

# Strategic Technology Office

---

Dr. Timothy P. Grayson  
Director, DARPA/STO

Briefing prepared for NDIA JADC2

28 October 2020





# STO: Mission Systems technology to develop Mission-Centered solutions to win the competition against peer adversaries



*“Inter-state strategic competition ... is now the primary concern in U.S. national security.”*

**Mission focus on winning against peer adversaries**

- China
- Russia
- All phases of competition



**Technology focus on Mission Systems:**

- Communications & Networking
- C2 Algorithms
- Sensing
- Directed Energy
- Electronic Warfare

C2: Command and Control

*DoD’s mission is to “provide options to ensure the President and our diplomats negotiate from a position of strength, ...” and to “...provide combat-credible military forces needed to deter war and protect the security of our nation. Should deterrence fail, the Joint Force is prepared to win.” - 2018 National Defense Strategy*

**STO is the “Strategic” Technology Office, building a portfolio around solutions to mission challenges, bounded by Mission Systems technology**

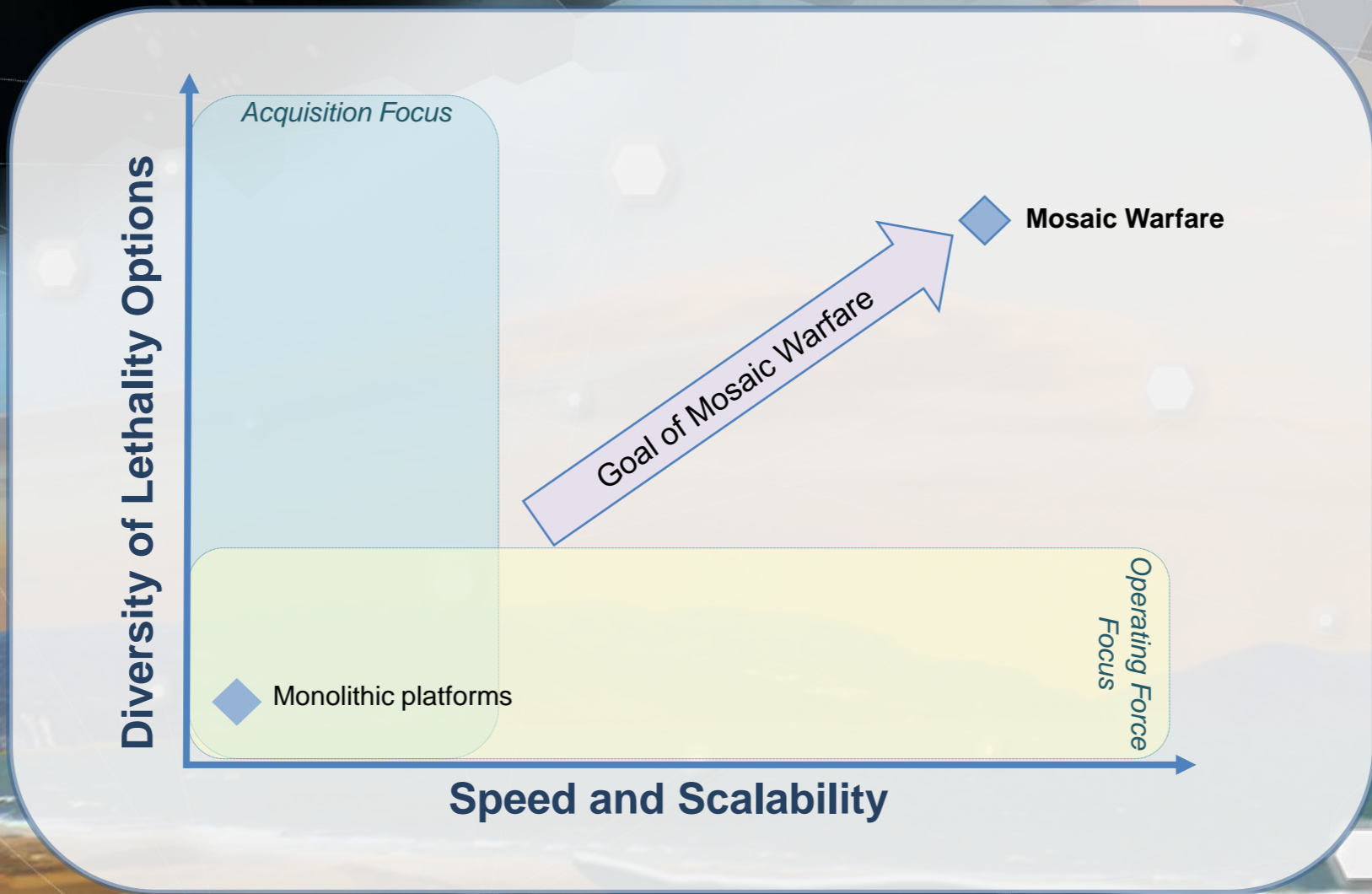


# System of Systems delivers lethality by busting the use of only *monolithic platforms and networks*





# Mosaic Warfare eliminates the complexity and brittleness of monolithic architectures through diversity and speed





# How does Mosaic Warfare achieve diversity and speed?



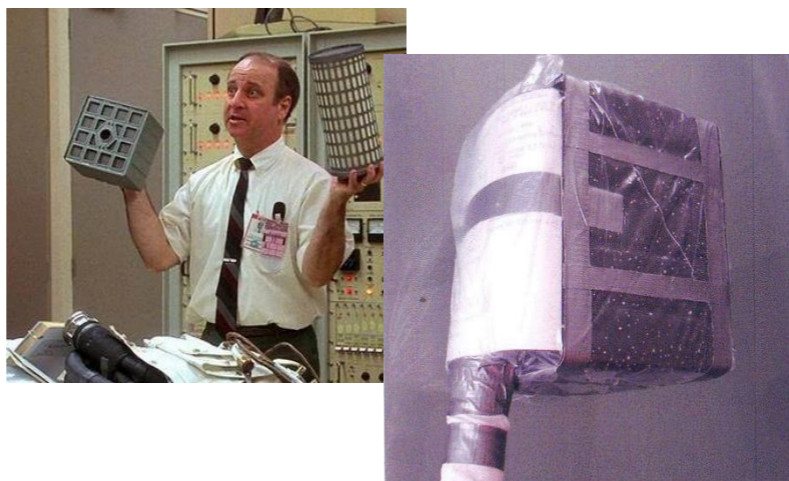
Tools and infrastructure to enable operators to create *warfighting architectures as mission planning actions at time of need* vs. engineers creating architectures as system engineering actions on acquisition timescales

Plan



“We have one mission, and this is what we have to work with.”

Interoperate



“How do we fit a square peg in a round hole?”

Execute



The operators have to make it work.

**Mosaic wins the fight by enabling warfighters to compose precisely what they need at the time of the fight**

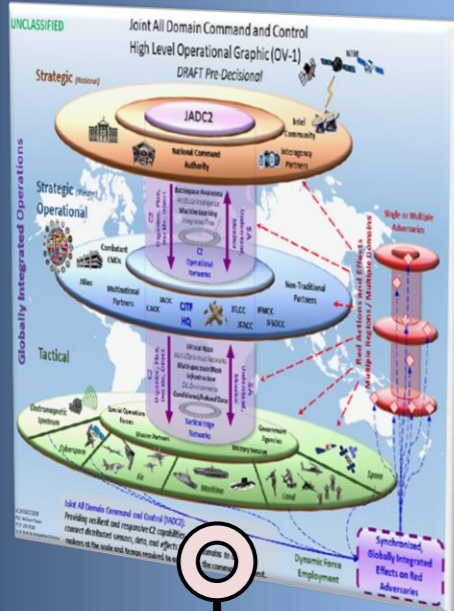


# How do Mosaic Technologies transition?



## Wave 1

Manually engineer static architectures



*Today*

*(e.g. JADC2 pilots, ABMS)*

## Wave 2

Operators develop architectures as part of mission planning



*~ 5 Years*

*(primary transition target to new Mission Integration units with legacy weapon systems/platforms)*

## Wave 3

Mission-centric "Stochastic Requirements" system acquisition



*~ 10+ Years*

*(acquire new capabilities assuming they will function as part of a Mosaic ensemble)*



# Non-traditional public/private business models



New types of services businesses (cf. “Geek Squad”, DevSecOps)

- Technically-empowered IT services

Commercially-inspired marketplace style acquisition

- Private CAPEX vs. cost-reimbursable

Engaging with commercial companies and partnering with the venture community

- Product development with non-dilutive revenue

New major system development models

- Small lots, rapid cycles



