



Welcome  
to the  
*Expeditionary Warfare  
Conference 2023*

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## *Up Front Thanks to Our Team*

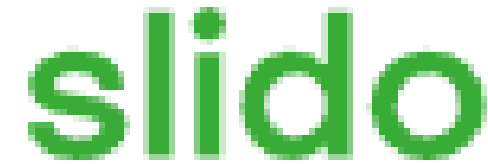
- **CAPT Mark Rios, USN (Ret)**
- **Colonel Jim Strock, USMC (Ret)**
- **CAPT Charlie Diaz, USCG (Ret)**
- **CDR Terry McKeane, USN (Ret)**
- **CDR Dave Hebert, USN (Ret)**
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- **Carizza Gutierrez, NDIA**
- **Thomas Kienzle, NDIA**
- **Kimberly Williams, NDIA**
- **Tiffaney Smith, NDIA**

# Naval Expeditionary Forces Designing 21st Century Comparative Advantages

- **Expeditionary Warfare Division**

- NDIA's expeditionary warfare focal point, coordinating element
- Close coordination
  - Director, Expeditionary Warfare Directorate (N95)
  - Deputy Commandant for Combat Development & Integration (CD&I)
  - Assistant Commandant for Operations, USCG

## Q & A - Sli.do



- **Scan QR code** in program or on tables
- Enter your questions at the appropriate time
- Moderator will vet questions before they go to the speaker
- If you have any questions, a NDIA representative can assist

# Major General Arnold Punaro

## U.S. Marine Corps (Retired)





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