



**Securing
the
Future**

Utilizing Automation and Ontologies to Design, Deploy, and Sustain an Effective Model Governance Program

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Executive Summary

Model Governance Automation

Utilize automation and ontologies to design, deploy, and sustain an effective model governance program. Ensure veracity of artifacts, establish transparency, improve communication, increase trust.

FOUNDATION – Utilize elastic model governance guide for model governance system, digital engineering (DE) infrastructure, individual and composite models

AUTOMATION – Employ widget to scrape constituent models for information

INTEGRATION – Use ontology-first digital thread integration platform

LEVERAGE – Leverage extensive data governance practice

DELIVERY – Apply governance to aid DE to deliver results to fulfill mission needs

Agenda



Why Governance?

Organize the Digital Engineering ecosystem to execute efficiently and reduce the cost of confusion, churn, rework



Scope – WHAT models/data are in the program DE ecosystem?

Roles – WHO needs to interact with those models/data?

Purpose - WHY are models/data needed for the mission?

Process – HOW do WHAT actions happen WHEN?

Location - WHERE do models/data reside in the infrastructure?

Why Governance?

Digital Engineering (DE) is an **integrated** digital approach that uses authoritative sources of system data and models as a **continuum** across disciplines to support lifecycle activities from concept through disposal

Use models



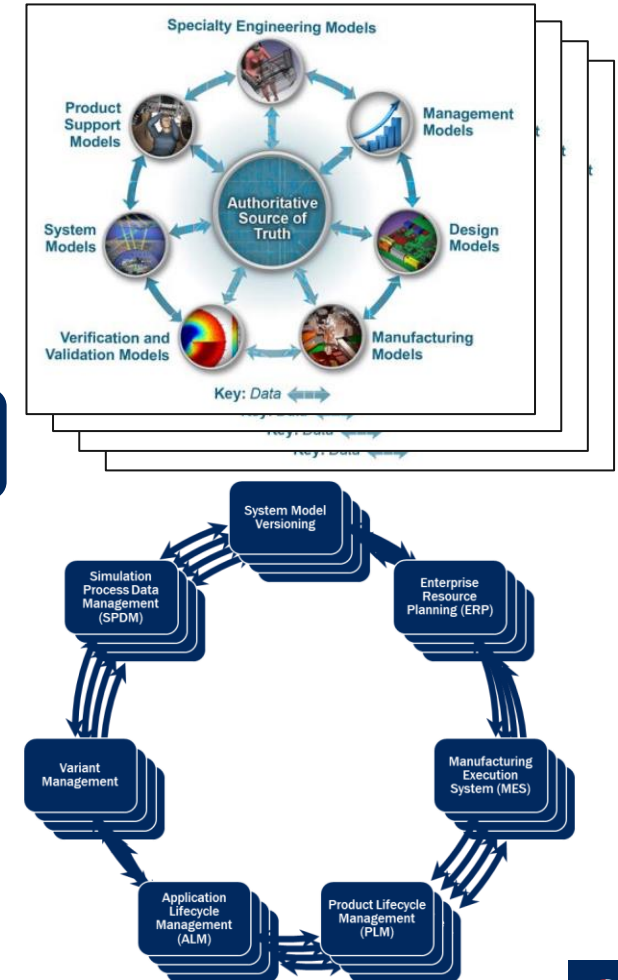
Different domains



Distributed data management



Many organizations



Reality
 Governance across a digital thread must address a set of data management tools to ensure quality for decision making

What is Model Governance?

- Documented decisions, rights, and accountabilities
- for model related processes,
- executed according to an agreed upon set of rules
- which describe:
 - who can take
 - what actions with
 - what models,
 - when, under
 - what circumstances, using
 - what methods.

Governance vs. Management

Model Governance

Govern – Define and oversee the right things

Increased model value, reduced risk

Model Management

Manage – Do the right things

**Model Governance ensures
Model Management is happening**

Adapted from Ladley, John, "Data Governance: How to Design, Deploy, and Sustain an Effective Data Governance Program, 2nd Edition, Academic Press, 2020.

Two Sides of the Same Coin

Primary Responsibilities

- Define accountability
- Enact policy into procedure
- Provide model and infrastructure transparency
- Monitor quality and compliance
- Report results



Transparent



Collaborative



Measurable

Adapted from Pak, Rebekah, "A3 Data Governance: Data Governance Introduction and General Process," May 2021

Governance Guide Provides Structure to Organize DE Execution



Earlier Work

Model Governance Guide

As Digital Engineering (DE) employs a digital thread with a broad range of interconnected models, it can be difficult to govern linked models across disciplines and contractual boundaries. This approach includes:

GUIDANCE – Model-based guidance with in-model work instructions,

INTEGRATION – Integration of the overall model governance system, DE Ecosystem (DEE) infrastructure, individual models, and composite models,

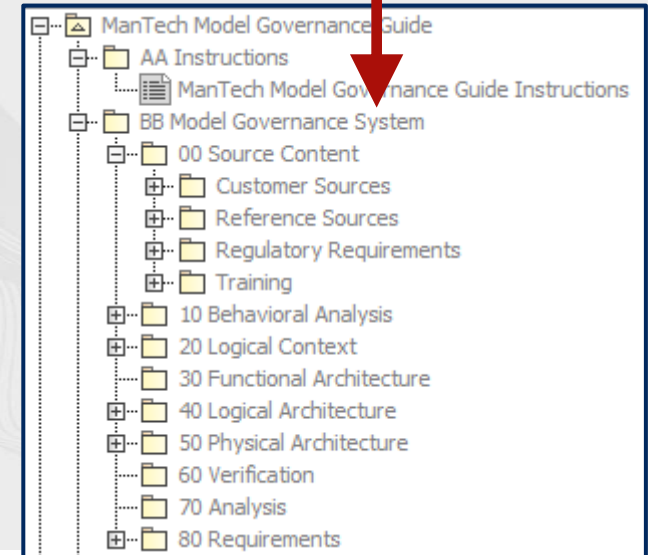
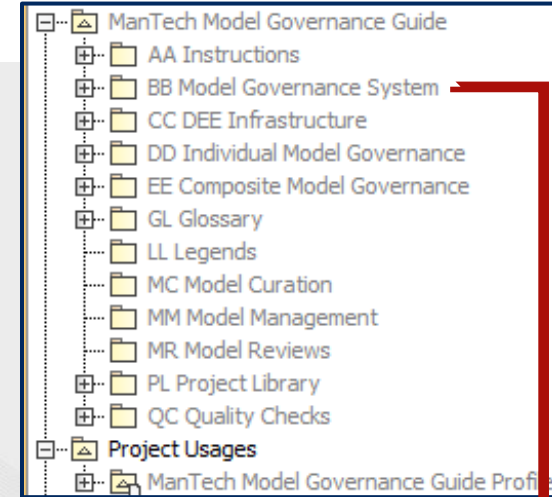
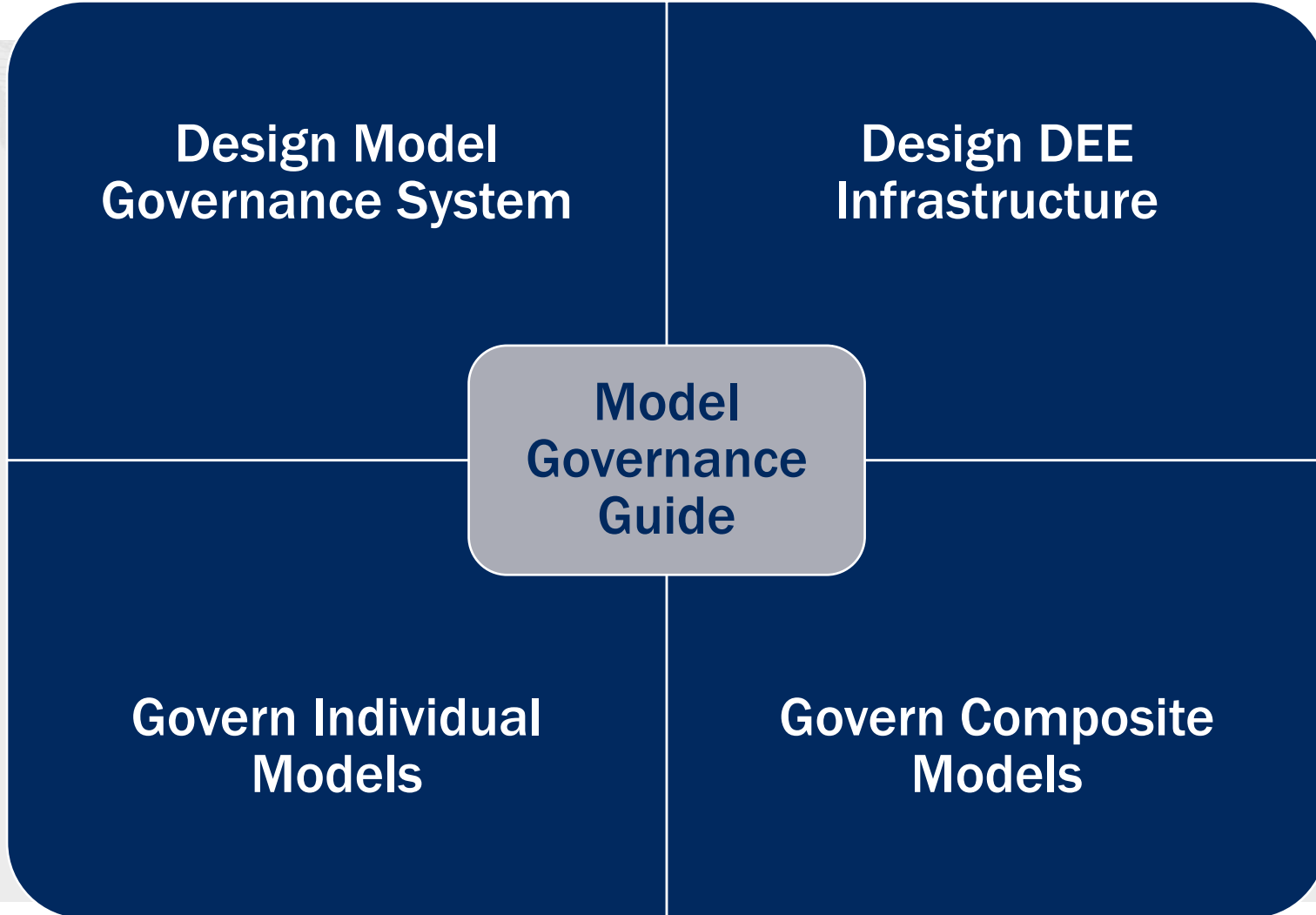
PURPOSE – Traceability of model purpose and resolution of technical debt,

VALIDATION – Automated validation for insight on compliance,

FLEXIBILITY – Customization for flexibility and tailoring (fleX-engineering™).

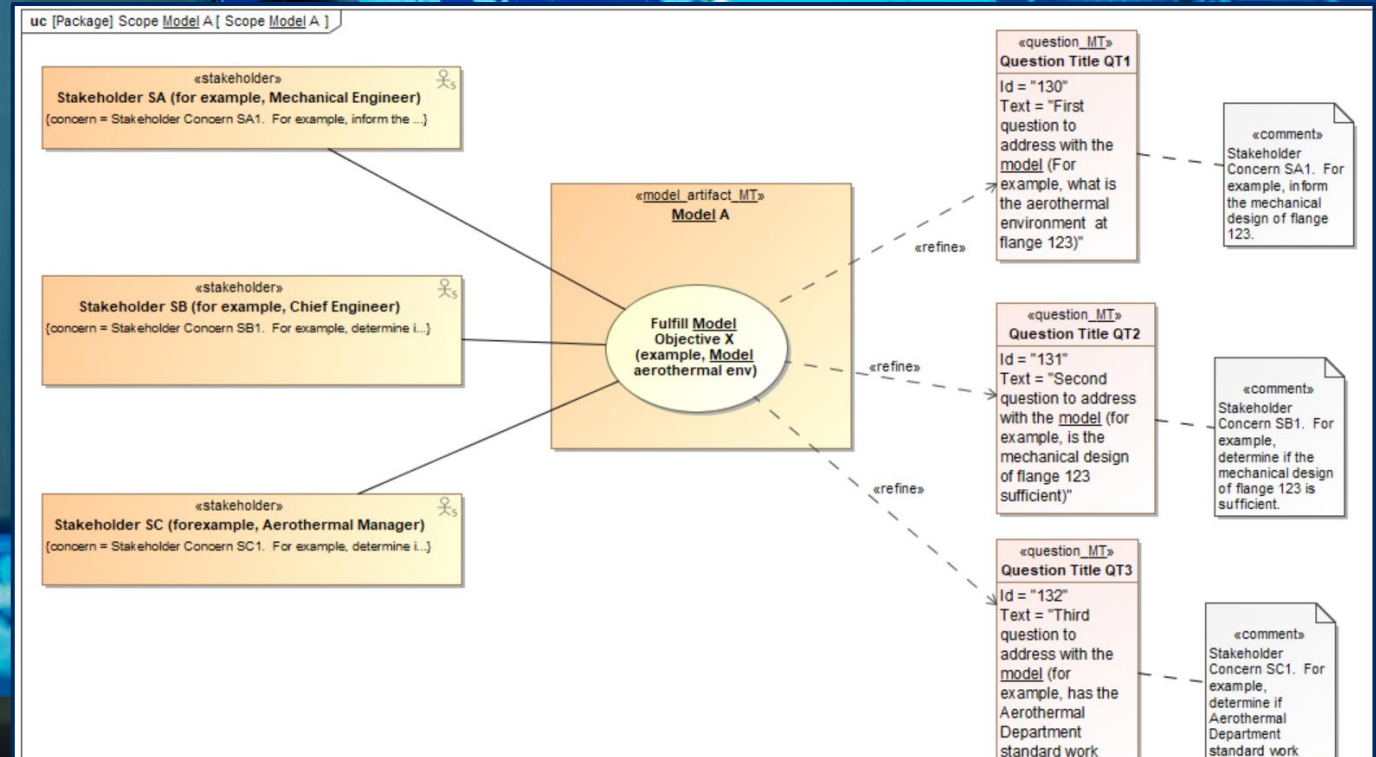
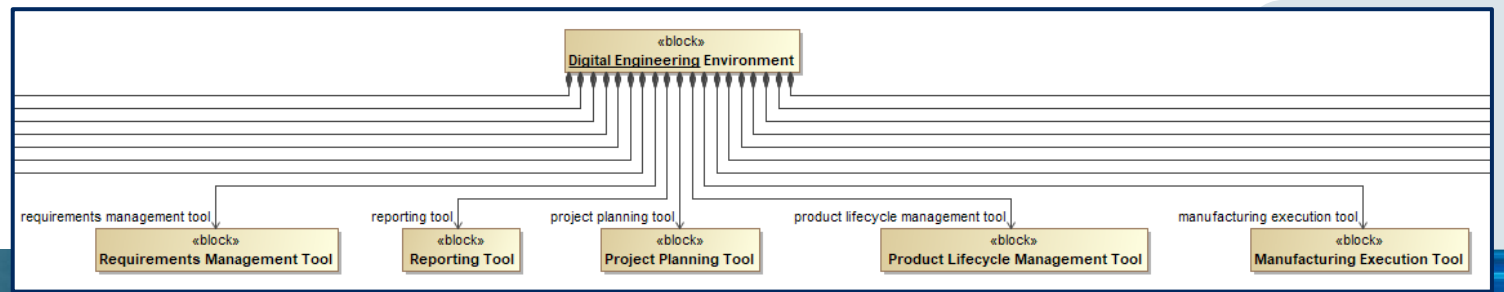
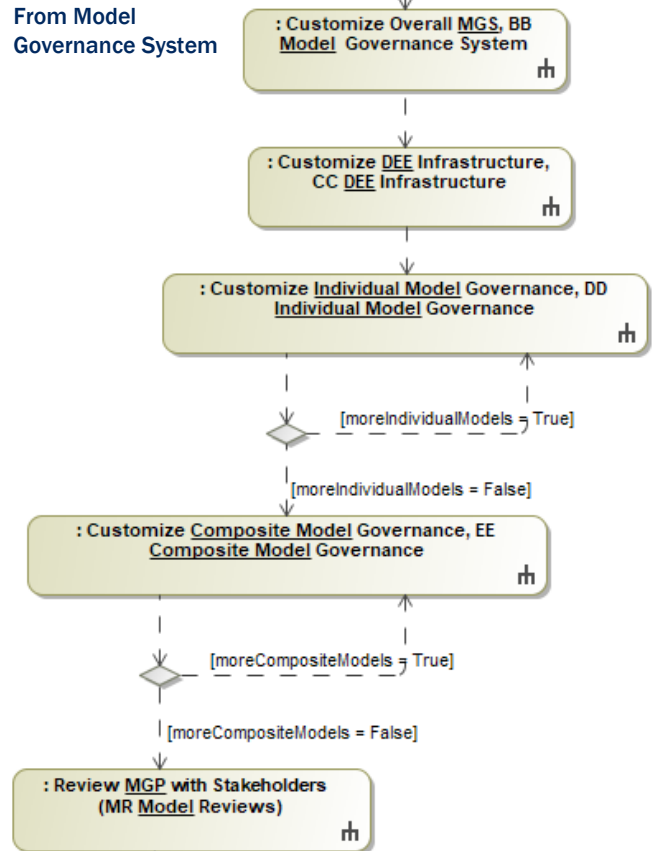


Structure



Model Snapshots

From Model Governance System



#	Name	Documentation	Associated Assumptions	Associated Risks	Traced to Standards	Use Cases	Questions2	Satisfies	Allocated To	Location
1	Model A	This is the description of Model A...	Assumption B Assumption A	Risk R1	Standard 1 (for example,) Best Practice 3 (for examp Standard 2 (for example,)	Fulfill Model Objective X (e	Question Title QT1 Question Title QT2 Question Title QT3	23 Modeling Questions MGSG-116 Risk MGSG-2 Model Name	ansys : ANSYS	AWS AppStream

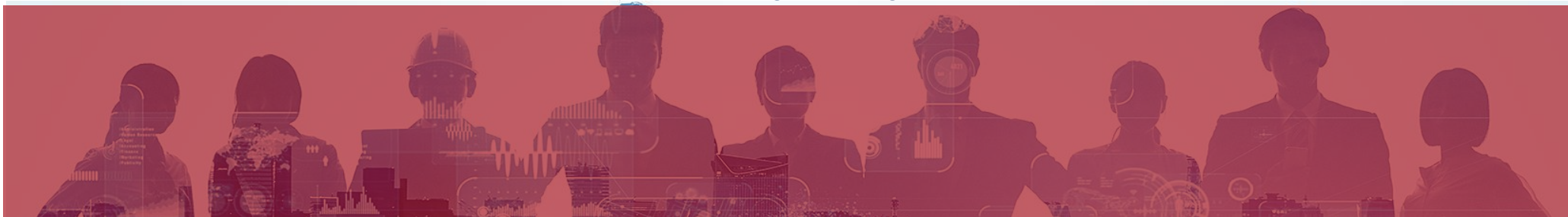
Ensure Models and Infrastructure Address Program Needs



User Statement

“The Model Governance Guide provided our team with a framework for developing data governance rules and techniques to execute a rigorous enterprise modeling program. Establishing a set of model controls is no different and just as important as establishing Security Controls in the Cybersecurity discipline. With this effort, our customer will improve their business process management, degree of data integrity, and communication and transparency among Stakeholders. Without Model Governance the desired degree of model and data integrity cannot be achieved.”

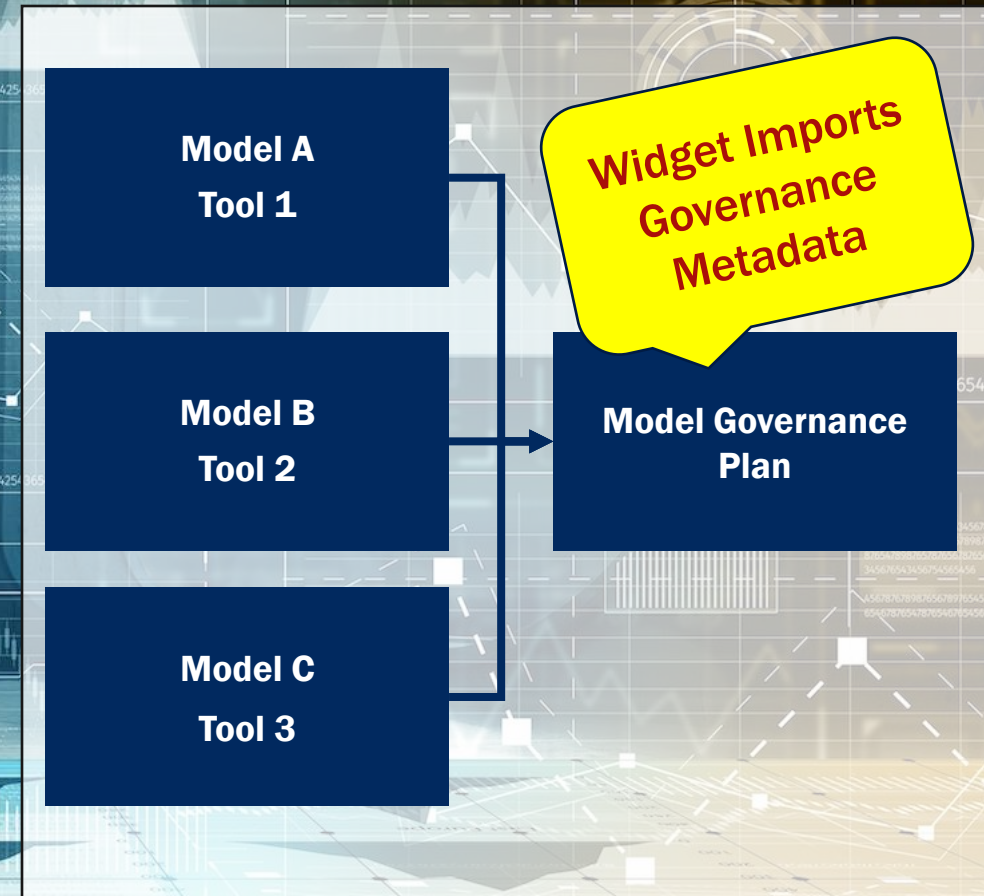
Mark Stimeling and Rebecca Quintero
ManTech Marine Systems Engineering Directorate





Updates Add Automation

- Automation and ontologies utilized to reduce manual effort
- Widget automatically scrapes constituent models across an ecosystem to report governance information
- Automating ingestion of governance data reduces chance for error
- Where governance metadata are lacking, user interface guides input of missing information



Utilize Automation to Populate Governance Information

Semantic Integration Aids Governance



- Utilize semantic, ontology-first, hub-and-spoke digital thread integration platform for model governance purposes
- Enhances automation for aggregating metadata, tracking compliance, performing queries, and visualizing results
- Organizing governance using ontologies produces an agonistic approach, allowing use by customers regardless of current tools
- Capturing contextual governance information also supports appropriate model re-use
- Utilizing validation suites to ensure accuracy and completeness assists governance personnel and program office
- Approach allows dashboard views of model governance compliance status to aid program execution



Sustain an Effective Model Governance Program

- Tactical strategies to enhance effectiveness
- Sustain an effective program with buy-in and consistent participation from stakeholders
 - Build business case
 - Demonstrate return-on-investment
 - Utilize flexibility and scalability

CRITICAL SUCCESS FACTORS

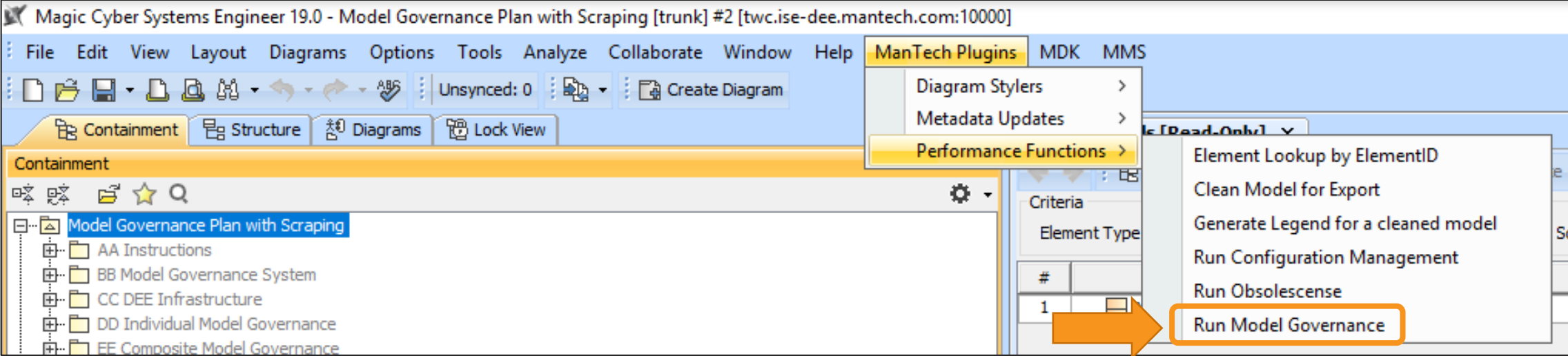
1. **Require as mandatory**
2. **Show value explicitly**
3. **Manage organizational change**
4. **View as enterprise effort**



Demonstration

Widget to Scrape and Populate Governance Metadata (1)

Run custom governance plugin

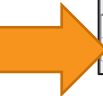


Scrape models and populate governance metadata

Models x

Criteria
 Element Type: model_artifact_MT Scope (optional): 50 Physical Architecture Filter:

#	Name	Approval MD	Assumptions MD	Certification MD	Criticality MD	Date of Last Review MD	Description MD	Expected Outputs MD	Lifecycle Status MD	Location MD	MS Intended Use MD	Model Name MD	Model Type MD	Owning Organization MD	Point of Contact MD	Program MD
1	Model 1															
2	Model Name XYZ	Approval XYZ	Assumption XYZ	Certification XYZ	Criticality XYZ	Date XYZ	Description XYZ		Lifecycle Status XY	Location XYZ	MS Intended Use	Model Name XYZ	SysML	Owning Organizati	Point of Contact X	Program XYZ



Widget to Scrape and Populate Governance Metadata (2)

Pop-up asks for missing governance metadata

Information from pop-up added to governance metadata registry

#	Name	Approval MD	Assumptions MD	Certification MD	Criticality MD	Date of Last Review MD	Description MD	Lifecycle Status MD	Location MD	MS Intended Use MD	Model Name MD	Model Type MD	Owning Organization MD	Point of Contact MD	Program MD	Real World System MD
1	Model 1															
2	Model Name	Approval XYZ	Assumption XYZ	Certification XYZ	Criticality XYZ	Date XYZ	Description XYZ	Lifecycle Status XY	Location XYZ	MS Intended Use	Model Name XYZ	System	Owning Organization XYZ	Point of Contact X	Program XYZ	Real World S
3	Model Name	Aerothermal Depa	Assumption X3	Mod and Sim Boar	High	January 30, 2021	This is a model the	Released	Analysis Teamwork	Capture detailed a	Cooling system arc		Test Owning Organization 1	Suzanne Lee	Test Program 1	Launch syste

Widget to Scrape and Populate Governance Metadata (3)

Initially developed to scrape Cameo SysML models and spreadsheets, the concept will be expanded to scrape models/data connected to an ontology-based digital thread

Model Governance Metadata List													
Name	Approval MD	Assumptions MD	Certification MD	Criticality MD	Date of Last Review MD	Description MD	Lifecycle Status MD	Location MD	MS Intended Use MD	Model Name MD	Model Type MD	Owing Organization MD	Point of Contact
Model 1	Approval XYZ	Assumption XYZ	Certification XYZ	Criticality XYZ	Date XYZ	Description XYZ	Lifecycle Status XYZ	Location XYZ	MS Intended Use XYZ	Model Name XYZ	SysML	Owing Organization XYZ	Point of Contact
Model Name	Aerothermal Department Manager	Assumption X3	Mod and Sim Board Level 2 certified	High	January 30, 2021	This is a model that does Y...	Released	Analysis Teamwork Cloud	Capture detailed architecture for design purposes	Cooling system architecture	Cameo SysML model	Department 123	Suzanne Lee
	Cost Department XXXX Senior Manager	Costs are from December 2021 reporting	Mod and Sim Board Level 1 certified	Medium	Mar-22	This spreadsheet contains supplier cost information for analysis and optimization.	Released	Cost group shared folder	Cost analysis	Supplier Cost Analysis	Spreadsheet	Cost Department XXXX	John Do



Next Steps

Evolve Governance Approach to Enhance Digital Fabric Solutions and Services for Customers

Additional Capabilities



Implement program lessons learned



Extend digital fabric reach



Extend metadata scraping



Evolve governance ontology



Optimize strategy

References

- **Ladley, John, “Data Governance: How to Design, Deploy, and Sustain an Effective Data Governance Program, 2nd Edition, Academic Press, 2020.**
- **Pak, Rebekah, “A3 Data Governance: Data Governance Introduction and General Process,” May 2021.**
- **SAIC, “Digital Engineering Validation Tool,” available at, <https://www.saic.com/digital-engineering-validation-tool>, accessed November 2021**
- **Taylor, Matt, “An Elastic Approach to Digital Engineering,” NDIA Systems and Mission Engineering Conference, December 2021.**
- **US Department of Defense, ‘Digital Engineering Strategy’, 2018, viewed 20 November 2021, https://ac.cto.mil/wp-content/uploads/2019/06/2018-Digital-Engineering-Strategy_Approved_PrintVersion.pdf.**



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