

WINTER 2023  
**INTEGRATED PROGRAM  
MANAGEMENT (IPMD)**  
DIVISION MEETING

---

February 1 – 2 | Palm Bay, FL | [NDIA.org/IPMDWinter](https://NDIA.org/IPMDWinter)

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## WHO WE ARE

The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit [NDIA.org](http://NDIA.org)

## GET INVOLVED

Learn more about NDIA's Divisions and how to join one at [NDIA.org/Divisions](http://NDIA.org/Divisions)

### LEADERSHIP

**Kim Herrington**

Division Chair

**Russell Rodewald**

Vice Chair Strategy

**Dan Bellovary**

Vice Chair Operations

# INTEGRATED PROGRAM MANAGEMENT

## WHO WE ARE

The Integrated Program Management Division promotes a strong industry-government working relationship to address disciplined program performance management methodologies for planning and executing programs to optimize outcomes. Disciplined program performance management methodologies include earned value management. The IPMD initiates and leads program management improvement initiatives with the DoD and other federal agencies for the mutual benefit of the industrial base and the government to understand and adapt to changes in the procurement environment.

## OUR OBJECTIVES

- Collaborate with key stakeholders. The Division proactively engages and participates with government, industry executive leadership, industry groups, academia, and other entities to foster the advancement of IPM.
- Provide an open forum for industry, defense, civilian agency leaders and educators to promote IPM best practices.
- Facilitate interaction with government policymakers to foster a better understanding of their mission through first-hand information on current topics such as impending policy, leadership, regulatory, or process changes that can affect programs.
- Broaden professional networks with industry leaders, organization leaders from a variety of sectors such as civilian agencies and DoD services and other related program management disciplines such as systems engineering.
- Solicit advice from experts while sharing program management best practices with industry and government counterparts.
- Contribute to industry guides and white papers with working groups.

# EVENT INFORMATION

## LOCATION

L3Harris Technologies  
1395 Troutman Blvd.  
Palm Bay, FL 32905

## WIFI

Wifi is available. Please refer to the instructions in the meeting room.  
Please use Tracie Thompson's email address as your L3Harris contact to gain access:  
Tracie.Thompson@L3Harris.com

## ATTIRE

Civilian: Business  
Military: Uniform of the Day

## SURVEY AND PARTICIPANT LIST

You will receive a survey and list of participants (name and organization) via email after the conference. Please complete the survey to make our event even more successful in the future.

## EVENT CONTACT

**Tiffiney Smith**  
Meeting Manager  
(703) 247-2554  
tsmith@NDIA.org

**Carizza Gutierrez**  
Associate Director, Divisions  
(703) 247-2599  
cgutierrez@NDIA.org

## HARASSMENT STATEMENT

NDIA is committed to providing a professional environment free from physical, psychological and verbal harassment. NDIA will not tolerate harassment of any kind, including but not limited to harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately and failure will serve as grounds for revoking access to the NDIA event.

## EVENT CODE OF CONDUCT

NDIA's Event Code of Conduct applies to all National Defense Industrial Association (NDIA), National Training & Simulation Association (NTSA) and Women In Defense (WID) meeting-related events, whether in person at public or private facilities, online, or during virtual events. NDIA, NTSA, and WID are committed to providing a productive and welcoming environment for all participants. All participants are expected to abide by this code as well as NDIA's ethical principles and practices. Visit [NDIA.org/CodeOfConduct](https://www.ndia.org/CodeOfConduct) to review the full policy.

## REAL-TIME Q&A



Slido is an audience engagement platform that allows users to crowd-source top questions to drive meaningful conversations and increase crowd participation. Participants can up-vote the questions they would most like to hear discussed. Simply tap the thumbs-up button to up-vote a question. Top questions are displayed for the moderator and speaker to answer. Ask your question in sessions by going to Sli.do! Scan QR code to access Sli.do #IPMD23



# AGENDA

## TUESDAY, JANUARY 31

11:00 am-3:00 pm  
and 5:00-6:00pm

*All times are in EDT*

### REGISTRATION

L3HARRIS HTC CONFERENCE CENTER

9:00 am – 12:00 pm

### DIVISION BOARD OF DIRECTORS MEETING

L3HARRIS HTC CONFERENCE CENTER ROOM C

1:00 – 3:00 pm

### DIVISION BOARD OF DIRECTORS MEETING W/ GOVERNMENT

L3HARRIS HTC CONFERENCE CENTER ROOM C

5:00 – 6:00 pm

### COMMUNITY CONNECTION RECEPTION

HILTON MELBOURNE BEACH OCEANFRONT HOTEL

## WEDNESDAY, FEBRUARY 1

8:00 am – 4:45 pm

*All times are in EDT*

### REGISTRATION

L3HARRIS HTC CONFERENCE CENTER

8:00 – 9:00 am

### NETWORKING BREAKFAST

L3HARRIS HTC CONFERENCE CENTER

9:00 – 9:10 am

### CALL TO ORDER & INTRODUCTIONS

L3HARRIS HTC CONFERENCE CENTER

#### Kim Herrington

Vice President, Government Finance, L3Harris Technologies  
Chair, Integrated Program Management Division, NDIA

9:10 – 9:40 am

### SPONSOR PRESENTATION

L3HARRIS HTC CONFERENCE CENTER

#### Andrew Zogg

Vice President, Program Excellence, L3Harris Technologies

9:40 – 10:20 am

### KEYNOTE ADDRESS

L3HARRIS HTC CONFERENCE CENTER

#### Neil Albert

President/CEO, NFA Consulting, LLC  
*Introducer*

#### Major General David Abba, USAF

Director, Special Programs and Director, Department of Defense Special Access Central Office, U.S. Air Force

- 10:20 – 10:45 am     **NETWORKING BREAK**  
L3HARRIS HTC CONFERENCE CENTER
- 10:45 – 11:30 am     **DCMA EV COMPLIANCE METRICS (DECM)**  
L3HARRIS HTC CONFERENCE CENTER  
**Erik Berg**  
Deputy Director, EVMS Center
- 11:30 am – 12:25 pm     **REVIEW OF GUIDES & VOTING**  
L3HARRIS HTC CONFERENCE CENTER  
**Dan Bellovary**  
JSF LiftSystem Business Manager, Rolls-Royce Corporation  
**Shane Olsen**  
Director, Program Controls, Northrop Grumman Mission Systems  
**Andrea Nibert**  
Project Manager, Leidos  
**Spring Division Meeting Announcements**  
**Cherilyn Jones**  
Director, Aero Program Planning & Integration, Lockheed Martin Corporation
- 12:25 – 1:20 pm     **NETWORKING LUNCH**  
L3HARRIS HTC CONFERENCE CENTER
- 1:20 – 2:20 pm     **CLEARINGHOUSE COMMITTEE**  
L3HARRIS HTC CONFERENCE CENTER  
**Gary Humphreys**  
Owner, Humphreys & Associates  
**Russ Rodewald**  
Senior Director, EVMS, Raytheon Technologies
- 2:20 – 2:35 pm     **IPMDAR DISCUSSION**  
L3HARRIS HTC CONFERENCE CENTER  
**Jen Horner**  
Tecolote Research, Inc., EVM-CR Deputy Program Manager

## THANK YOU TO OUR SPONSORS



**L3HARRIS**  
FAST. FORWARD.

**Deltek**®



**CLEARPLAN**  
Program Control & Earned Value Management

## GOVERNMENT AND INDUSTRY CONCURRENT WORKING GROUP BREAKOUT SESSIONS

2:35 – 2:45 pm

### TRANSITION TIME

2:45 – 3:25 pm

#### **Agile Committee**

L3HARRIS HTC CONFERENCE CENTER

**Andrea Nibert**  
Project Manager, Leidos

#### **CSDR Committee**

L3HARRIS HTC CONFERENCE CENTER

**Yoko Alfaro**  
Business Analyst, Boeing

**Shelby Haugarth**  
Business Analyst, Raytheon

3:25 – 4:00 pm

### NETWORKING BREAK

L3HARRIS HTC CONFERENCE CENTER

4:00 – 4:40 pm

#### **Planning & Scheduling Committee**

L3HARRIS HTC CONFERENCE CENTER

**Lisa Hastings**  
Planning & Scheduling Support (P&SS) Team Manager, Earned Value Resource Center (EVRC), General Atomics Aeronautical Systems, Inc.

**Yancy Qualls**  
Engagement Director, Humphreys & Associates, Inc.

#### **Program Management Committee**

L3HARRIS HTC CONFERENCE CENTER

**Melissa Pomilio**  
Sr. Director, Integrated Program Management, Sierra Nevada Corporation

**John Duval**  
Consultant, SMA

#### **CSDR Committee**

L3HARRIS HTC CONFERENCE CENTER

**Yoko Alfaro**  
Business Analyst, Boeing

**Shelby Haugarth**  
Business Analyst, Raytheon

4:40 – 4:45 pm

### CLOSING REMARKS

L3HARRIS HTC CONFERENCE CENTER

**Kim Herrington**  
Vice President, Government Finance, L3Harris Technologies  
Chair, Integrated Program Management Division, NDIA

5:15 – 6:15 pm

### NETWORKING RECEPTION

L3HARRIS GLOBAL INNOVATION CENTER (GIC)

## THURSDAY, FEBRUARY 2

8:00 am – 4:15 pm

*All times are in EDT*

### REGISTRATION

L3HARRIS HTC CONFERENCE CENTER

8:00 – 9:00 am

### NETWORKING BREAKFAST

L3HARRIS HTC CONFERENCE CENTER

- 9:00 – 9:05 am      **CALL TO ORDER & AGENDA REVIEW**  
L3HARRIS HTC CONFERENCE CENTER  
**Kim Herrington**  
Vice President, Government Finance, L3Harris Technologies  
Chair, Integrated Program Management Division, NDIA
- 9:05 – 9:45 am      **KEYNOTE**  
L3HARRIS HTC CONFERENCE CENTER  
**Sean Stackley**  
Senior Vice President, Strategy and Growth, L3Harris Technologies
- 9:45 – 10:35 am    **TRANSFORMING THE EARNED VALUE MANAGEMENT SYSTEM BINARY COMPLIANCE DETERMINATION – INTEGRATED PROJECT/PROGRAM MANAGEMENT MATURITY AND ENVIRONMENT TOTAL RISK RATING**  
L3HARRIS HTC CONFERENCE CENTER  
**Melvin Frank**  
Director, Project Controls and Policy Division (PM-30), Office of Project Management, U.S. Department of Energy  
**Tom Bratvold**  
Senior Director, Plutonium
- 10:35 – 11:05 am   **NETWORKING BREAK**  
L3HARRIS HTC CONFERENCE CENTER
- 11:05 – 11:35 am   **SPACE ACQUISITION REFORM – GOALS, PRIORITIES, AND TENETS INSTILLING PROGRAM DISCIPLINE**  
L3HARRIS HTC CONFERENCE CENTER  
**Albert Shvartsman**  
Chief, Earned Value Management & Scheduling Division, Space Systems Command (SSC)  
**Racqueline Tacda**  
Cost Chief, Space Force Division, Space Systems Command (SSC)
- 11:35 am – 12:05 pm **DYNAMIC CAPABILITY INVESTMENT FOR EMERGING MISSIONS**  
L3HARRIS HTC CONFERENCE CENTER  
**Mike Franco**  
Chief Architect, Proprietary Programs Processes & Tools, Boeing Defense, Space & Security
- 12:05 – 1:05 pm    **NETWORKING LUNCH**  
L3HARRIS HTC CONFERENCE CENTER
- 1:05 – 1:35 pm      **DIGITIZING AND INTEGRATING THE ENTIRE PROJECT MANAGEMENT PERFORMANCE ECOSYSTEM**  
L3HARRIS HTC CONFERENCE CENTER  
**Gaudy Bezos-O'Connor**  
Project Manager, NASA

- 1:35 – 2:35 pm **PROSPECTS FOR USING TPM IN EV MEASUREMENT & DEFENSE ECONOMIC INSIGHTS FROM RECENT MILITARY OPERATIONS**  
L3HARRIS HTC CONFERENCE CENTER  
**Gary Bliss**  
Research Analyst, Institute for Defense Analyses
- 2:35 – 3:05 pm **NETWORKING BREAK**  
L3HARRIS HTC CONFERENCE CENTER
- 3:05 – 3:35 pm **CSDR PROCESSES AND TOOLS ENABLES MANAGING HIGH RISK PROGRAMS IN A COMPETITIVE ENVIRONMENT**  
L3HARRIS HTC CONFERENCE CENTER  
**Yoko Alfaro**  
Business Analyst, Boeing  
**Shelby Haugarth**  
Business Analyst, Raytheon  
**Courtney Clark**  
CADE Deputy Program Manager, Tecolote Research Inc.
- 3:35 – 4:10 pm **COMMITTEE REPORTS**  
L3HARRIS HTC CONFERENCE CENTER  
**Agile Committee**  
**Andrea Nibert**  
Project Manager, Leidos  
**CSDR Committee**  
**Yoko Alfaro**  
Business Analyst, Boeing  
**Planning & Scheduling Committee**  
**Lisa Hastings**  
Planning & Scheduling Support (P&SS) Team Manager, Earned Value Resource Center (EVRC), General Atomics Aeronautical Systems, Inc.  
**Yancy Qualls**  
Engagement Director, Humphreys & Associates, Inc.  
**Program Management Committee**  
**Melissa Pomilio**  
Sr. Director, Integrated Program Management, Sierra Nevada Corporation  
**John Duval**  
Consultant, SMA
- 4:10 – 4:15 pm **CLOSING REMARKS**  
L3HARRIS HTC CONFERENCE CENTER  
**Kim Herrington**  
Vice President, Government Finance, L3Harris Technologies  
Chair, Integrated Program Management Division, NDIA

The NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.



# BIOGRAPHIES



## MAJOR GENERAL DAVID ABBA, USAF

*Director, Special Programs and Director*

Department of Defense Special Access Central Office, U.S. Air Force

Maj. Gen. David W. Abba is the Director of Special Programs and the Director of

the Department of Defense Special Access Program Central Office (DoD SAPCO), the Pentagon, Arlington, VA. He serves under the authority, direction and control of the Deputy Secretary of Defense for all programs protected under special access controls in order to acquire and deploy operational and intelligence capabilities to warfighters worldwide. Additionally, he chairs the Low

Observable/Counter Low Observable Tri-Service Committee. Maj. Gen. Abba earned his commission through the United States Air Force Academy in 1995 with a Bachelor of Science in Human Factors Engineering. He has held a variety of flying assignments at the squadron, group and wing level, including serving as the weapons officer for the 58th Fighter Squadron at Eglin Air Force Base, FL; director of operations for the 27th Fighter Squadron and commander of the 94th Fighter Squadron, both at Langley AFB, VA; commander of the 3rd

Operations Group at Joint Base Elmendorf-Richardson, AK; and commander of the 53rd Wing, Eglin Air Force Base, FL.

The general's staff assignments include Airpower Strategist in Project CHECKMATE, Assistant Executive Officer to the Air Force Chief of Staff, and Senior Air Force Strategy Advisor in the Office of the Under Secretary of Defense for Policy. Prior to his current assignment, Maj. Gen. Abba was the Director of the F-35 Integration Office, Headquarters United States Air Force, the Pentagon, Arlington, VA.



## SEAN STACKLEY

*Senior Vice President*

Strategy and Growth, L3Harris Technologies

Sean Stackley is Senior Vice President, Strategy and Growth for L3Harris

Technologies. In this role, he seamlessly brings together our strategy, U.S. and international business development, and program excellence activities to drive both organic and inorganic growth. This includes focusing on customer interaction, ensuring flawless program execution, and exploring external partnerships as well as potential merger and acquisition activity.

Previously, Stackley was President of the Integrated Mission Systems segment for L3Harris Technologies. In this role, he was responsible for business strategy, financial performance, successful execution and growth for Integrated Mission Systems, which covers an extensive portfolio of solutions, including Airborne Reconnaissance, Naval Ship Systems, Unmanned Systems and Electro Optical Sensors. Stackley previously held the roles

of Senior Vice President and President for L3 Technologies' Communications & Networked Systems segment. He is a former naval officer who served as the Assistant Secretary of the Navy for Research, Development and Acquisition (ASN-(RDA)) from July 2008 to August 2017. He also served as the acting secretary (ASN) of the Navy from January to August 2017.

Prior to his appointment to ASN-(RDA), Stackley served as a professional staff member of the U.S. Senate Committee on Armed Services.

During his tenure with the committee, he was responsible for overseeing Navy and Marine Corps programs, U.S. Transportation Command matters and related policy for the Seapower subcommittee.

Stackley began his U.S. Navy career as a surface warfare officer, serving in engineering and combat systems assignments. Upon completing his warfare qualifications, he served in a series of industrial, fleet, program

office and headquarters assignments in ship design and construction, maintenance, logistics and acquisition policy.

From 2001 to 2005, Stackley served as the Navy's LPD 17 program manager. Having served earlier in his career as production officer for the U.S.S. Arleigh Burke (DDG-51) and project Naval Architect for the Canadian Patrol Frigate, HMCS Halifax (FFH 330), he had the unique experience of having performed a principal role in the design, construction, test and delivery of three first-of-class warships.

Stackley was commissioned and graduated with distinction from the U.S. Naval Academy with a Bachelor of Science in Mechanical Engineering. He holds the degree of Ocean Engineer and a Master of Science in Mechanical Engineering from the Massachusetts Institute of Technology. Stackley earned certification as a professional engineer from the Commonwealth of Virginia.



### 37<sup>TH</sup> ANNUAL NATIONAL LOGISTICS FORUM

February 8 – 9, 2023 | Orlando, FL



### 2023 MUNITIONS EXECUTIVE SUMMIT

March 22 – 23, 2023 | Parsippany, NJ



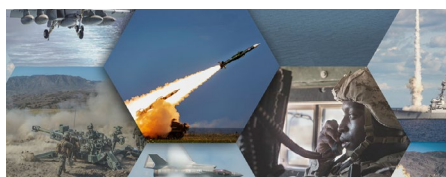
### 23<sup>RD</sup> ANNUAL SCIENCE AND ENGINEERING TECHNOLOGY CONFERENCE

May 23 – 25, 2023 | San Antonio, TX



### 25<sup>TH</sup> ANNUAL EXPEDITIONARY WARFARE CONFERENCE

February 22 – 23, 2023 | Arlington, VA



### INTEGRATED PRECISION WARFARE REVIEW (IPWR-23)

April 25 – 26, 2023 | Alexandria, VA



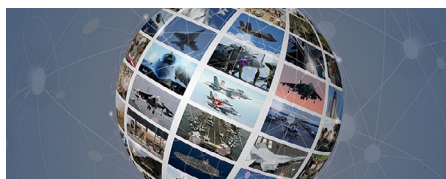
### TRAINING & SIMULATION INDUSTRY SYMPOSIUM (TSIS) 2023

June 21 – 22, 2023 | Orlando, FL



### 2023 TACTICAL WHEELED VEHICLES CONFERENCE

February 27 – March 1, 2023 | Columbus, OH



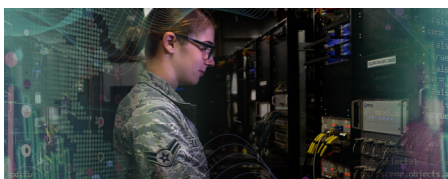
### DLA SUPPLY CHAIN ALLIANCE CONFERENCE & EXHIBITION

May 3 – 4, 2023 | Richmond, VA



### EMERGING TECHNOLOGIES FOR DEFENSE CONFERENCE & EXHIBITION

August 28 – 30, 2023 | Washington, DC



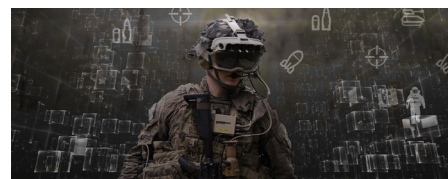
### 2023 HUMAN SYSTEMS CONFERENCE

March 1 – 2, 2023 | Arlington, VA



### 2023 JOINT NDIA/AIA SPRING INDUSTRIAL SECURITY CONFERENCE

May 8 – 10, 2023 | Lake Buena Vista, FL



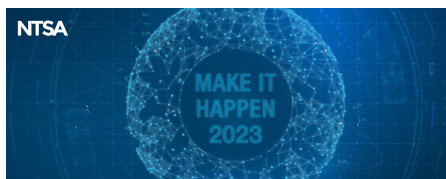
### FUTURE FORCE CAPABILITIES CONFERENCE & EXHIBITION

September 19 – 21, 2023 | Huntsville, AL



### 2023 PACIFIC OPERATIONAL SCIENCE & TECHNOLOGY (POST) CONFERENCE

March 6 – 9\*\*, 2023 | Honolulu, HI



### MODSIM WORLD 2023

May 22 – 23, 2023 | Norfolk, VA



### I/ITSEC 2023

November 27 – December 1, 2023 | Orlando, FL

\*All Classified | \*\*Partially Classified