

NDIA
AT THE HEART
OF THE MISSION



SPRING 2022 **INTEGRATED PROGRAM MANAGEMENT (IPMD)** DIVISION MEETING

April 13 – 14 | Herndon, VA | NDIA.org/IPMDSpring

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NDIA

WHO WE ARE

The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit NDIA.org

SCHEDULE HIGHLIGHTS

Wednesday, April 13

Call to Order & Division Update
10:00 – 10:25 am

DCMA Update
11:20 am – 12:15 pm

Keynote Address with Tanya Skeen
1:30 – 2:25 pm

Networking Reception
5:30 – 6:30 pm

Thursday, April 14

Keynote Address with David Berteau
10:10 – 11:10 am

IPMDAR Discussion
11:15 – 11:45 am

IPMDAR Panel
12:40 – 1:40 pm

THANK YOU TO OUR SPONSORS



GET INVOLVED

Learn more about NDIA's Divisions and how to join one at [NDIA.org/Divisions](https://www.ndia.org/Divisions)

LEADERSHIP AND COMMITTEES

Neil Albert

Division Chair

Dale Gillam

Vice Chair, Operations

Russ Rodewald

Vice Chair, Strategy

INTEGRATED PROGRAM MANAGEMENT

WHO WE ARE

The Integrated Program Management Division promotes a strong industry-government working relationship to address disciplined program performance management methodologies for planning and executing programs to optimize outcomes. Disciplined program performance management methodologies include earned value management. The IPMD initiates and leads program management improvement initiatives with the DoD and other federal agencies for the mutual benefit of the industrial base and the government to understand and adapt to changes in the procurement environment.

OUR OBJECTIVES

- Collaborate with key stakeholders. The Division proactively engages and participates with government, industry executive leadership, industry groups, academia, and other entities to foster the advancement of IPM.
- Provide an open forum for industry, defense, civilian agency leaders, and educators to promote IPM best practices.
- Facilitate interaction with government policymakers to foster a better understanding of their mission through first-hand information on current topics such as impending policy, leadership, regulatory, or process changes that can affect programs.
- Broaden professional networks with industry leaders, organization leaders from a variety of sectors such as civilian agencies and DoD services, and other related program management disciplines such as systems engineering.
- Solicit advice from experts while sharing program management best practices with industry and government counterparts.
- Contribute to industry guides and white papers with working groups.

JOIN THE CONVERSATION



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EVENT INFORMATION

LOCATION

Washington Hilton Dulles Airport
13869 Park Center Road
Herndon, VA 20171

WIFI

Network: Hilton Honors
Password: NDIA22

ATTIRE

Civilian: Business
Military: Uniform of the Day

REAL-TIME Q&A



Slido is an audience engagement platform that allows users to crowd-source top questions to drive meaningful conversations and increase crowd participation. Participants can up-vote the questions they would most like to hear discussed. Simply tap the thumbs-up button to up-vote a question. Top questions are displayed for the moderator and speaker to answer.

Event code: **IPMD22**

SURVEY AND PARTICIPANT LIST

You will receive via email a survey and list of participants (name and organization) after the conference. Please complete the survey to make our event even more successful in the future.

EVENT CONTACT

Kimberly Williams
Director, Meetings
(703) 247-2578
kwilliams@NDIA.org

Carizza Gutierrez
Program Manager, Divisions
(703) 247-2599
cgutierrez@NDIA.org

SPEAKER GIFTS

In lieu of speaker gifts, a donation is being made to the Fisher House Foundation.

HARASSMENT STATEMENT

NDIA is committed to providing a professional environment free from physical, psychological and verbal harassment. NDIA will not tolerate harassment of any kind, including but not limited to harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact, and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately, and failure will serve as grounds for revoking access to the NDIA event.

EVENT CODE OF CONDUCT

NDIA's Event Code of Conduct applies to all National Defense Industrial Association (NDIA), National Training & Simulation Association (NTSA), and Women In Defense (WID) meeting-related events, whether in person at public or private facilities, online, or during virtual events. NDIA, NTSA, and WID are committed to providing a productive and welcoming environment for all participants. All participants are expected to abide by this code as well as NDIA's ethical principles and practices. Visit [NDIA.org/CodeOfConduct](https://www.ndia.org/CodeOfConduct) to review the full policy.

AGENDA

TUESDAY, APRIL 12

10:00 am – 12:00 pm **DIVISION BOARD OF DIRECTORS MEETING (INDUSTRY ONLY)**
BELMONT IV

1:00 – 3:00 pm **DIVISION BOARD OF DIRECTORS MEETING (GOV. IN ATTENDANCE)**
BELMONT IV

1:00 – 6:30 pm **REGISTRATION**
BELMONT FOYER

5:00 – 6:30 pm **COMMUNITY CONNECTION RECEPTION**
BELMONT FOYER

SPONSORED BY:



WEDNESDAY, APRIL 13

9:00 am – 6:00 pm **REGISTRATION**
All times are in EDT
BELMONT FOYER

9:00 – 10:00 am **NETWORKING BREAKFAST**
BELMONT III-IV

10:00 – 10:15 am **CALL TO ORDER & DIVISION UPDATE**
BELMONT I-II

Russ Rodewald
Senior Director, EVMS, Raytheon Technologies

10:15 – 10:25 am **WELCOME & NDIA UPDATE**
BELMONT I-II

Jae Yu
Director of Divisions, NDIA

10:30 – 11:15 am **SPONSOR PRESENTATION**
BELMONT I-II

Thomas Carney
Vice President, Program Assessment and Evaluation, Lockheed Martin Corporation

Bridget Lauderdale
Vice President and General Manager, F-35 Lightning II Program, Lockheed Martin Corporation

The Security of Partnership.



Global security encompasses a broad spectrum of challenges. Today's leaders look to companies with wide-ranging capabilities, technological expertise and broad perspectives to solve complex challenges. Our global team partners with customers and approaches each challenge as our own. When it comes to success in complex environments, we know partnerships make a world of difference.

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11:20 am – 12:15pm

DCMA UPDATE

BELMONT I-II

Jean Christian Brutus

Acting Deputy Director, EVMS Center, Portfolio Management & Business Integration (PM&BI) Directorate, Defense Contract Management Agency (DCMA)

Donna Holden

Director, DCMA EVMS Center

12:15 – 12:30 pm

NOMINEE PRESENTATION & VOTING

BELMONT I-II

Gary Humphreys

Owner, Humphreys & Associates

12:30 – 1:45 pm

NETWORKING LUNCH

BELMONT III-IV

1:45 – 2:25 pm

KEYNOTE ADDRESS

BELMONT I-II – VIRTUAL

Tanya Skeen

Acting Assistant Secretary of Defense, Office of the Under Secretary of Defense, Acquisition

2:30 – 3:10 pm

CONTRACTING WITH EVM REQUIREMENTS

BELMONT I-II

Elizabeth Schloer

Business Compliance Lead, Booz Allen Hamilton

3:10 – 3:30 pm

NETWORKING BREAK

BELMONT FOYER

GOVERNMENT & INDUSTRY CONCURRENT WORKING GROUP BREAKOUT SESSIONS

3:30 – 4:10 pm

Health Metrics Committee

BELMONT I-II / STREAMED

Cathy McCain

Bell Textron

Angie Barkey

RIS EVMS Process & Surveillance, Raytheon Technologies

Contracts Committee

PIEDMONT

Elizabeth Schloer

Business Compliance Lead, Booz Allen Hamilton

4:10 – 4:15 pm

TRANSITION BREAK

4:15 – 4:55 pm

Planning & Scheduling Committee

BELMONT I-II / STREAMED

Lisa Hastings

Planning & Scheduling Support (P&SS) Team Manager, Earned Value Resource Center (EVMC), General Atomics Aeronautical Systems, Inc.

Yancy Qualls

Engagement Director, Humphreys & Associates, Inc.

CSDR Committee

PIEDMONT

Michael Franks

Committee Chair
President/CEO, Midnite Dynamics

EIA-748 Revision E. Committee Outbrief (Committee Members Only)

SULLY

Shane Olsen

Committee Chair, Integrated Program Management Division
Sector Director for Program Control, Northrop Grumman Mission Systems

Russ Rodewald

Senior Director, EVMS, Raytheon Technologies

4:55 – 5:00 pm

TRANSITION BREAK

5:00 – 5:40 pm

Clearinghouse

BELMONT I-II / STREAMED

Gary Humphreys

Owner, Humphreys & Associates

Program Management Committee

PIEDMONT

Stewart Tague

Sr. Manager, RMS Enterprise Performance, Program Operations, Lockheed Martin Corporation

5:40 – 5:45 pm

CLOSING REMARKS

BELMONT I-II

Russ Rodewald

Senior Director, EVMS, Raytheon Technologies

NDIA | CAREER CENTER

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5:30 – 6:30 pm

NETWORKING RECEPTION
BELMONT FOYER**THURSDAY, APRIL 14**

9:00 am – 5:00 pm

REGISTRATION
BELMONT FOYER

9:00 – 10:00 am

NETWORKING BREAKFAST
BELMONT III-IV

10:00 – 10:10 am

CALL TO ORDER & AGENDA REVIEW
BELMONT I-II**Russ Rodewald**

Senior Director, EVMS, Raytheon Technologies

10:10 – 11:10 am

KEYNOTE ADDRESS
BELMONT I-II**David Berteau**

President/CEO, Professional Services Council

11:15 – 11:45 am

**INTEGRATED PROGRAM MANAGEMENT DATA & ANALYSIS REPORT
(IPMDAR) DISCUSSION**
BELMONT I-II**Jennifer Horner**

EVM-CR Deputy Program Manager, Tecolote Research, Inc.

11:45 am – 12:40 pm

NETWORKING LUNCH
BELMONT III-IV

12:40 – 1:40 pm

**INTEGRATED PROGRAM MANAGEMENT DATA & ANALYSIS
REPORT (IPMDAR) PANEL**
BELMONT I-II**Shane Olsen**Sector Director for Program Control, Northrop Grumman Mission System
*Moderator***Carolyn Mistretta**

Director, Business Management, Northrop Grumman Space Systems

Beth Corcoran

Integrated Program Performance Analysis, NAVAIR Cost & Schedule Department

Susan Hagel

EVMS Analyst, General Dynamics Mission Systems

Angel Rocha

EVMS Manager, Raytheon I&S Space and C2 Systems

1:45 – 2:40 pm **OSD CAPE UPDATE**
BELMONT I-II
Fred Janicki
Director, Space and Strategic Systems Cost Analysis Division, OSD CAPE

2:40 – 3:00 pm **NETWORKING BREAK**
BELMONT FOYER

3:00 – 3:40 pm **DOE UPDATE**
BELMONT I-II
Mel Frank
Director, Project Controls Division, Office of Project Management, U.S. Department of Energy

3:40 – 3:45 pm **TRANSITION**

3:45 – 4:40 pm **DIVISION COMMITTEE REPORTS**
BELMONT I-II

Clearinghouse
Contracts Committee
CSDR Committee
Health Metrics Committee
Planning and Scheduling Committee
Program Management Committee

4:40 – 4:45 pm **CLOSING REMARKS**
BELMONT I-II
Russ Rodewald
Senior Director, EVMS, Raytheon Technologies

FRIDAY, APRIL 15

9:00 – 11:00am **IPMD BOARD MEETING RECAP**
BELMONT IV

The NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.

BIOGRAPHIES



TANYA SKEEN

Acting Assistant Secretary of Defense for Acquisition

Ms. Tanya M. Skeen, a career member of the Senior Executive Service, and is currently the

Acting Assistant Secretary of Defense for Acquisition (ASD(A)). In this position, she advises the Under Secretary of Defense for Acquisition and Sustainment (USD(A&S)), the Deputy Secretary of Defense, and the Secretary of Defense on matters relating to the Department of Defense (DoD) Acquisition System, acquisition program management, and the development of strategic, space, intelligence, tactical warfare, command and control, and business systems.

Ms. Skeen most recently served as Executive Director for the F-35 Lightning II Joint Program Office. She was responsible for acquiring and delivering DoD's affordable and sustainable fifth-generation strike aircraft, as well as the F-35 Global Sustainment Strategy for three U.S. Services and eight partner countries.

Prior to that position, she served as the Program Executive Officer of the Army Rapid Capabilities Office. In earlier assignments, Ms. Skeen served as Deputy Director of Test and Evaluation, Headquarters U.S. Air Force, where she was responsible for policy, resources and oversight of developmental and operational testing, and the Air Force head of foreign materiel acquisition and exploitation. She assisted the Director in overseeing a \$4 billion Air Force test infrastructure and the programming and execution of the Air Force test portfolio with an annual budget of \$1.9 billion.

She also served as the Program Executive Officer Chief Engineer at the Air Force Rapid Capabilities Office where her responsibilities included technical oversight and approval of a multi-billion dollar portfolio. Ms. Skeen has also served as the Program Director for multiple ACAT-1 equivalent programs, including the Unmanned Aerospace System Command and Control Open Architecture Standards Initiative and the Air Force Common Mission Control Center for multiple domain weapons system command and control.

A native of Kent, Ohio, Ms. Skeen was commissioned in the U.S. Navy in 1990 after graduating from Purdue University with a B.Sc degree in Aeronautical and Astronautical Engineering. In the Navy, she served as a Technical Instructor and Assistant Director at the Nuclear Power Training Command and received her M.Sc. in Mechanical Engineering from the University of Central Florida. After leaving the Navy, Ms. Skeen held numerous private sector positions in engineering and flight test of air, space, and ground weapons systems.

Ms. Skeen is the recipient of the David Packard Excellence in Acquisition Award, the Purdue University Distinguished Engineering Alumnae Award, the Purdue University Outstanding Aerospace Engineering Award, the Joint Civilian Service Achievement Award, the Exemplary Civilian Service Award, the Department of Defense Value Engineering Award, the Assistant Secretary of the Air Force Annual Award for Acquisition Process Improvement, and the Navy Achievement Medal.



DAVID BERTEAU

President and CEO Professional Services Council (PSC)

Mr. Berteau became the President and Chief Executive Officer of the Professional

Services Council (PSC) in 2016. With more than 400 members, PSC is the premier advocate of and resource for the federal services industry. As CEO, Mr. Berteau focuses on legislative and regulatory issues related to government acquisition, budgets, and requirements by helping to shape public policy, leading strategic coalitions, and working to improve communications between government and industry, focusing on outcomes and results for the government.

Prior to PSC, Mr. Berteau was confirmed in 2014 as the Assistant Secretary of Defense for Logistics and Materiel Readiness. He oversaw the management of \$170 billion in DoD logistics funding.

Previously, Mr. Berteau served as Senior Vice President and Director at the Center for Strategic and International Studies (CSIS). His research and analysis covered federal budgets, national security, management, contracting, logistics, acquisition, and industrial base issues.

Mr. Berteau is a Fellow of the National Academy of Public Administration and has also served as an adjunct professor at Georgetown University and at the Lyndon B. Johnson School of Public Affairs, a Director of the Procurement Round Table, and an Associate at the Robert S. Strauss Center at the University of Texas.

Prior to CSIS, Mr. Berteau was director of national defense and homeland security for Clark & Weinstock, director of Syracuse University's National Security Studies

Program and a professor of practice at the Maxwell School of Citizenship and Public Affairs, and senior vice president at Science Applications International Corporation. Before SAIC, he held a variety of positions in the Department of Defense. He has served a total of 14 years at senior levels in the DoD under six defense secretaries.

Mr. Berteau graduated with a B.A. from Tulane University in 1971 and received his master's degree in 1981 from the LBJ School of Public Affairs at the University of Texas. He is a recipient of the 2020 Federal Award.



2022 JOINT NDIA/AIA SPRING INDUSTRIAL SECURITY CONFERENCE

April 25 – 27, 2022 | Clearwater Beach, FL

Industrial Security | Insider Threat | Cybersecurity/CMMC | NISPOM Updates



2022 CBRN DEFENSE CONFERENCE AND EXHIBITION

July 26 – 28, 2022 | Baltimore, MD

Combat Architecture | Defensive Measures | Demilitarization | Preparedness | Industrial Base



22ND ANNUAL SCIENCE & ENGINEERING TECHNOLOGY CONFERENCE

April 26 – 28, 2022 | Miami, FL

Defense Research & Development | Science & Technology



2022 SPACE WARFIGHTING INDUSTRY FORUM (SWIF)**

August 17** – 18*, 2022 | Colorado Springs, CO

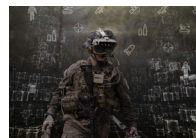
Defense Research & Development | Science & Technology



INTEGRATED PRECISION WARFARE REVIEW (IPWR-22)

May 4 – 5, 2022 | Arlington, VA

Acquisition and Policy | Precision Capability | Air & Missile Defense



FUTURE FORCE CAPABILITIES CONFERENCE & EXHIBITION

September 19 – 22, 2022 | Austin, TX

Autonomous Systems | GARM | Live Fire | Multi-Domain | Small Arms | EOD



BREAKTHROUGH ENERGETICS 2022**

May 4 – 5, 2022 | West Lafayette, IN

Science & Engineering Technology | Propellants | Explosives | Modeling & Simulation



25TH ANNUAL SYSTEMS & MISSION ENGINEERING CONFERENCE

November 1 – 3, 2022 | Orlando, FL

Program management, Security models, Test & evaluation, Manufacturing



65TH ANNUAL FUZE CONFERENCE

May 10 – 12, 2022 | Renton, WA

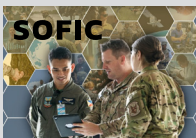
Fuze | Missiles | Munitions Technology | Safety & Arming Devices | Warheads



33RD ANNUAL NDIA SO/LIC SYMPOSIUM

November 17 – 18, 2022 | Washington, DC

Special Operations Forces | Strategic Competition



2022 SPECIAL OPERATIONS FORCES INDUSTRY CONFERENCE & EXHIBITION (SOFIC)

May 16 – 19, 2022 | Tampa, FL

Communications | Light Vehicles | Small Arms | Special Operations



I/ITSEC 2022

November 28 – December 2, 2022 | Orlando, FL

Simulation | Training | Virtual Reality



TRAINING & SIMULATION INDUSTRY SYMPOSIUM (TSIS)

June 15 – 16, 2022 | Orlando, FL

Training | Simulation | Modeling | Acquisition/Funding

*All Classified | **Partially Classified