

SPECIAL OPERATIONS FORCES ACQUISITION, TECHNOLOGY, & LOGISTICS EXPANDING THE COMPETITIVE SPACE



COL Paul Weizer, Program Executive Officer **SOF DIGITAL APPLICATIONS**



PEO-SOF Digital Applications











Vision:

Provide USSOCOM a "One-Stop-Shop" for SOF software intensive digital applications

Mission:

Rapidly consolidate, integrate, acquire, and/or divest of SOF unique software solutions through use of the Adaptive Acquisition Framework and commercial "best practices" while providing "cradle-to-grave" management for the duration of required capabilities

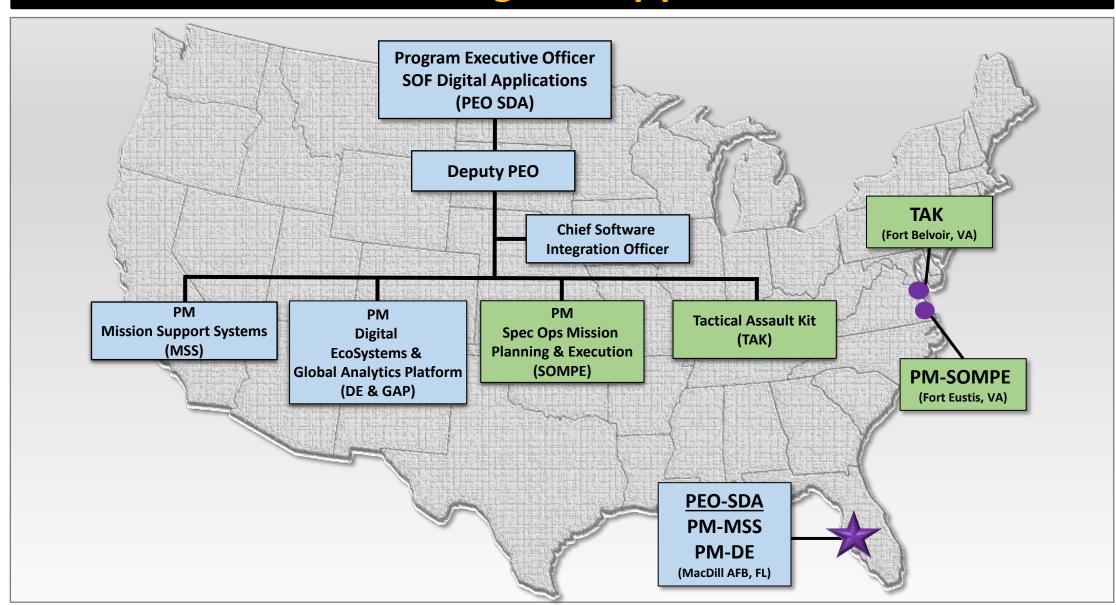
PEO SDA has three product-line portfolios and 1 "Gov't Software Factory"

- Mission Support Systems: Intelligence and Operations analytics systems
 that provide a unified SOF Common Intelligence Picture and Common
 Operating Picture (CIP/COP) and decision support to USSOCOM
 Commanders/Operators at all echelons. Delivers interoperability and
 integration required for synchronized SOF Global Situational Awareness
- SOF Digital EcoSystem: Data Analytics Services and Tools
- Special Operations Mission Planning and Execution: Mission planning & execution software tools (SOF Air, Ground & Maritime)
- Tactical Assault Kit (TAK): Suite of Map-Based, Situational Awareness (SA)
 Software Applications across multiple platforms to include Android, iOS,
 Windows, Linux and HTML, that provides Tactical Capabilities for Military,
 Federal Government, and Civil 1st Responder operations

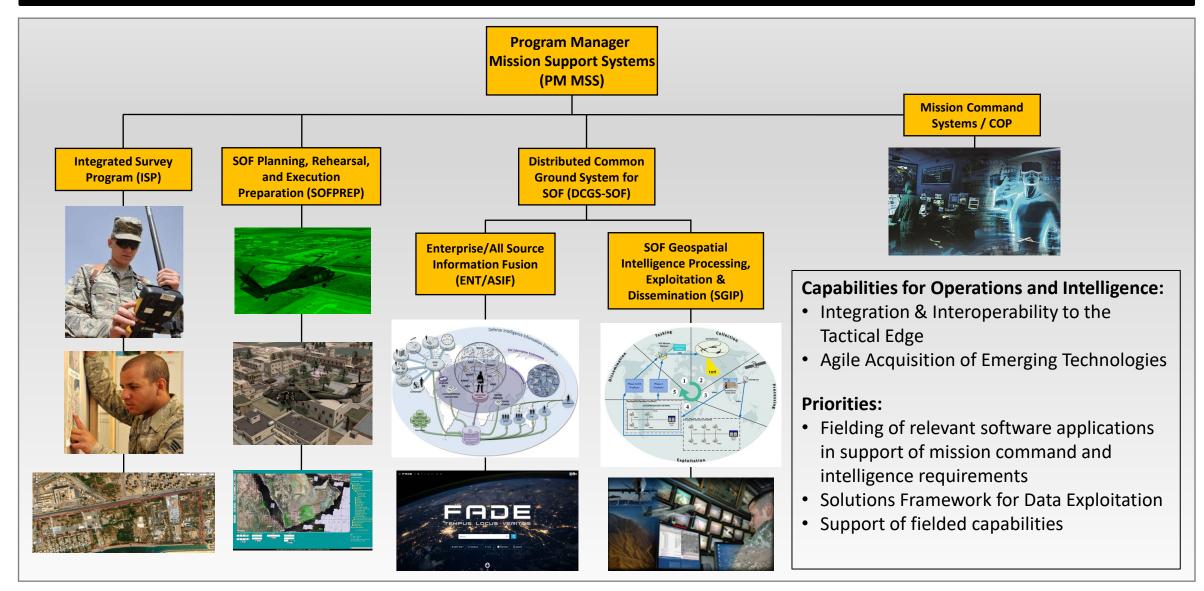
Challenges & Opportunities

- USSOCOM Implementation Policy in Staffing -> DoDI 5000.02 (Adaptive Acquisition Framework) and 5000.87 (Software Acquisition Pathway)
- Strategizing a software POM position to be flexible enough to react to rapidly changing software environment
- Overcoming Bureaucratic Inertia -> Not all at stakeholders are on board with change
- Understanding (and employing) the greater DoD DevSecOps Community
 - The "Achilles Heal" of PEO SDA is not having a DevSecOps environment w/cATO ready for use / interoperable w/other Components/Services
- What is SOF Unique about Software/DevSecOps? (MFP11 vice P2)
- How do we reach non-traditional software developers?
 - Seek unique approaches to solving complex problems
 - Protect innovative firms from becoming "government" vendors

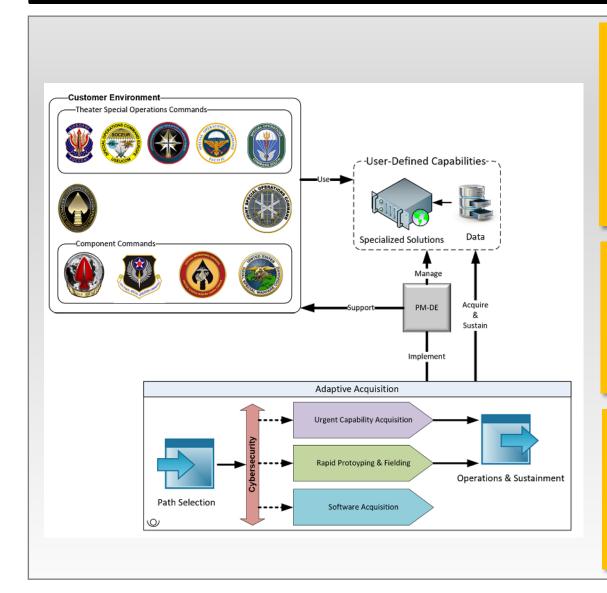
PEO-SOF Digital Applications



Mission Support Systems (MSS)



Special Operations Forces Digital EcoSystem



Environment

- Industry rapidly creating new opportunities to collect and use digital information
- SOF operator's pursuit of the advantage in the battlespace is relentless

Requirement

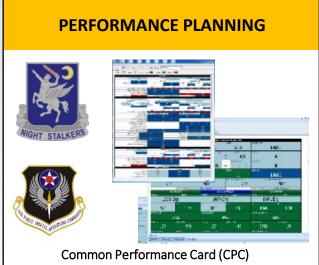
- Consolidated SOF user needs
- Enterprise solutions
- Continuous capability improvement

Opportunities with Industry

- Early insight into future capabilities
- Solutions supporting worldwide operations
- Contracts supporting rapid fielding and enterprise solutions

Special Operation Mission Planning and Execution (SOMPE)











OPPORTUNITIES

- Transitioning mission planning tools into mobile environment
- Automated Route Guidance

Tactical Assault Kit/Team Awareness Kit (TAK)

Description:

- Extensible plugin architecture that allows enhanced capabilities for specific mission sets (Direct Action, Combat Advising, Law Enforcement, Protection Operations, Boarder Security, Disaster Response).

TAK is a <u>software development platform – not a software product</u>

Capabilities/Plug-ins

- Map Rendering/Imagery Support
- ISR (Rover) Tools with VDL
- Tactical Chat
- SADL/Link-16 Support
- Jumpmaster Tools (HALO/HAHO)
- Route Planning and Navigation Tools
- UAV Control (Asset and Payload)
- Tactical Survey Tools
- · Range and Bearing
- Radio Controls incl: Wave Relay, TrellisWare, Harris SA
- Mode (simple on/off), Most Rover VDL (SIR, TRE, Rover 6, etc)

Family of Software



All share the same core - unique but interoperable

Variants of TAK Product Lines



Public Releas

*ATAK Only
What is it?
A publically releasable version

Who uses it?
Public individuals for public

of the TAK Product lines

Distribution Channels:

Distribution Channels
Publically hosted

Capabilities: Share and receive information from other variants

Restrictions: Not Plugin Capable



Civil Use (CIV)

What is it?
A distribution controlled but fully-releasable version of the TAK Product lines

Who uses it?
First Responders, Licensed
Commercial Developers

Distribution Channels: Approved, Government Hosted Sites, Direct Commercial Sales (DCS)

Capabilities: Base capability plus Civil Use Plugins Only

Restrictions: No ITAR capabilities



Government Us (GOV)

What is it?
ITAR restricted version of the
TAK Product lines

Who uses it?
USG entities and Foreign
Government

Distribution Channels
Approved, Government
Hosted Sites; DCS

Capabilities: Base capability plus CIV and GOV Plugins

Restrictions: No MIL Sensitive capabilities



What is it?
Military Sensitive version of the TAK Product lines

Who uses it?
US and Foreign Military

Distribution Channels: Approved, Government Hosted Sites

Capabilities: Base capability plus CIV and MIL Plugins

Restrictions:
Only releasable to MIL units

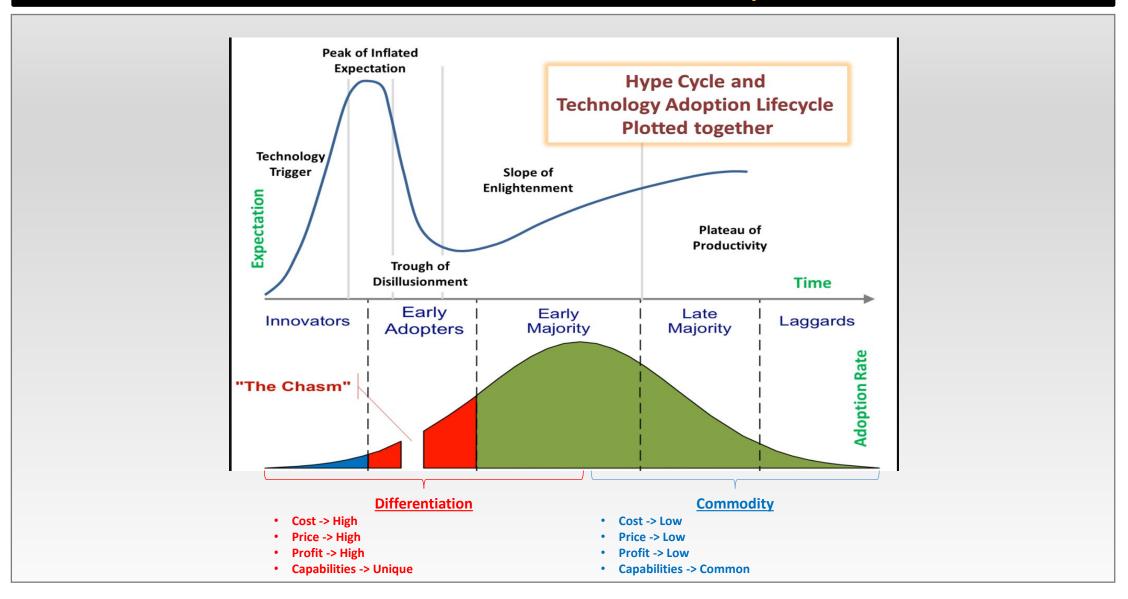


The Software Acquisition Dilemma

AKA -> "COL Weizer's Stream of Unfiltered Conscience"

The Industry Development Decision Cycle

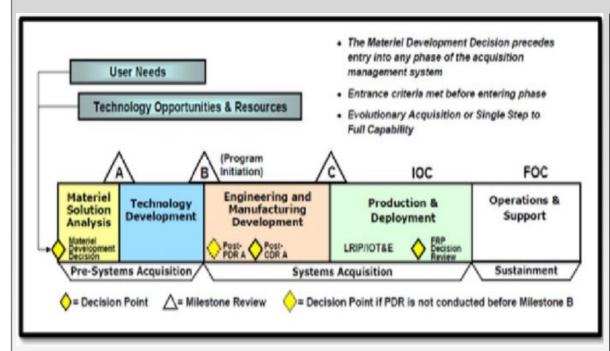
Differentiation -> Commodity

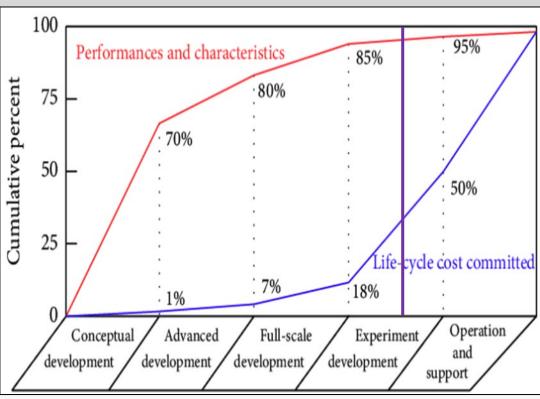


DoD Materiel Development Process

Traditional Linear "Waterfall" Process

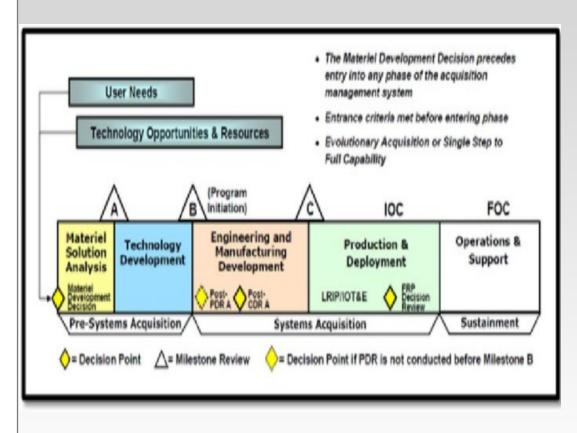
This is What Success Looks Like



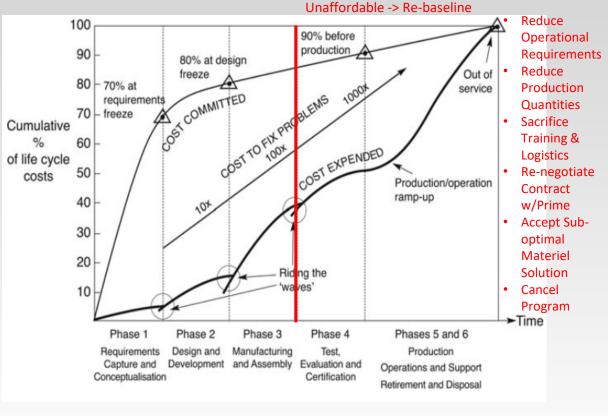


DoD Materiel Development Process

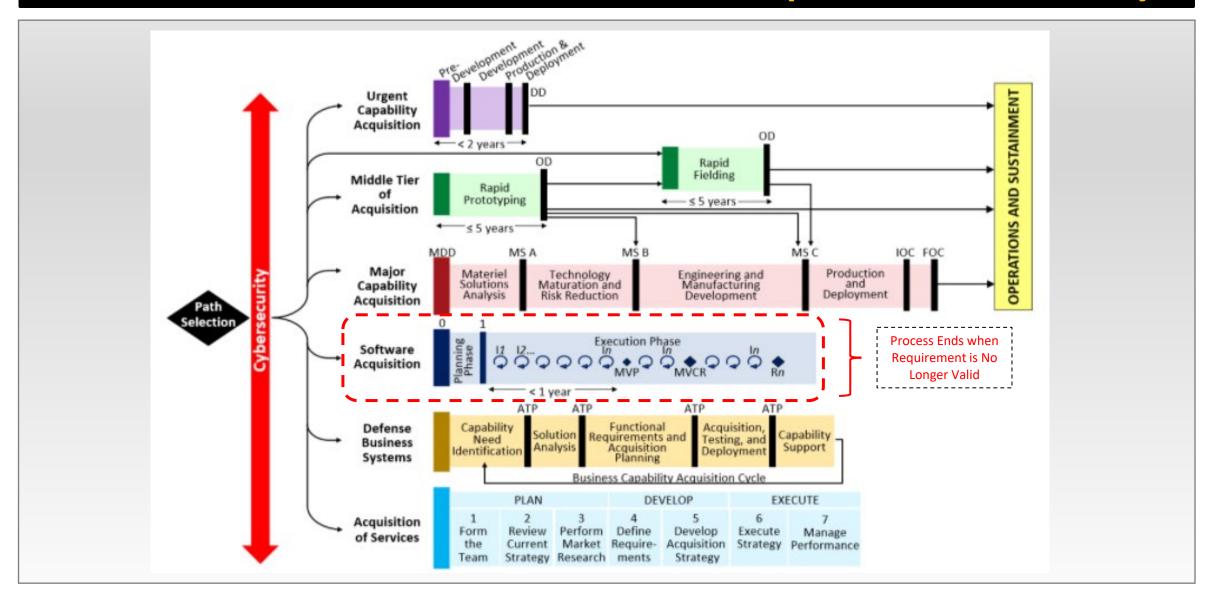
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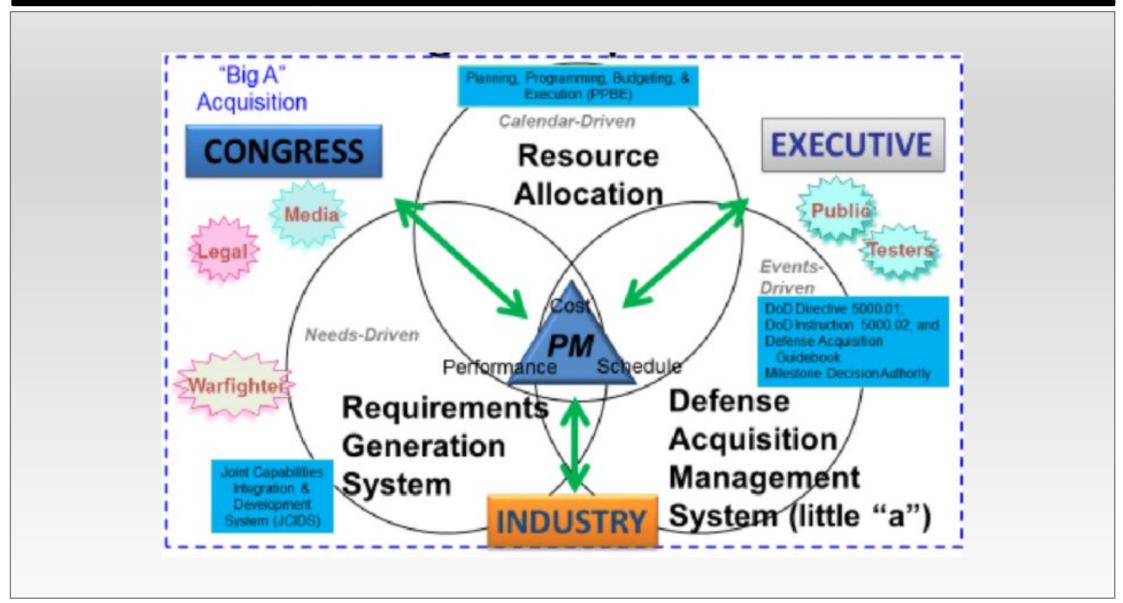
This is What Reality Looks Like



New DoDI 5000.87 -> Software Acquisition Pathway



Big "A" Defense Acquisition

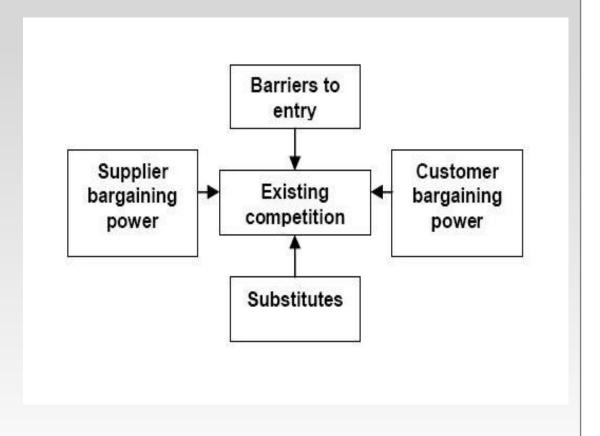


How Do We Provide Information Dominance at the Speed of Relevance to the SOF Warfighter?

Is this a Make versus Buy Decision?

- Development efforts are not timely
- Exquisite capabilities are costly to acquire and costly to maintain
- DoD does not have a comparative advantage in this space

What Would Michael Porter Say?



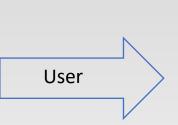
Is There a Model We Can Use to Shape Our Strategy?

Metrics

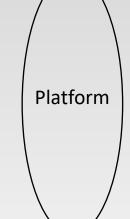
- Controls Cost Growth
- Capabilities Improve Over Time
- Reduces Communication Nodes Between End-User and Developer
- Avoids Vendor Lock
- Automates Tasks to the Greatest Extent
- Follows Commercial Best Practices/Standards

Government Managed / Vendor Operated

"Marketplace"



- Platform uses AI to help User write requirements
- Platform searches all prior actions for duplicative requests
- Platform uses algorithm to recommend Best solution



Developer

- Platform provides competition among developers
- Platform provides nonattribution to User
- Platform uses algorithm vet vendors
- Platform rates developer performance and incorporates into future requests

