



NDIA 34th Annual Logistics Conference

May 15, 2018

Bob McMahon
ASD(L&MR)



AT&L Transforming to A&S and R&E

- Thus Far...
 - Acquisition & Sustainment
 - Research & Engineering
 - Integrate EI&E with L&MR
- 120-Day Timeline to Define A&S
- More to Come...Soon



National Defense Strategy

- **The Threat**
 - Long-term Strategic Competition with China and Russia
 - Destabilizing Actions of Iran and North Korea
 - Defeating Terrorism
- **Attributes**
 - Lethal, Resilient, and Agile Joint Force
 - Performing at Affordability and Speed
- **Composition**
 - Modern, Flexible, and Tailored Nuclear Deterrent
 - Globally-Capable Conventional Force
 - Competent Irregular Force
- **Three Lines of Effort**
 - Enhance Readiness and Lethality
 - Strengthen Alliances
 - Reform DoD for Greater Performance and Affordability

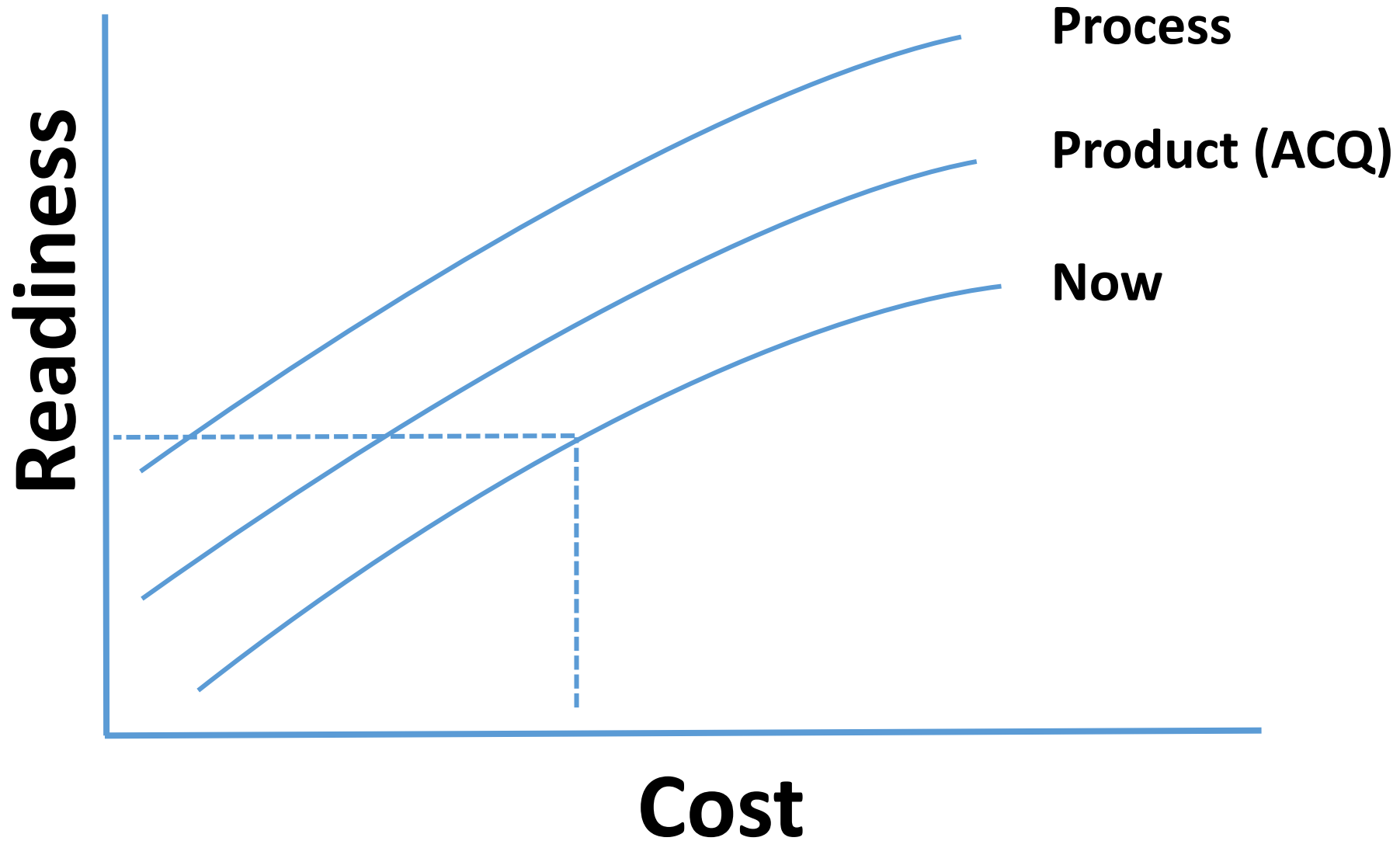


Sustainment Priorities

- LOE #1: Improve Readiness and Lethality
 - F-35 Sustainment... Improve availability and reduce cost
 - Improve Materiel Availability... Define “the” metric & drive improvement
- LOE #2: Strengthen Alliances
 - Improve weapon system support to our allies & FMS partners
 - Foster improving logistics processes for our allies & FMS partners
- LOE #3: Reform to Enhance Performance & Affordability
 - Create a more effective & efficient sustainment enterprise
 - Both weapon systems and installations
 - Create a more effective & efficient logistics enterprise



Operationalizing Line of Effort #3





My Thoughts on Your Issues of Interest

- Product Support...Up Front and Early
- PBLs...Where Appropriate
- Tech Data...Know What We Need and Buy It
- Intellectual Property...Find a Win/Win
- Supply Chain...Leverage Existing Capabilities
- PDM vs. Modification
- Interim Contractor Support...Define the End State
- Depot Source of Repair Process (DSOR)
- Condition Based Maintenance...Just Do It



Final Thoughts

- Need a Viable Organic and Commercial MRO Capability
- Partnering Needs to Start Early
- Product Support Must Start at Conception
- Sustainment Must Be Performing at Affordability & Speed



Evaluation of Potential Initiatives

High Impact
on Readiness

<p>Enterprise Maint Metrics</p> <p>IP Data Rights Catalog Data Cleanup</p> <p>Sustainment KPP/KSAs</p> <p>Fund Acceptable Risk Munitions Mgt</p>		<p>Commodity Approach to Component Readiness</p> <p>Alt Forecasting Supply/Maint Data Interoperability</p> <p>Improve BOM Accuracy</p>
--	--	---

Low Impact
on Readiness

<p>Maint Tech Insertion PREPO Munitions</p> <p>LoT Buys</p> <p>Surge Sealift Maint Workforce</p> <p>RFID to GPS Personal Property</p> <p>WOG: C&T Handheld Devices</p> <p>Sealift Booking</p> <p>Reinforce 50/50 WOG: Medical WOG: Subsist.</p> <p>Divest LESO TWCF Mail Disposition Svcs</p>		<p>Organic Right of Refusal</p> <p>Industrial SS&D</p> <p>USTC Cloud COTS TMS</p> <p>SNO</p> <p>Traffic Mgt</p> <p>Expand CBM+</p> <p>Document Svcs</p> <p>Procurements to DLA</p>
--	--	---

Low Cost
Reduction

Implementation Complexity:
Low – High – Underway

High Cost
Reduction



Reform Management Group Lines of Effort

1. Human Resource Management (HRM)
2. Financial Management (FM)
3. Real Property Management
4. Acquisition & Contract Management
5. Logistics & Supply Chain Management
6. Health Care Management
7. Community Services
8. Cyber and Information Technology (IT) Management
9. Test and Evaluation (TE)

Source: Deputy Secretary of Defense Memorandum dated February 2017, "Establishment of Cross-Functional Teams to Address Improved Mission Effectiveness and Efficiencies in the DoD"