



"In the middle of difficulty lies opportunity"

*Albert Einstein*

# SPECIAL OPERATIONS FORCES ACQUISITION, TECHNOLOGY, & LOGISTICS Campaigning with Partners for Integrated Deterrence

**Ms. Lisa Sanders**, Director, Science & Technology

**SCIENCE & TECHNOLOGY FUTURES METHODOLOGY**



# SOF AT&L-ST VISION

## **Innovate for Future Threats**

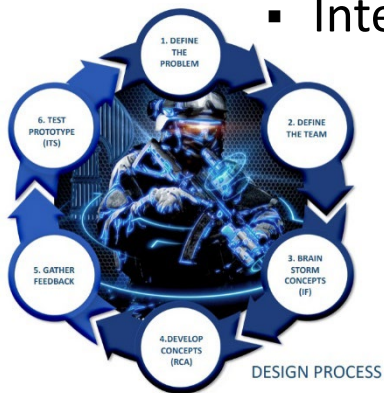
**Relentlessly Discover, Develop, Adapt and Employ  
Next Generation Technologies that Provide SOF  
an Overwhelming Competitive Advantage**

**Modernization of SOF – Prepare Today to Win Tomorrow**

# S&T FUTURES UPDATE

## • USSOCOM/SOF AT&L ST Futures Introduction

- SOF AT&L ST DIR established a Futures initiative in 2018, and Updated the Methodology in 2020
- Key goals/focus:
  - Develop “Off-Axis” Perspective Regarding How Technology Can Enable (or Disrupt) Future SOF Operations
  - Explore Promising Concepts – Informs Strategic Command Decisions and Investments
- Way Forward
  - Integrate S&T Futures Methodology into SOCOM Enterprise Processes

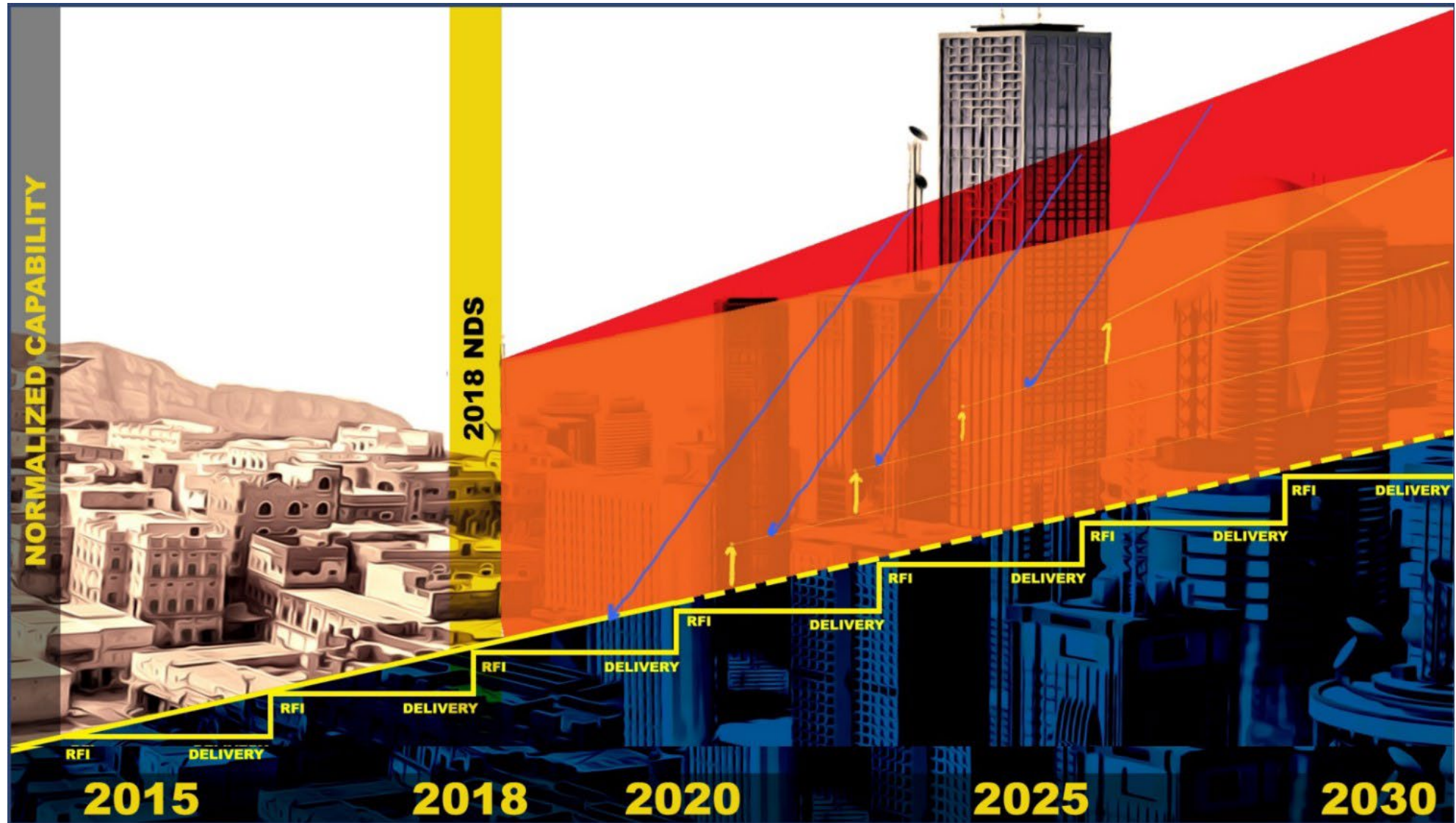


- Foundry Topics
- Targeted Experimentation
- Modernization Roadmaps



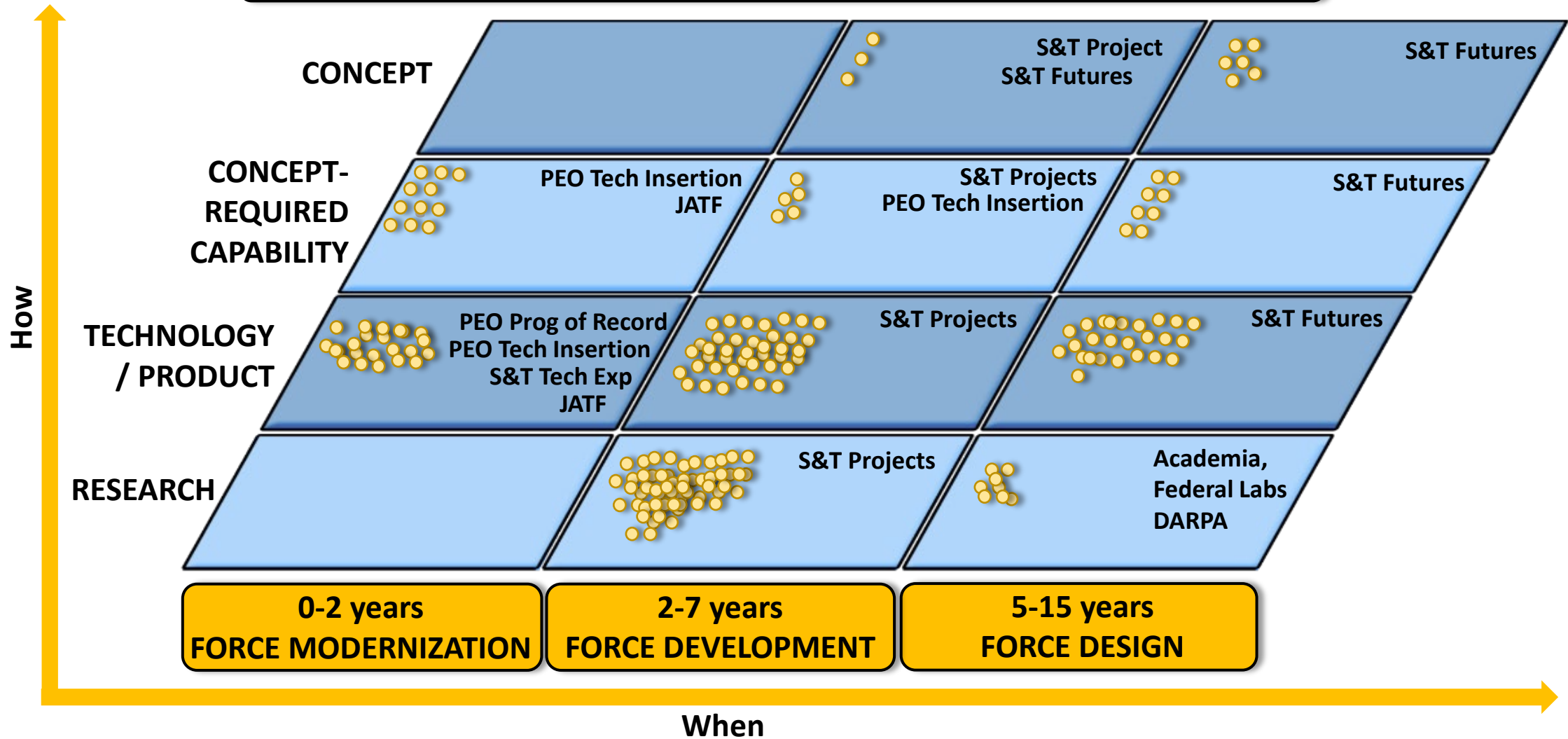
**OUTCOME: Enterprise-Level Strategic Decision Making**

# WHY DISRUPTIVE INNOVATION?



# FUTURES METHODOLOGY LANDSCAPE

## ATL Enabling SOF Future Concepts (2030-2050)



# INTEGRATED S&T FUTURES METHODOLOGY

## 3-Phase Process With Two Supporting Tools

### Innovation Foundry

- 60 days from idea to 3-day event
- 60 Subject Matter Experts and 20 SOF Operators
- 8-10 high potential concepts

### Rapid Capability Assessment

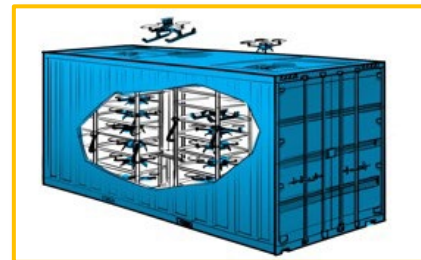
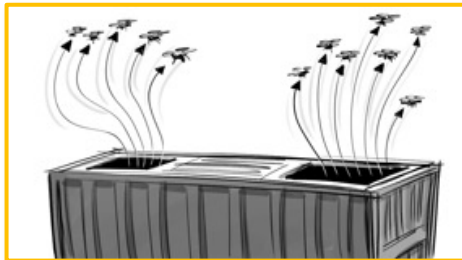
- 90 days after foundry
- 5-day event
- 25 Subject Matter Experts
- 4 SOF Operators
- 5-8 “Concept Required Capabilities”

### Technology Sprints

- 4-8 teams, \$25K - \$250K
- 10 weeks – 6 months development effort
- Prototype capability for field experimentation

### Concept Video

- Developed as Part of Process



### Capability Demonstration

- Real World Interaction of Technology Sprints



# FUTURES METHODOLOGY EXAMPLE

### FIND | FIX | TRACK CONSTRAINTS

- The BMs and associated systems are located in underground facilities and the number and type of assets as well as the specific ongoing activities are not visible.
- The adversary will use sophisticated Cover, Concealment, and Deception (CCD) techniques.
- The UGFs have multiple protective layers/ systems to prevent direct access underground.
- There will be very limited Indications and Warnings (I&W) prior to deployment.
- Once deployed, the adversary uses large operating areas with a significant numbers of UGFs and/or other hide sites to disperse and hide their mobile BMs and forces.
- Concepts will be emplaced for a significant time without the ability to externally replenish batteries or other components.
- The BM and systems will be mobile and will limit time they are stationary/exposed between UGFs/ hide sites.
- The BM TELs have road restrictions.

### TARGET CONSTRAINTS

- This will be a dynamic targeting process.
- These will be time sensitive targets.

*Note: Given the high value of these targets, the concept should try to match the best "shooter" (highest Pk) available to engage the target. However, "lead down range" is preferred to "no shot" even if a low Pk.*

### ENGAGE CONSTRAINTS

- The BMs and associated systems are located in underground facilities and are protected from conventional air delivered munitions when inside.
- The targeting solutions will be time sensitive.
- Human in the Loop (HITL) control of kinetic effect munitions is required.

*Note: Destruction of mobile launch systems after launch is still valuable since the can be reloaded.*

### ASSESS CONSTRAINTS

- External BDI capability may not be available

*Note: For these high value assets, the kill assessment is time-critical. People are going to want to know!*

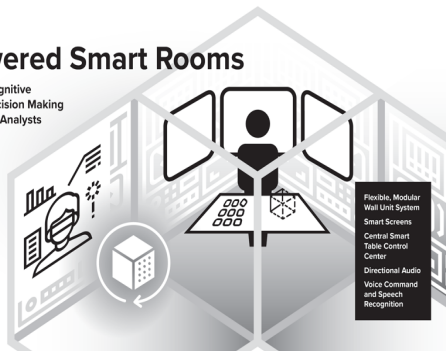
# BALLISTIC MISSILE DEFENSE (BMD) 2030 RAPID CAPABILITY ASSESSMENT (RCA 7)

- Four teams tasked to develop concept capability packages addressing the following topics:
  - Team C2 (Two Teams)
  - Team Nano
  - Team Robotics
- Non-Traditional Business to Business Contract approach supports Non-Traditional Vendors

## TEAM 6 AI-Powered Smart Rooms

A Closed-Loop Cognitive System: Rapid Decision Making for Operators and Analysts

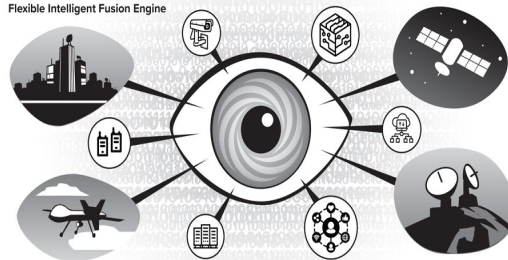
An AI/ML-powered Smart Space capable of integrating into joint fires networked systems as well as semi-autonomous and autonomous weapons improving C2 efficiencies in the targeting, engage, and assess processes in the joint targeting cycle.



## TEAM 1 The All-Seeing Eye

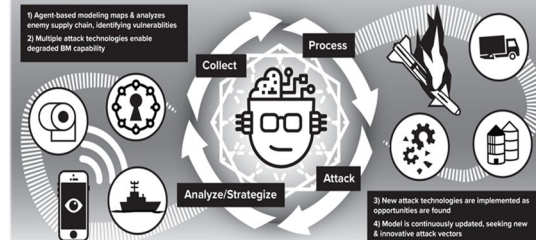
Flexible Intelligent Fusion Engine

The "All Seeing Eye" integrates multiple signature inputs in real time, fuses the associated data, and generates high-fidelity location and tracking predictions in a continuous, distributed, self-healing system.



## TEAM 4 Supply Chain and Components Attacks

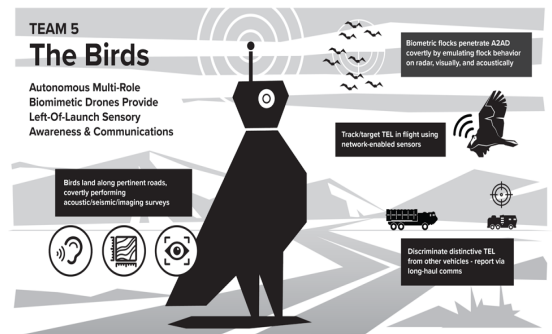
1) Agent-based modeling maps & analyzes enemy supply chain, identifying vulnerabilities  
2) Multiple attack technologies enable degraded BIM capability



## TEAM 5 The Birds

Autonomous Multi-Role Biomimetic Drones Provide Left-Of-Launch Sensory Awareness & Communications

Birds land along pertinent roads, covertly performing acoustic/seismic/imaging surveys





# RECENT EVENTS

- **BMD 2030 Integrated Technology Demonstration**

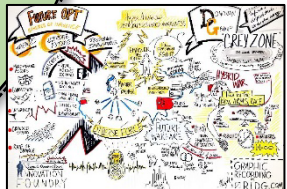
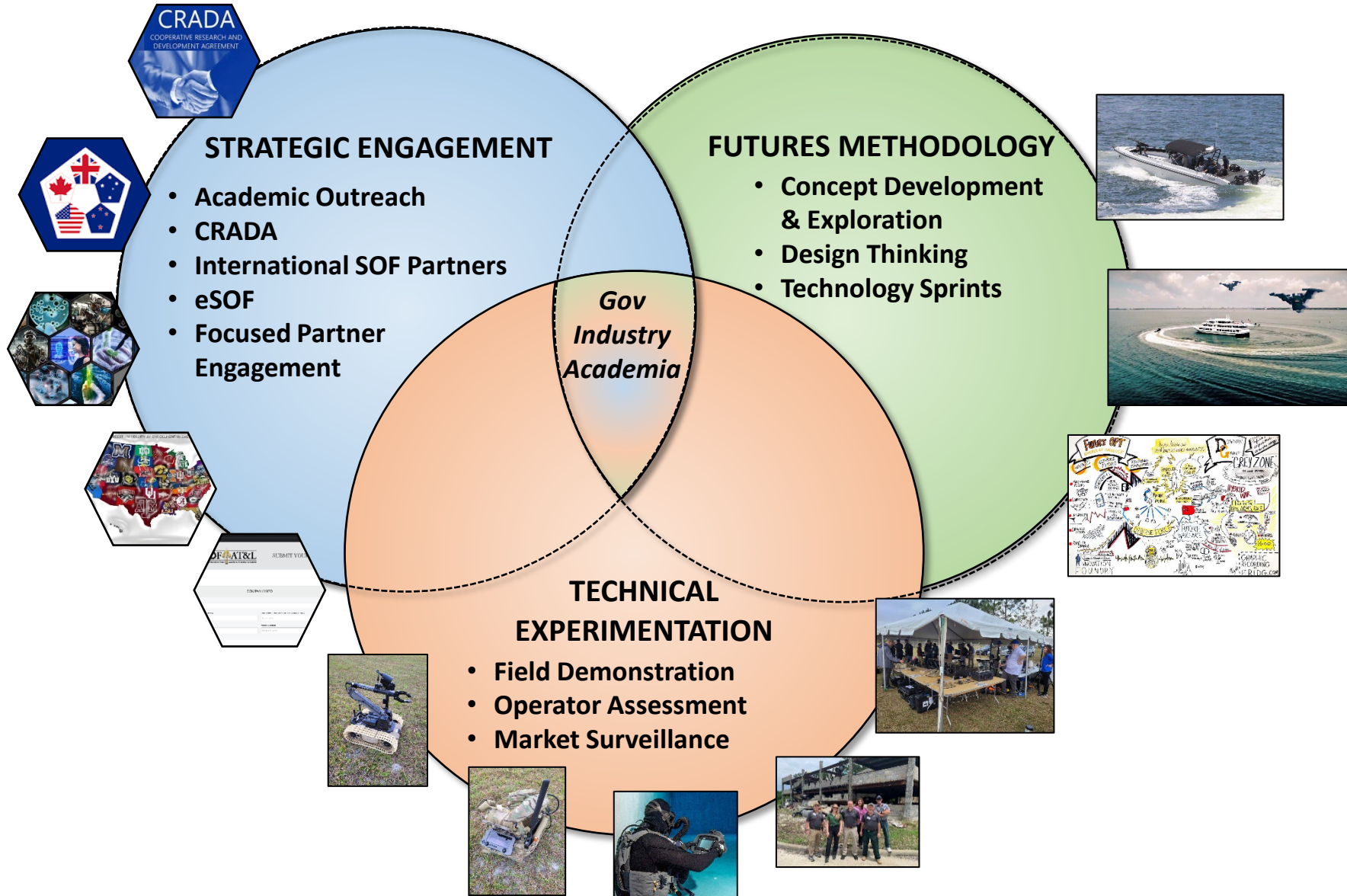
- April 7, 2022
- Crestwood, KY

- **Innovation Foundry 10 (IF 10)**

- May 3-5, 2022, SOFWERX Tampa, FL
- *Diversity of SOF Skillsets and Traits, 2040*



# ENGAGING & ENABLING THE ECOSYSTEM



# EXPERIMENT WITH US!



**Participant Nominations**  
<https://events.sofwerx.org/if11/>

**SOF Operations in a World of Omnipresent Sensor Networks\***  
@ SWX, Tampa, FL

**Participant Nominations**  
<https://events.sofwerx.org/if12/>

**Joint/Partner Communications in a Contested/Austere Environment\***  
@ SWX, Tampa, FL

**Participant Nominations**  
<https://events.sofwerx.org/if13/>

**Understand & Exploit the Information Domain – 2040\***  
@ SWX, Tampa, FL

## Upcoming Innovation Foundry (IF) Events (\*Topics to Be Validated)



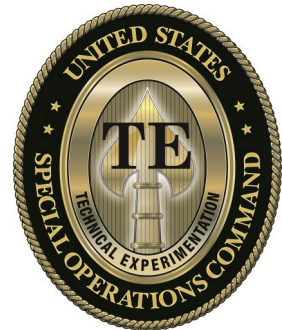
**Soldier Systems/See Through Walls**  
Red Springs, NC

**Experiment White Papers**  
<https://vulcan-sof.com>

**Next Gen Effects/Contested Communications**  
Avon Park, FL

**Experiment White Papers**  
<https://vulcan-sof.com>

**Special Reconnaissance for Integrated Deterrence**  
Avon Park, FL



## Upcoming Technical Experiment (TE) Events

# SUMMARY

- **The Futures Methodology is an integrated approach that drives disruptive innovation**
- **Next Major Improvements:**
  - Leverage SOF Enterprise and existing tools to identify relevant Foundry Themes and Topics
  - Continue integrating spinoffs into capability development pathways
  - Iterate and interact with S&T Strategic Engagement, Technical Experimentation, and other SOCOM enabling processes





# QUESTIONS?

