

# SPRING 2023 **INTEGRATED PROGRAM MANAGEMENT (IPMD)** DIVISION MEETING

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## WHO WE ARE

The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit [NDIA.org](http://NDIA.org)

## GET INVOLVED

Learn more about NDIA's Divisions and how to join one at [NDIA.org/Divisions](http://NDIA.org/Divisions)

### LEADERSHIP

**Kim Herrington**  
Division Chair

**Russell Rodewald**  
Vice Chair, Strategy

**Dan Bellovary**  
Vice Chair, Operations

# INTEGRATED PROGRAM MANAGEMENT

## WHO WE ARE

The Integrated Program Management Division promotes a strong industry-government working relationship to address disciplined program performance management methodologies for planning and executing programs to optimize outcomes. Disciplined program performance management methodologies include earned value management. The IPMD initiates and leads program management improvement initiatives with the DoD and other federal agencies for the mutual benefit of the industrial base and the government to understand and adapt to changes in the procurement environment.

## OUR OBJECTIVES

- Collaborate with key stakeholders. The division proactively engages and participates with government, industry executive leadership, industry groups, academia, and other entities to foster the advancement of IPM
- Provide an open forum for industry, defense, civilian agency leaders and educators to promote IPM best practices
- Facilitate interaction with government policymakers to foster a better understanding of their mission through first-hand information on current topics such as impending policy, leadership, regulatory, or process changes that can affect programs
- Broaden professional networks with industry leaders, organization leaders from a variety of sectors such as civilian agencies and DoD services and other related program management disciplines such as systems engineering
- Solicit advice from experts while sharing program management best practices with industry and government counterparts
- Contribute to industry guides and white papers with working groups

# EVENT INFORMATION

## LOCATION

Lockheed Martin Center for Excellence  
6801 Rockledge Drive  
Bethesda, MD 20817

## WIFI

Wifi is available. You will receive your individual wifi code at registration when you pick-up your badge.

## ATTIRE

Civilian: Business  
Military: Uniform of the Day

## SURVEY AND PARTICIPANT LIST

You will receive a survey and list of participants (name and organization) via email after the conference. Please complete the survey to make our event even more successful in the future.

## EVENT CONTACT

**Tiffany Smith**  
Meeting Manager  
(703) 247-2554  
[tsmith@NDIA.org](mailto:tsmith@NDIA.org)

**Carizza Gutierrez**  
Associate Director, Divisions  
(703) 247-2599  
[cgutierrez@NDIA.org](mailto:cgutierrez@NDIA.org)

**Thomas Kienzle**  
Coordinator, Divisions  
(703) 247-2575  
[tkienzle@NDIA.org](mailto:tkienzle@NDIA.org)

## HARASSMENT STATEMENT

NDIA is committed to providing a professional environment free from physical, psychological and verbal harassment. NDIA will not tolerate harassment of any kind, including but not limited to harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately and failure will serve as grounds for revoking access to the NDIA event.

## EVENT CODE OF CONDUCT

NDIA's Event Code of Conduct applies to all National Defense Industrial Association (NDIA), National Training & Simulation Association (NTSA) and Women In Defense (WID) meeting-related events, whether in person at public or private facilities, online, or during virtual events. NDIA, NTSA, and WID are committed to providing a productive and welcoming environment for all participants. All participants are expected to abide by this code as well as NDIA's ethical principles and practices. Visit [NDIA.org/CodeOfConduct](https://www.ndia.org/CodeOfConduct) to review the full policy.

## REAL-TIME Q&A



Slido is an audience engagement platform that allows users to crowd-source top questions to drive meaningful conversations and increase crowd participation. Participants can up-vote the questions they would most like to hear discussed. Simply tap the thumbs-up button to up-vote a question. Top questions are displayed for the moderator and speaker to answer. Ask your question in sessions by going to Sli.do! Scan QR code to access Sli.do **#IPMD23**



# AGENDA

## TUESDAY, MAY 16

3:00 – 7:00 pm  
All times are in EDT

**REGISTRATION**  
FRONT LOBBY

9:00 am – 12:00 pm

**DIVISION BOARD OF DIRECTORS MEETING**  
GILBRETH

1:00 – 3:00 pm

**DIVISION BOARD OF DIRECTORS MEETING W/ GOVERNMENT**  
GILBRETH

5:00 – 7:00 pm

**COMMUNITY CONNECTION RECEPTION**  
ATRIUM

## WEDNESDAY, MAY 17

8:00 am – 5:30 pm  
All times are in EDT

**REGISTRATION**  
FRONT LOBBY

8:00 – 9:00 am

**NETWORKING BREAKFAST**  
ATRIUM

9:00 – 9:10 am

**CALL TO ORDER & INTRODUCTIONS**  
AUDITORIUM

**Kim Herrington**  
Vice President, Government Finance, L3Harris  
Chair, Integrated Program Management Division, NDIA

9:10 – 9:50 am

**KEYNOTE ADDRESS**  
AUDITORIUM

**Stephanie Kostro**  
Executive Vice President for Policy, Professional Services Council

9:50 – 10:20 am

**NETWORKING BREAK**  
RECEPTION HALL

10:20 – 11:00 am

**SPONSOR PRESENTATION**

AUDITORIUM

**Joe North**

VP Enterprise Performance, Lockheed Martin Corporation

11:00 am – 12:00 pm

**PROGRAM MANAGEMENT APPROACH WHEN EARNED VALUE MANAGEMENT SYSTEMS (EVMS) IS NOT REQUIRED PANEL DISCUSSION**

AUDITORIUM

**Gary Humphreys**

Owner, Humphreys &amp; Associates

*Moderator***Lisa Thomas**

Director, Program Management (Exploration Technology), Honeybee Robotics

**Victoria Lissvett Garcia Fields**

Program Control Manager (ICON Project) University of California, Berkeley

**Shane Olsen**

Director, Program Controls, Northrop Grumman Mission Systems

**Kevin Reid**

Sr. Director of Earned Value Management Excellence, Raytheon Intelligence &amp; Space

12:00 – 1:00 pm

**NETWORKING LUNCH**

ATRIUM

1:00 – 2:00 pm

**INTEGRATED PROGRAM PERFORMANCE MANAGEMENT – A DATA DRIVEN APPROACH TO PROGRAM MANAGEMENT**

AUDITORIUM

**Scott LaFrance**

Director, EVM Program, General Dynamics Information Technology

**Karen Anderson**

Operations Senior Manager, IPPM Programs, General Dynamics Information Technology

2:00 – 2:30 pm

**DESIGNING PLANNING AROUND THE BRAIN AND COGNITION TO IMPROVE ACCURACY AND PERFORMANCE**

AUDITORIUM

**Dr. Joshua Ramirez**

Mission Delivery &amp; Performance Reliability, Project Management Office, Newport News Nuclear BWXT Los Alamos

2:30 – 2:40 pm

**CLOSING REMARKS**

AUDITORIUM

**Cherilyn Jones**

Director, Aero Program Planning &amp; Integration, Lockheed Martin Corporation

**Kim Herrington**

Vice President, Government Finance, L3Harris

Chair, Integrated Program Management Division, NDIA

## GOVERNMENT AND INDUSTRY CONCURRENT WORKING GROUP BREAKOUT SESSIONS

2:40 – 2:50 pm

### TRANSITION TIME

2:50 – 3:30 pm

#### **Agile Committee**

GILBRETH

**Andrea Nibert**  
Project Manager, Leidos

#### **Health Metrics Committee**

AUDITORIUM

**Randy Rankin**  
Business Operations  
Manager-FLRAA |Bell

#### **CSDR Committee**

BACKUS

**Yoko Alfaro**  
Business Analyst,  
The Boeing Company

**Shelby Haugarth**  
Principal Financial Analyst,  
Raytheon Technologies

3:30 – 4:00 pm

### NETWORKING BREAK

RECEPTION HALL

4:00 – 4:40 pm

#### **Contracts Committee**

COLEMAN

**Elizabeth Schloer**  
Consultant Manager,  
Humphreys & Associates

#### **Planning & Scheduling Committee**

AUDITORIUM

**Lisa Hastings**  
Planning & Scheduling Support  
(P&SS) Team Manager, Earned Value  
Resource Center (EVRC), General  
Atomics Aeronautical Systems, Inc.

**Yancy Qualls**  
Engagement Director,  
Humphreys & Associates, Inc.

#### **Program Management Committee**

BACKUS

**Stewart Tague**  
Sr. Manager, RMS Enterprise  
Performance, Program Operations,  
Rotary & Mission Systems,  
Lockheed Martin Corporation

4:40 – 5:40 pm

### NETWORKING RECEPTION

ATRIUM

## THURSDAY, MAY 18

8:00 – 4:00 pm

All times are in MDT

### REGISTRATION

FRONT LOBBY

8:00 – 9:00 am

### NETWORKING BREAKFAST

ATRIUM

9:00 – 9:05 am

### CALL TO ORDER AND AGENDA REVIEW

AUDITORIUM

**Russ Rodewald**  
Senior Director, EVMS, Raytheon Technologies

- 9:05 – 9:45 am **KEYNOTE**  
AUDITORIUM  
**Wayne Abba**  
Independent Consultant, Program & Project Management, Abba Consulting
- 9:45 – 10:15 am **NETWORKING BREAK**  
RECEPTION HALL
- 10:15 – 11:00 am **NDIA TODAY**  
AUDITORIUM  
**The Hon. David L. Norquist**  
President & CEO, NDIA
- 11:00 am – 11:45 am **DOE TAILORING EARNED VALUE MANAGEMENT TOOLS –  
DECISION PROCESS AND BEST PRACTICES FOR DEPARTMENT OF  
ENERGY PROJECTS UNDER \$50M**  
AUDITORIUM  
**Paul Tackett**  
Earned Value Management System Surveillance Officer, Consolidated Nuclear Security  
**Kevin Carney**  
Program Analyst, U.S. Department of Energy Office of Project Controls and Policy (PM-30)
- 11:45 am – 12:10 pm **ENHANCING THE USE OF INDEPENDENT EACS TO TEST EAC QUALITY**  
AUDITORIUM  
**Paul Bolinger**  
Engagement Director, Humphreys & Associates
- 12:10 – 1:10 pm **NETWORKING LUNCH**  
ATRIUM
- 1:10 – 1:50 pm **CLEARINGHOUSE**  
AUDITORIUM  
**Gary Humphreys**  
Owner, Humphreys & Associates  
**Russ Rodewald**  
Senior Director, EVMS, Raytheon Technologies
- 1:50 – 2:20 pm **EVM WITHOUT THE 32 GUIDELINES**  
AUDITORIUM  
**Dr. Michelle Storm**  
Consultant SME, ClearPlan LLC
- 2:20 – 2:50 pm **NETWORKING BREAK**  
RECEPTION HALL

2:50 – 3:20 pm

## UPDATING THE DEPARTMENT OF ENERGY PROJECT ASSESSMENT AND REPORTING SYSTEM IN TERMS OF DATA COLLECTION FOR PROJECT AND PROGRAM MANAGEMENT

AUDITORIUM

### Matthew West

General Engineer, Performance Team Lead, Office of Project Controls,  
Department of Energy Office of Project Management

3:20 – 4:00 pm

## COMMITTEE REPORTS

AUDITORIUM

### Agile Committee

#### Andrea Nibert

Project Manager, Leidos

### Contract Committee

#### Elizabeth Schloer

Consultant Manager, Humphreys & Associates

### CSDR Committee

#### Yoko Alfaro

Business Analyst, Boeing

#### Shelby Haugarth

Principal Financial Analyst, Raytheon Technologies Health Metrics

### Health Metrics Committee

#### Randy Rankin

Business Operations Manager-FLRAA |Bell

### Planning & Scheduling Committee

#### Lisa Hastings

Planning & Scheduling Support (P&SS) Team Manager, Earned Value Resource Center (EVRC),  
General Atomics Aeronautical Systems, Inc.

#### Yancy Qualls

Engagement Director, Humphreys & Associates, Inc.

### Program Management Committee

#### Stewart Tague

Sr. Manager, RMS Enterprise Performance  
Program Operations, Rotary & Mission Systems, Lockheed Martin Corporation

4:00 – 4:05 pm

## CLOSING REMARKS

AUDITORIUM

### Dan Bellovary

Rolls Royce Corporation, JSF LiftSystem Business Manager

The NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.

# BIOGRAPHIES



## WAYNE ABBA

*Independent Consultant*  
Abba Consulting

Wayne Abba is an independent consultant in program and project management. Before retiring in 1999, he was the senior program analyst for contract performance management in the Office of the Under Secretary of Defense (Acquisition & Technology) for 17 years. He was a volunteer expert advisor to the US Government Accountability Office team that published the “Cost Estimating and

Assessment Guide: Best Practices for Developing and Managing Capital Program Costs,” and “Schedule Assessment Guide: Best Practices for Project Schedules.” He is (twice) Past President, College of Performance Management.

Wayne is a member of the Program Management Improvement Team advising the National Nuclear Security Administration’s Office of Safety, Infrastructure and Operations. He also serves on the board of the Graduate School

Japan, a nonprofit organization that provides training and consulting services to Japan government ministries, including planning for management of the Fukushima nuclear plant decommissioning. His voluntary work with the National Science Foundation includes membership on several project review panels ranging from conceptual through final design reviews, and reviewing the National Radio Astronomy Observatory’s cost estimate for the decadal survey.



## STEPHANIE KOSTRO

*Executive Vice President, Policy*  
Professional Services Council

Stephanie Kostro is Executive Vice President for Policy at the Professional Services Council, where she leads a strong policy team that is committed to advocating for and supporting productive collaboration between the federal government and services industry. As a recognized executive, on-air commentator, and policy expert with more than 20 years of experience in the U.S. Government and industry, she brings a wealth of knowledge in federal procurement policy and acquisition regulations, government processes and programs, and public-private partnerships.

Prior to joining PSC in 2021, Kostro was a Principal at a government relations and consulting firm where she developed and

implemented policy, funding, and business development strategies for a global client base. She worked extensively with civilian, defense, diplomatic, and intelligence officials, as well as with federal departments’ oversight committees in Congress.

From 2010-2015, she was a senior fellow and director of the Homeland Security and Counterterrorism Program at the Center for Strategic and International Studies, a prominent national security think tank. Kostro served as a State Department contractor at U.S. Embassy Baghdad for one year, and from 2005-2008, she was a senior professional staff member and policy director on the House of Representatives Armed Services Committee. At the Pentagon from 1998-2005, she worked in a variety of offices

within the Office of the Secretary of Defense, on the Joint Staff, and in embassies and missions overseas.

Kostro holds a master’s degree in public policy from Harvard University’s John F. Kennedy School of Government and a bachelor’s degree in communications from Cornell University.

# THANK YOU TO OUR SPONSORS





**MODSIM WORLD 2023**  
May 22 – 23, 2023 | Norfolk, VA



**2023 SPACE WARFIGHTING FORUM**  
August 17 – 18\*\*, 2023 | Colorado Springs, CO



**2023 WID NATIONAL CONFERENCE**  
September 26, 2023 | Arlington, VA



**23<sup>RD</sup> ANNUAL SCIENCE AND  
ENGINEERING TECHNOLOGY  
CONFERENCE**  
May 23 – 25\*\*, 2023 | San Antonio, TX



**EMERGING TECHNOLOGIES FOR  
DEFENSE CONFERENCE & EXHIBITION**  
August 28 – 30, 2023 | Washington, DC



**26<sup>TH</sup> ANNUAL SYSTEMS & MISSION  
ENGINEERING CONFERENCE**  
October 16 – 19, 2023 | Norfolk, VA



**TRAINING & SIMULATION INDUSTRY  
SYMPOSIUM (TSIS) 2023**  
June 21 – 22, 2023 | Orlando, FL



**2023 UNDERSEA WARFARE  
FALL CONFERENCE**  
September 18 – 20\*, 2023 | Groton, CT



**PRECISION STRIKE TECHNOLOGY  
SYMPOSIUM (PSTS-23)**  
October 17 – 19, 2023 | Laurel, MD



**2023 JADC2: ALL DOMAIN  
WARFARE SYMPOSIUM**  
July 18 – 19, 2023 | Alexandria, VA



## **FUZE/FFC/DEMIL** THREE CONFERENCES. ONE LOCATION.

**COLOCATED**  
66th Annual Fuze Conference  
Future Force Capabilities Conference & Exhibition  
23rd Global Demilitarization Symposium & Exhibition  
September 25 – 28, 2023 • Huntsville, AL



**34<sup>TH</sup> ANNUAL NDIA  
SO/LIC SYMPOSIUM**  
October 30 – 31, 2023 | Washington, DC



**2023 CBRN DEFENSE  
CONFERENCE & EXHIBITION**  
July 24 – 26, 2023 | Baltimore, MD



**I/ITSEC 2023**  
November 27 – December 1, 2023 | Orlando, FL

\*All Classified | \*\*Partially Classified