a part of the success for many of the teams

The more challenges an organization does, they get better at them; from defining the problem, setting the challenge, balancing technology advances with spectator needs, staffing and setting general expectations.





### Thanks to the team that made it happen

