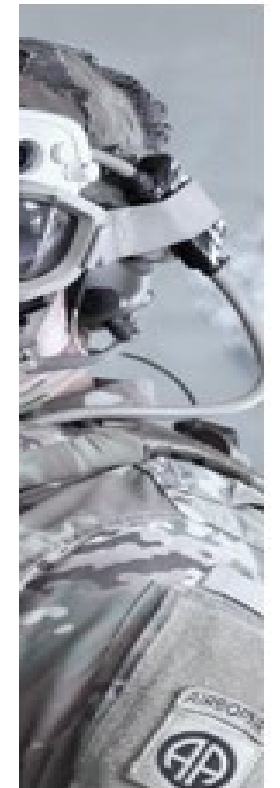
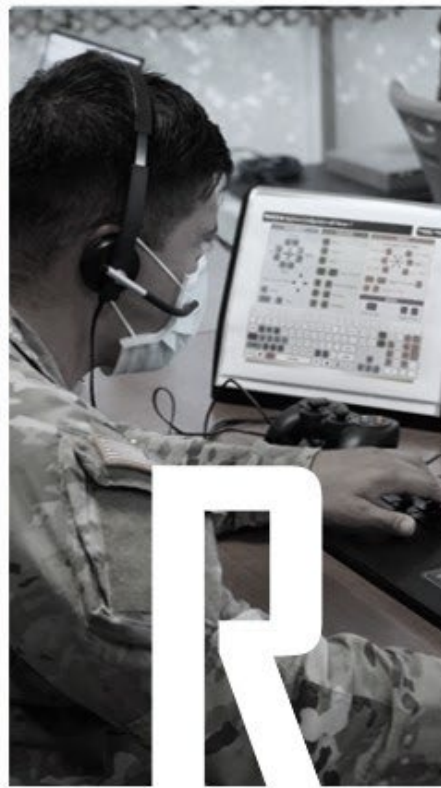
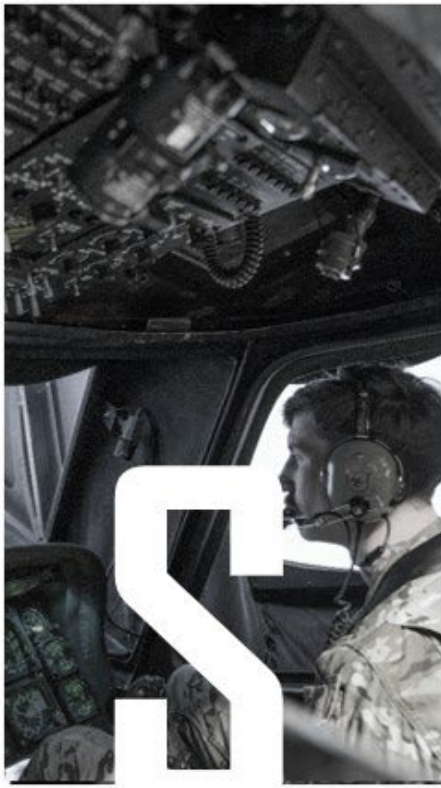


# NDIA Human Systems Conference



**Jeremy T. Lanman, Ph.D.**  
Chief Technology Officer  
PEO STRI  
02 March 2023

*Leveraging M&S and Virtual Training Environments to Enhance Force Readiness and Capability*



# Optimizing Warfighter Readiness



## PEO STRI PRIORITIES

**Strengthen** collaboration with partners and stakeholders.

**Transform** with new technologies that modernize capabilities.

**Rapidly** deliver outcomes with agility and acquisition streamlining.

**Invest** in our people through professional development and growth opportunities.

## VISION

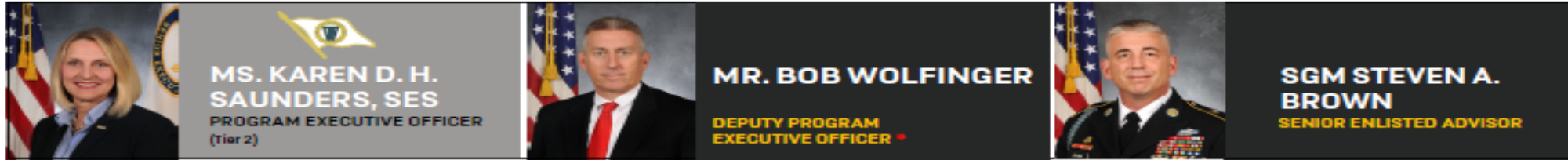
The leader in delivering unmatched testing, training and information operations capabilities to enhance operational readiness in support of our national defense.

## MISSION

Rapidly develop, deliver and sustain testing, training and information operations capabilities to enhance readiness across the operational spectrum.



# PEO STRI Organizational Chart



Chief Counsel      Clinical Advisor      FA57: Simulation Operations      Office of Small Business Programs      Equal Employment Opportunity

Assistant Program Executive Officer Project Support      Assistant Program Executive Officer Enterprise Support      Assistant Program Executive Officer Acquisition Operations Support      Project Manager Synthetic Environment      Project Manager Soldier Training      Project Manager Cyber, Test and Training      Project Lead Training Aids, Devices, Simulators and Simulations Support Operations      Project Lead International Programs Office

*Provides integrated Engineering, Logistics, Talent Management and Finance expertise across the command*

*Provides Human Resources, IT, Facilities and Security expertise across the command*

*Provides Acquisition, Operations and Strategic Communications expertise across the command*

*Provides Virtual, Constructive, Gaming and Medical Training to CTCs and Home Station Training*  
Modernization: STE-IS, IVAS/SIVT

*Provides Live Training Systems to CTCs and Home Station Training as well as TREX OTA support*  
Modernization: RVCT, SVT

*Provides advanced technical cyber, test and training capabilities to the Army, other DoD Services and Allied Nations*  
Modernization: PCTE, IEWTPT

*TADSS Maintenance Program, providing integrated training systems sustainment and selected training services world-wide*

*Building partner capacity by providing training systems, training and sustainment in conjunction with PEO STRI PMOs portfolio of products*

**Number of Programs Operated: 260+**  
**Manpower Strength: 1,170+ Employees on Board (DAC, Military, Matrix, and CME)**  
**Total Annual Obligating Authority: ~ Operating at \$2.6 Billion per Fiscal Year**



# PEO STRI Strategic Map

PEO STRI

# STRATEGY MAP

**PEO MISSION** |

Rapidly develop, deliver and sustain testing, training and information operations capabilities to enhance readiness across the operational spectrum.

**PEO VISION** |

The leader in delivering unmatched testing, training and information operations capabilities to enhance operational readiness in support of our national defense.

**1.0 | Strengthen collaboration with partners and stakeholders**

1.1 | Foster rewarding interactions with Stakeholders to deliver operationally relevant capabilities

1.2 | Capitalize on Strategic Communications to effectively inform and inspire

**2.0 | Transform with new technologies that modernize capabilities**

2.1 | Rapidly integrate advanced cybersecurity capabilities throughout the continuous development pipeline

2.2 | Accelerate integration of breakthrough technologies as a catalyst for enterprise-wide modernization

2.3 | Establish a centralized enterprise platform delivering integrated, assured services and configurations

**3.0 | Rapidly deliver outcomes with agility and acquisition streamlining**

3.1 | Transform acquisition practices to deliver optimal solutions

3.2 | Adopt an agile culture supporting workplace best practices

**4.0 | Invest in our people**

4.1 | Deliver a best-in-class workforce career development program focused on the future

4.2 | Harness talent acquisition resources for enduring excellence and diversity

GOALS OBJECTIVES



# PEO STRI Across the Globe



### Mission Elements

- Foreign Military Sales (FMS)
- International Armaments Cooperation
- Export Licensing, Technology Transfer and Control
- Contracts, Services, Training, Sites and Devices
- Mission Command and Collective Training
- CTCs and Ranges
- Crew Skills Training
- Turn-Key Training Services
- Live Individual and Collective Training





# Collaborative Alliance

Improving **HUMAN PERFORMANCE SIMULATION** through



ALL SUPPORTED BY GOVERNMENT OFFICES AND COMMITTEES

**LOCAL STATE FEDERAL**

SUPPLEMENTED, SUPPORTED AND AUGMENTED BY

THE NATIONAL CENTER FOR SIMULATION  
NCS and 240+ Industry Leading Businesses



University of Central Florida and Others from Academia

THE CORRIDOR  
Regional High Tech Interests



UNIQUE COLLABORATION OF LEADING MILITARY SIMULATION COMMANDS

STRI



**Team Orlando Mission:** Support the U.S. Department of Defense's requirements by providing a consolidated interservice military entity in the Central Florida area for Human Performance, Modeling and Simulation and Training. **Facilitate research** and **collaboration** of new technologies, programs and agile processes across the **interagency** to further advance a thriving and innovative environment to best support Service requirements and initiatives for **effectiveness** and **efficiency**.

## Accomplishments

**Central Florida Tech Grove:** NAWCTD Partnership Intermediary Agreement with the University of Central Florida (UCF)

**Team Orlando Cross Service Warfighter Forum:** Information sharing (LVC-IA simulation products with the USMC)

**Academia:** Enterprise Systems Engineering Toolkit project with UCF

**S&T:** Technology Transition Agreements





# PEO STRI Major Efforts



Information Operations



Threat Systems



Instrumentation Management



# FY23 Focus – Alignment

Facilitating engagements with stakeholders and partnering with other agencies.

Creating robust internal and external communication programs.



Embracing new approaches to acquisition while engaging the workforce.

Rapidly evaluate innovative technologies to support test and training modernization.

**People  
Readiness  
Modernization**

*“The Year of  
Digital Transformation”*



## Strengthen Collaboration

Generating an enterprise architecture with design and data standards.

Simplifying business practices – Centralizing configuration change management for a collaborative work environment.



## Transform and Modernize

Developing talent development programs to hone individual and leadership skills and reward the workforce.

Leveraging all talent acquisition programs and offer incentives.

## Streamline Acquisition

## Invest in People





# Synthetic Training Environment (STE)

**Collaboration** with the STE CFT, CAC-T, COEs and ATEC stakeholders to ensure capabilities are developed and fielded at earliest moment followed by **continuous enhancement**

Utilize **Soldier Centered Design** through Soldier feedback including 50+ SME reviews and **STPs** IOT guide development and **user acceptance**

**Reducing Bureaucracy, Stovepipes, and Constraining Processes** between the Capability Developer, Materiel Developer, Contracting Activity, and the Vendor

**Priority** is RVCT with STE-IS to displace AVCATT and CCTT

STE-IS will provide a **MOSA & holistic integration** of Live, Virtual, Constructive environment



**Enabling Multi-Echelon Combined Arms Training**



# STRI Agile Acquisition Response (STAAR) Team

STAAR integrates Teams & Technologies for the Army



Technologies of Interest for developing an MDO Environment



Current STAAR Programs:

T&E: eXpeditionary LVC Command Center (XLCC)

Training: STE – Live Training Systems (STE-LTS) \*Rapid Prototyping

Technology

Input



Army Modernization Risk Reduction

Testbed Assessment:



Not Feasible

Output 1a

Capability

Output 1b



Product



MDO Test & Training to establish overmatch across all warfighting domains

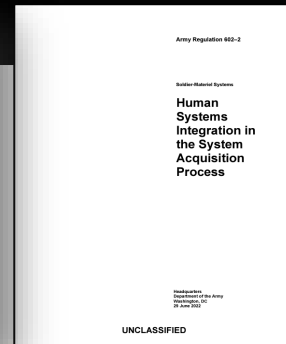
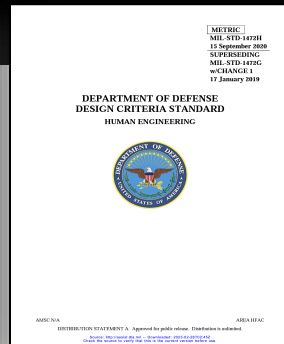
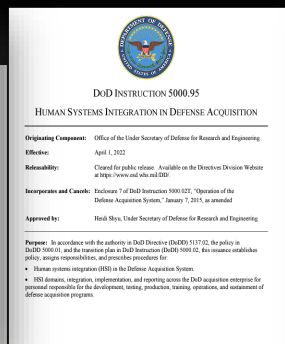
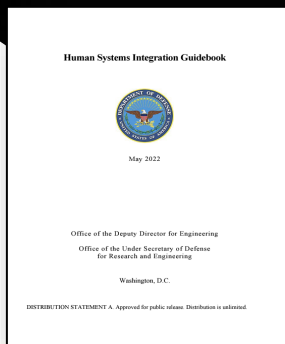
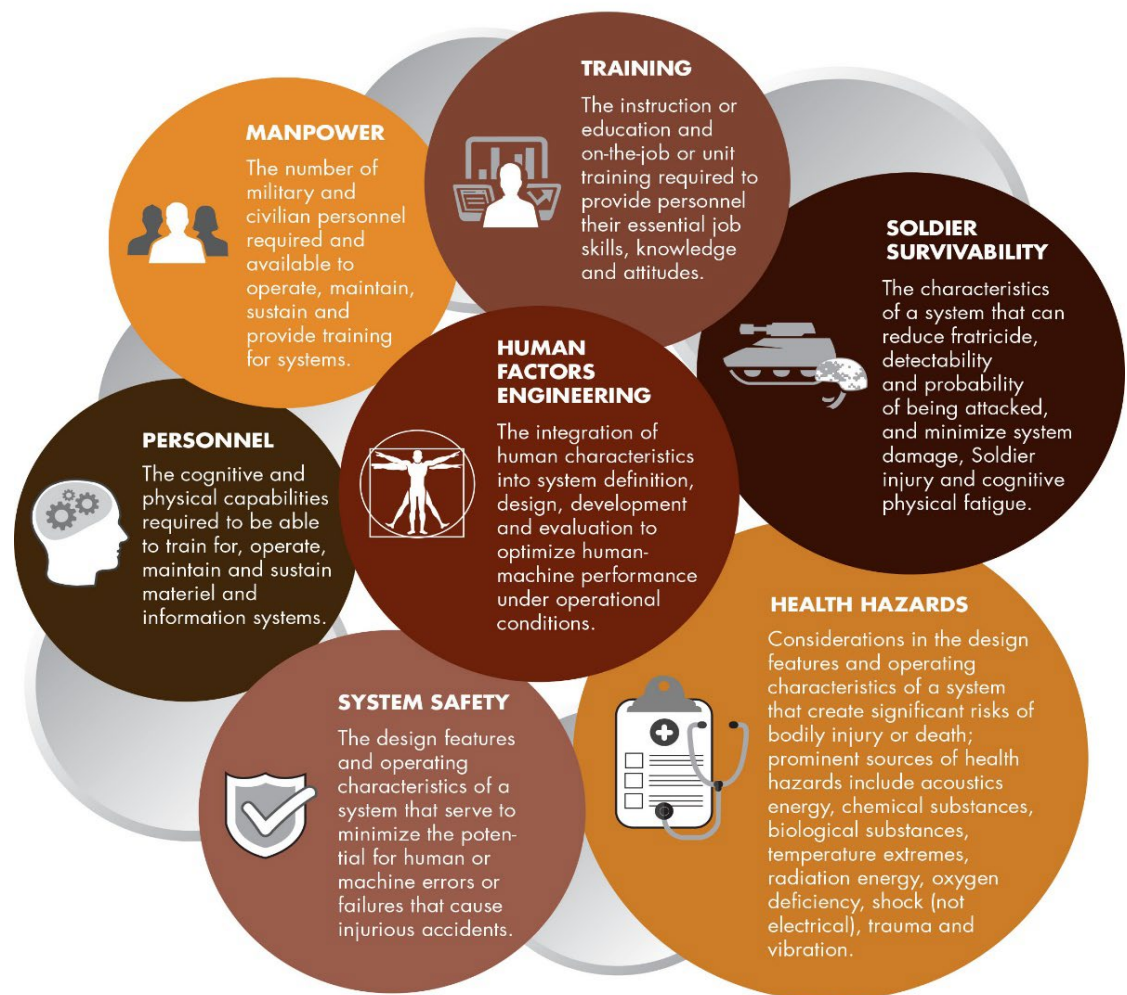
STAAR functions as PEO STRI's Technology Center of Excellence for Test & Training



# U.S. Army Human Systems Integration (HSI)

- Army HSI helps ensure that Soldiers can effectively operate systems, providing the capabilities required in the projected operational environments to accomplish their assigned missions.
- Enhancements to human performance will correlate directly to total system performance in intended operational environments and reduce life cycle cost.
- To facilitate this, Army HSI is divided into seven domains listed below, and defined in DODI 5000.95.
- All these domains should be considered when developing, modifying, or sustaining a system.

## ARMY HUMAN-SYSTEMS INTEGRATION DOMAINS:





# PEO STRI Top 10 Technology Focus Areas

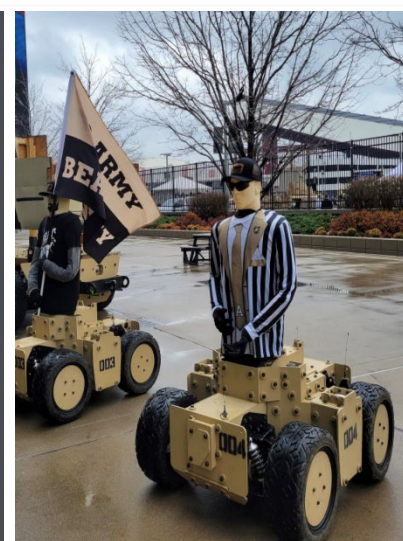
- **Artificial Intelligence, Machine/Deep Learning & Intelligent Tutoring**
- **Immersive multi-sensory Simulation & Training (i.e., A/V, haptic, olfactory)**
- **Human Performance & Training Effectiveness**
- **Cyber Training (Certified Ethical Hacking)**
- **Cybersecurity (continuous Authority-to-Operate or cATO)**
- **Embedded Training on Tactical Platforms**
- **Integrated Internet of Things (IoT) at Point of Need (PoN)**
- **High Performance Gaming/Game Engines**
- **High Fidelity Terrain/Environment Modeling and Rendering**
- **Medical Simulation Modernization and Realism**



**State-of-the-art technologies in support of Army's highest priority simulation, test and training modernization programs!**



# Simulation & Training Evolution





# Enabled by Soldier-Centered Design





# The Army “Metaverse”



*“Synthetic training will prepare the Army of 2030 for modern warfare. Soldier touch points like these are a key element of the Army’s Soldier-Centered Design concept because they ensure the final product is one Soldiers like, one that will not slow them down, weigh them down, or interfere with other elements on the battlefield.” --- Karen D. H. Saunders, SES, Program Executive Officer, PEO STRI.*



**WE WORK FOR  
OUR SOLDIERS...  
IT'S THE BEST JOB  
WE'VE EVER HAD!**



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# Artificial Intelligence & Machine/Deep Learning

- Decision modeling and analysis
- Automation (e.g., Automated/ Adaptive scenario generation, autonomous simulated forces/agents, autonomous robots/vehicles, cyber events, flight models, etc.)
- Cybersecurity/information security
- AAR analysis and auto-generated feedback
- Data analytics, data heuristics
- Clustering, prediction analysis, anomaly detection, patterns, forecasting, data mining, neural networks, cognitive synthesis, block chain data/record management



*U.S. ground troops patrol while robots carry their equipment and drones serve as spotters  
Illustration by U.S. Army*

How do we leverage and apply AI/ML/DL technologies to aggregate datasets captured in assessment, performance, and records tied to training qualifications and readiness to provide deeper insights and analysis?



# Multi-sensory Simulation & Training

- Increased realism in training battlespace (live, virtual and constructive seamless exercise integration)
- Augmented/Mixed reality (realistic, accurate, real time PNT/GPS of live actors) & HUD/HMD Integration
- Haptics and other sensory cues (sights, sounds, smells, etc.)
- 3D Visualization, Animation and Visual Effects
- Instrumentation/Sensors/Devices (size, weight, power, etc. considerations)
- Voice and comms integration
- Multi-spectral imaging for live fire target silhouettes (2D/3D realism, radar reflectivity, etc.)



*Army National Guard conduct Virtual Convoy Operations Training, Golden Coyote  
Photo by U.S. Army*

- Data collection, storage and presentation for training assessment

How do we choose and employ technologies to dynamically and seamlessly integrate sensory realism end-to-end for a complete and immersive training experience?



# Human Performance & Training Effectiveness

- Intelligent Tutoring
- Advanced/Automated Learning Management Systems
- Training Effectiveness
- Training Fidelity/Realism
- User Experience (UX) design and development
- Virtual Human
- Adaptive Training
- Competency (Fires, Intel, Aviation, Cyber, Maneuver, etc.) Modeling
- CBRNE Training
- Data analytics and automated performance metrics



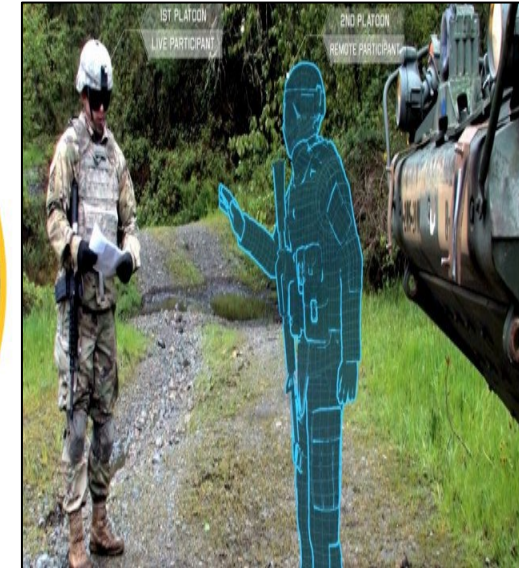
Photos/Illustrations by U.S. Army

Can we improve human performance through introduction of technologies that increase realism?



# Embedded Training / Internet-of-Things

- Simulation and Training capability embedded into operational/tactical weapons platforms (hardware, software, data, networks, etc.)
- Organic interoperability with tactical platforms (ex AR IVAS)
- Weapon Orientation
- Haptics
- Sensor fusion technology and integration
- Systems modeling, architectures, interfaces and standards integration
- Hardware and software optimization across networks (wired and wireless)
- High bandwidth/availability networks
- Data collection, analytics
- Edge Devices (SWaP)



*Next Gen Force-on-Force System (left), Future Live Training Environment Right)*

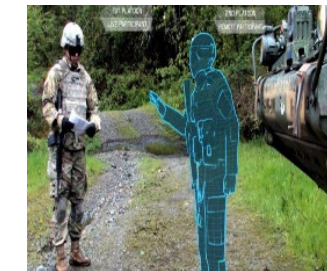
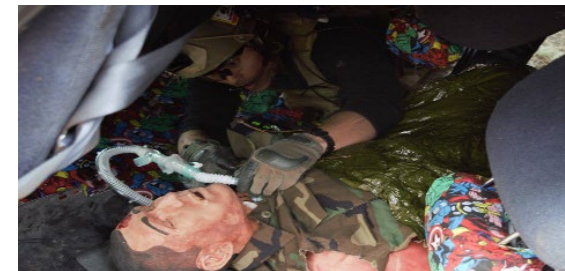
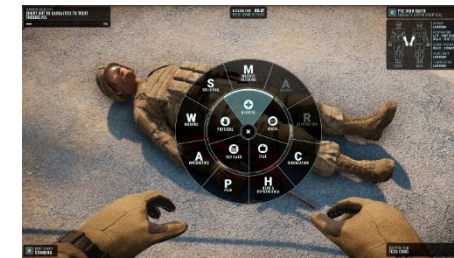
**How can we leverage emerging technologies to improve Combat Realism in live training environment while minimizing instrumentation footprint (SWaP) and reduce lifecycle sustainment cost?**



# Medical Simulation Modernization

## STRI Needs/Challenges:

- Live/Virtual Medical Simulation training at the Point of Need (PoN) addressing Soldier Tactical Combat Casualty Care at the Squad, Team, Platoon, Company, and Brigade levels
- Physics based Human Physiology Models to enable Prolonged Casualty Care
- Human Sensor suite; key patient system physiological markers to provide real-time biometric data
- Anatomically accurate Gender-based reconfigurable live/virtual patient systems
- Patient tissue characterization and Morphing Moulage/Dynamic Wounds in the live/virtual environment
- Interoperability of patient simulator medical hardware and software with terrains, networks, sensors, and devices across the live/virtual domains
- Medical disciplines delivered over the network to training audience at the PoN; Home station, deployed, or at the school house
- Vision system platform to enable live/virtual training of critical procedures on patient medical dispositions across multi-domain operations
- Virtual after action reviews to assess medical Individual and Collective Tasks



**Technical challenges: Live/Virtual training patient simulators for Prolonged Casualty Care scenarios**