

# *Mission Assurance through Energy Assurance – Measuring Mission Availability and Mission Resilience throughout Disruption*

**John Collins, PMP, CSEP**

[www.inl.gov](http://www.inl.gov)



This work is supported by the Air Force as part of the Mission Assurance Tiger Team effort associated with Mission Assurance through Energy Assurance



# Idaho National Laboratory Vision

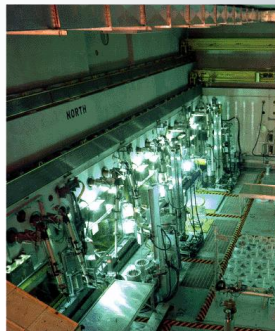
Foster education, research, industry, government and international collaborations to produce the needed investment, programs and expertise



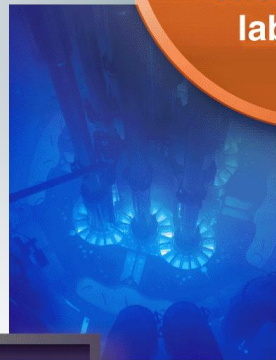
Become a leading clean energy RD&D laboratory and a regional resource



Become the preeminent internationally-recognized nuclear energy RD&D laboratory



Develop world-class nuclear energy capability



Become a major center for national and homeland security technology RD&D

**The U.S. National Nuclear Laboratory with Multi-program Capabilities**

# Disciplined System Analyses

- Clear Understanding of Customer Needs
- Concise Problem Definition
- Concise System / Project Boundaries
- Strategic Planning
- “Concept” of Operations
- Stakeholder Buy-in
- Acquisition Strategy
- Proposals & White Papers



- Technical, Functional, and Operational Analysis
- Requirements Elicitation, Clarification, Derivation, and Tracking
- System Verification and Validation
- Change Control and Impact Analysis

- Analysis & Integration of Viable Solutions
- Trade Studies
- Decision Metrics and Weights
- Organization and Analysis of Complex Data
- Risk-informed Decision Making

- Risk Identification and Tracking
- Justification for Funding Contingency
- Risk Handling Strategy
- Risk-informed Path Forward
- Risk Reduction Plan

- Technology Maturity Analysis & Integration
- Technology Development Roadmap/Path Forward
- System Assessments (e.g., energy systems)
- Program & Project Integration
- Laboratory-wide R&D Integration
- Laboratories / Industries / Universities Integration

# *Outline*

- Motivation
- The concept of Mission Availability
- The concept of Mission Resilience
- Framework
- Mission Thread – Stressed and Unstressed
- Model Based Systems Engineering Conclusion



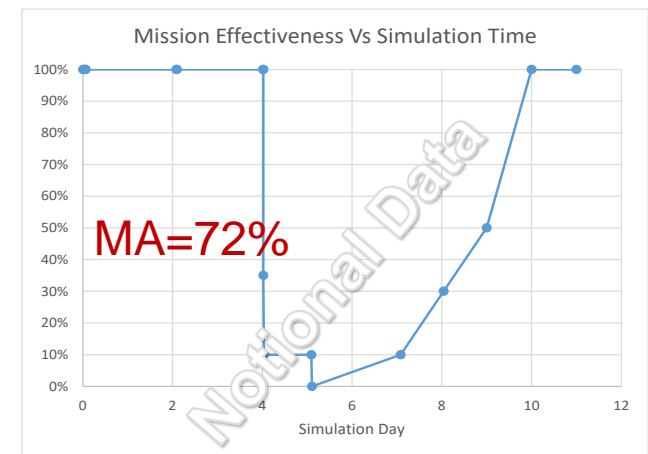
# Motivation

- Increased complexity with widespread use of digital devices to monitor and control installations and weapons systems
- Increasingly brittle, aging, and expansive power systems (substations, power lines, generators, fuel storage)
- Increased reliance on modern technology and powered critical assets
- Increased external disruptions from severe natural disasters and/or determined adversaries
- December 2017 Hartsfield-Jackson Airport [ATL]
  - Far-reaching and unexpected consequences



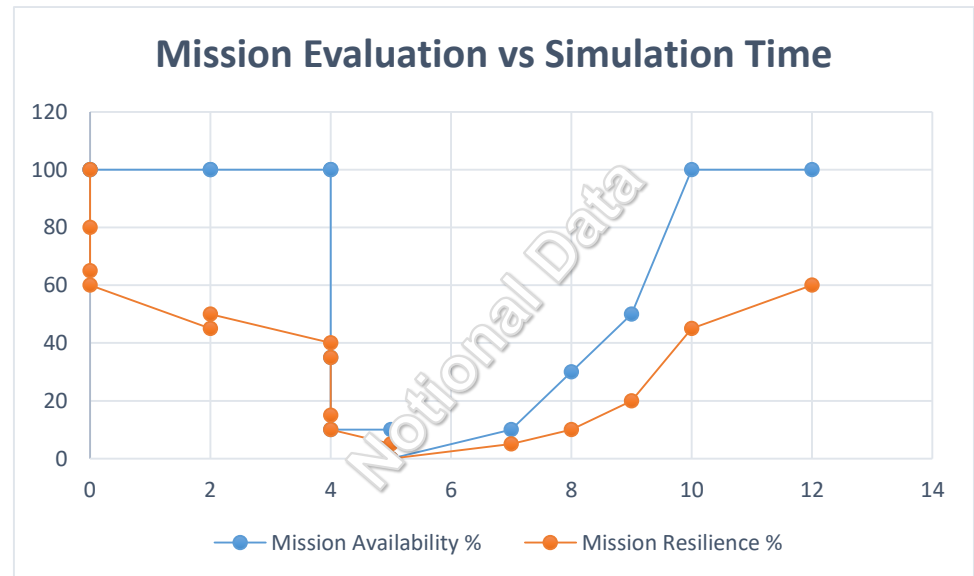
# The Concept of Mission Availability

- WHAT IF
  - Accurately predict mission degradation in the face of prolonged and widespread power disruption (against a variety of the most likely scenarios)
- THEN
  - Introduce needed improvements (materiel acquisitions, non-materiel policy or procedural changes) and measure area under curve → Mission Availability (MA)
- OUTCOME
  - Robust, Mission-Informed Decision Making Methodology

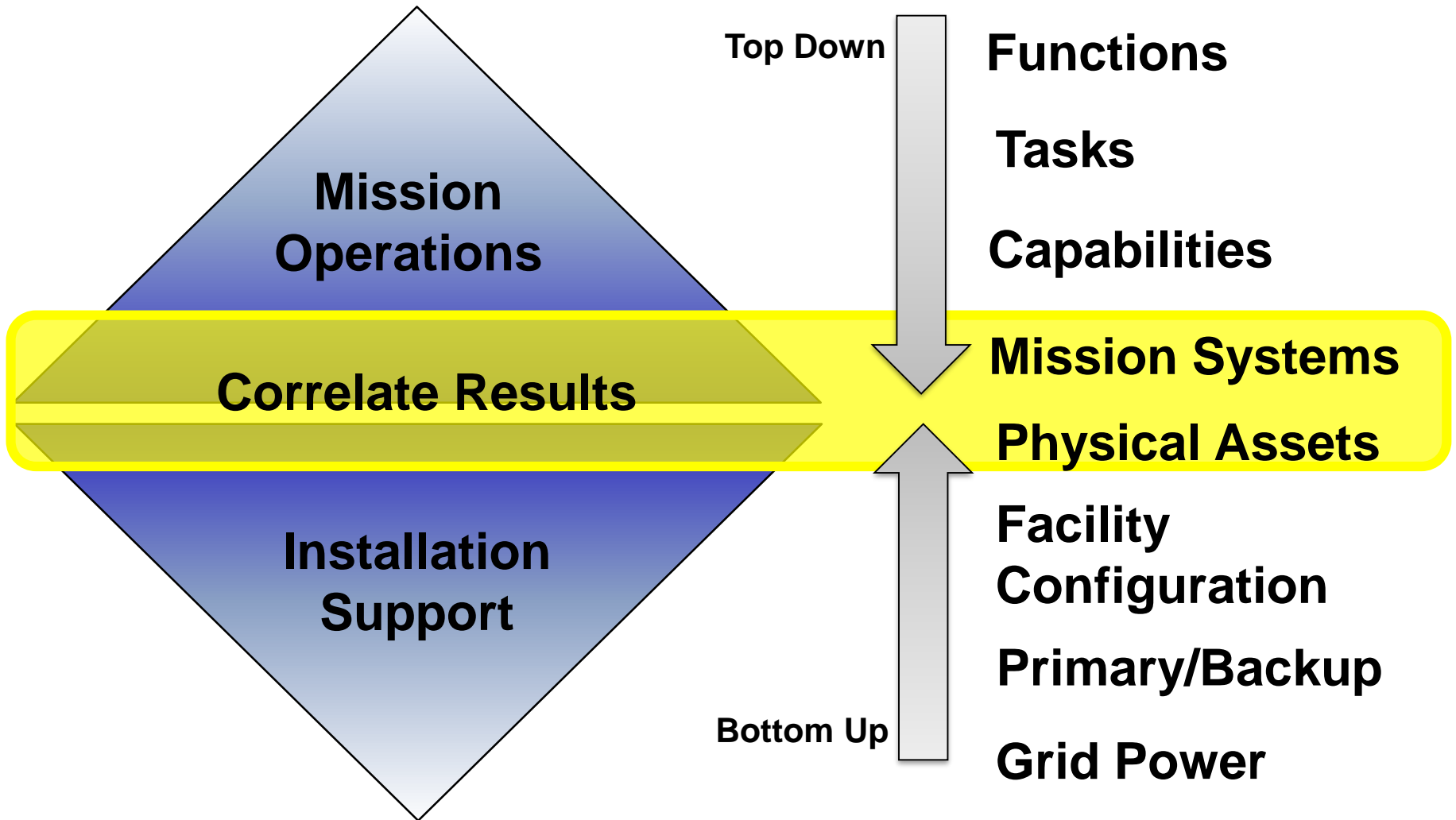


# The Concept of Mission Resilience

- WHAT IF
  - Leading indicator could provide early warning of potential mission degradation
  - Leading indicator could provide a measure of mission robustness
  
- THEN
  - Integrate mission operations robustness with installation power resilience
  
- OUTCOME
  - Overall Mission Resilience

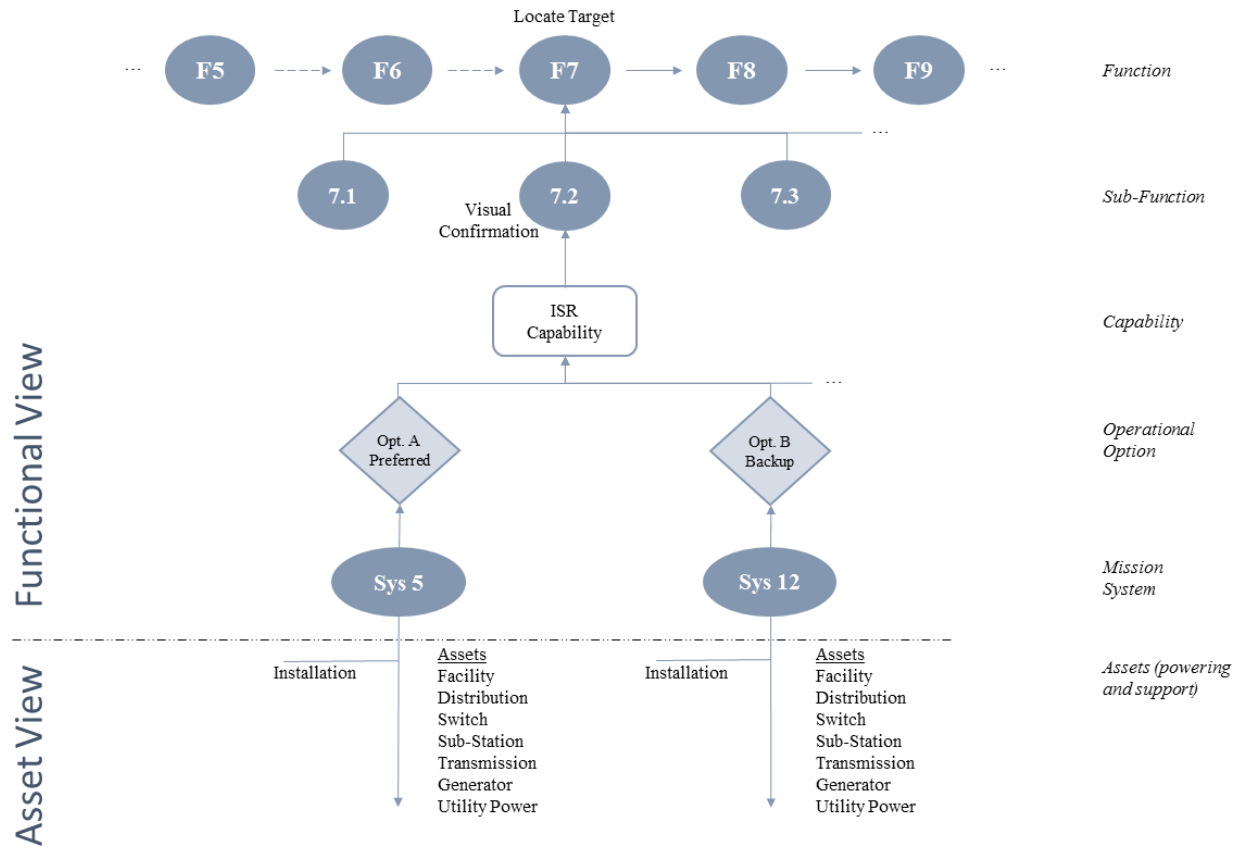


# Framework

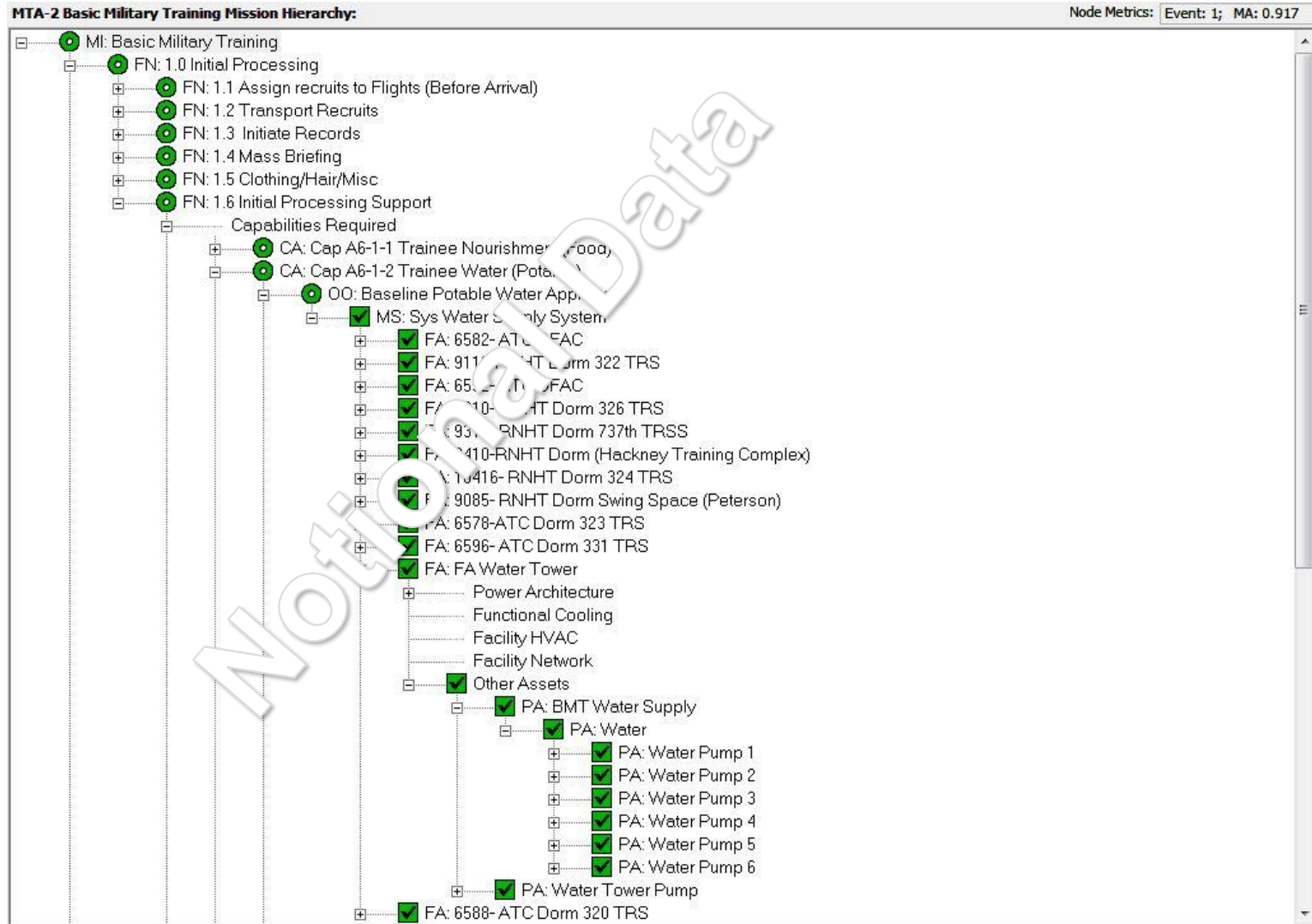




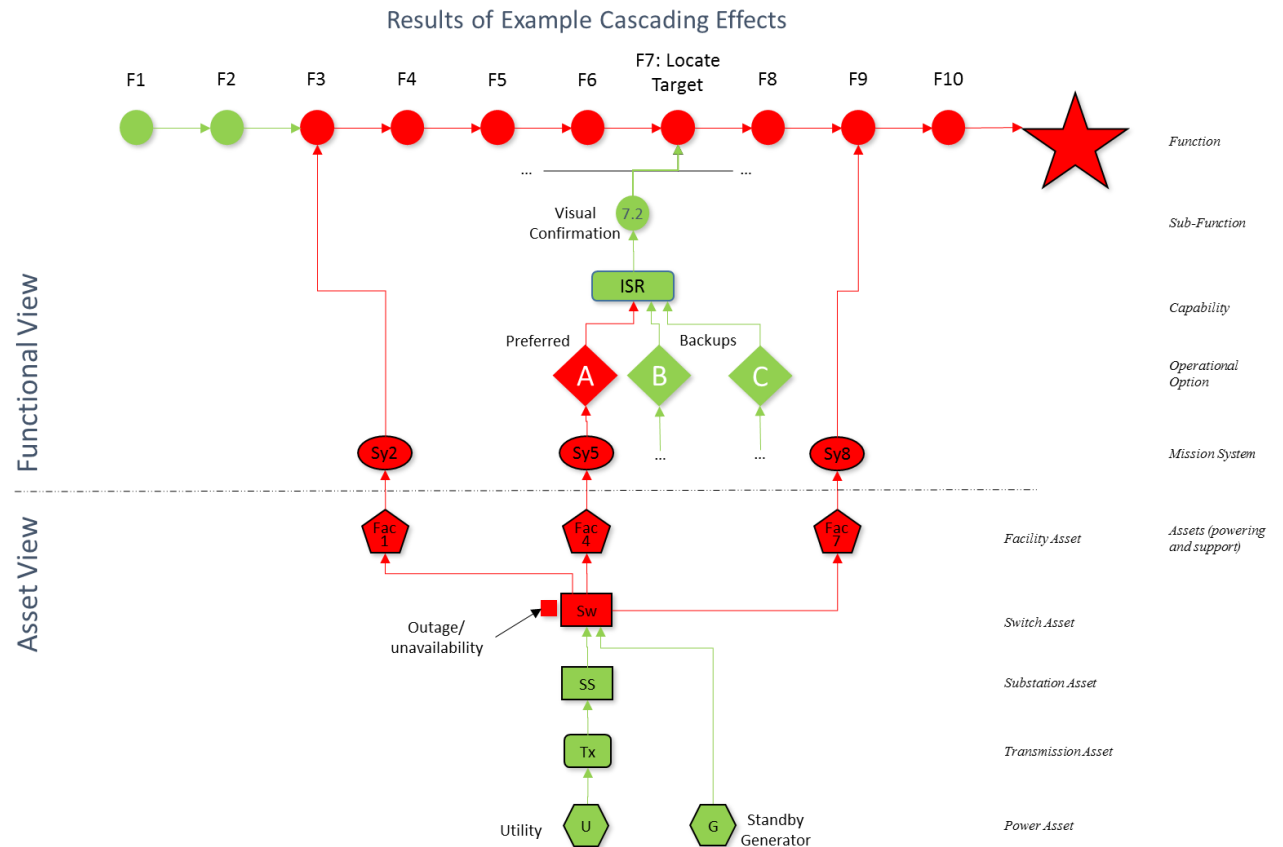
# Example – Mission Thread Analysis



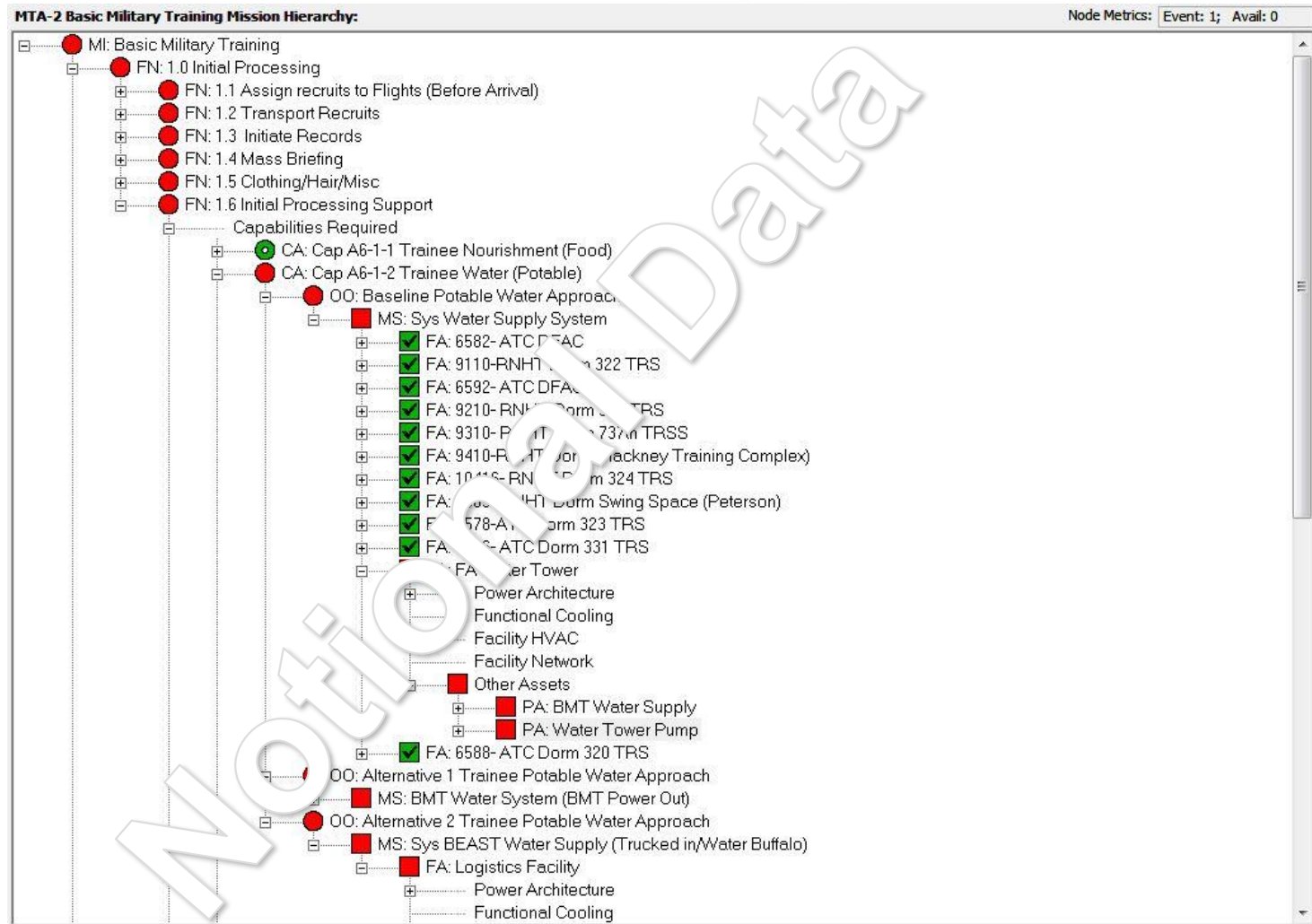
# Mission Thread Relationships are Modeled to Understand Interdependencies



# Example – Mission Thread is Stressed



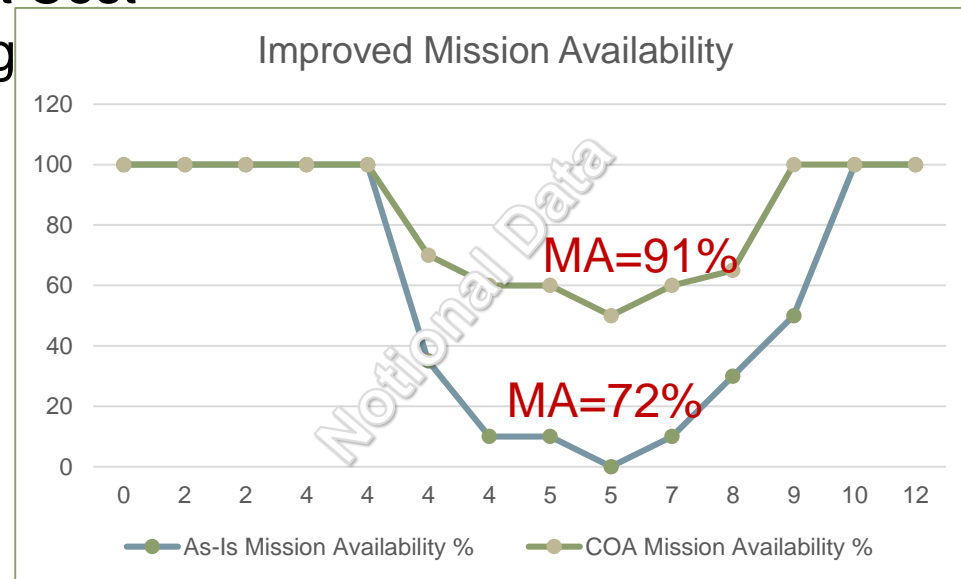
# Model measures Mission Degradation under Stress



This method is the DEEPR Process (Decomposition for Energy Assurance and Electrical Power Resilience)

# The Concept of Cost Benefit Analysis

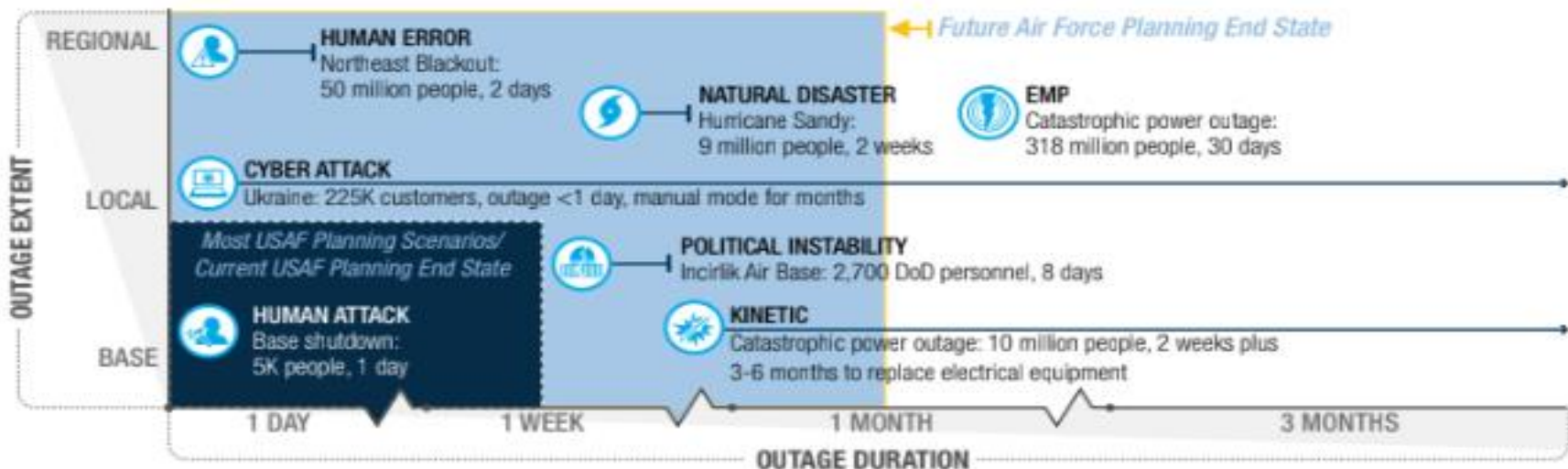
- WHAT IF
  - Establish Mission Availability against As-Is Configuration
  
- THEN
  - Simulate Mission Availability against Enhanced Configuration
  
- OUTCOME
  - Benefit Metric against Project Cost
  - Metric to aid Decision Making





## How is DEEPR different?

- Mission focus, not installation focus
- Structured approach to mapping interdependencies
- Includes consideration for high impact, prolonged, widespread outages
- Combines strategic options, operational workarounds, with powering redundancy to:
  - Understand mission resilience to power vulnerabilities
  - Focus acquisitions or policy modifications on maximizing mission availability and resilience



## ***Model Based Systems Engineering***

- DODAF, Sapphire, Relationship Management System, All Hazards Analysis
- Mission thread modeling using the DEEPR process demonstrates:
- The ability to use a relational database to
  - Measure key mission readiness performance parameters
  - Predict mission impact
  - Integrate mission operational workarounds with backup powering assets for overall key mission performance parameters
- The ability to use a graphical database to
  - Depict dynamic mission thread from functions to systems to the assets that power them
  - Determine the critical assets most often involved in mission degradation