DMSMS & Parts Management Programs

DLA Supply Chain Alliance Conference April 23, 2024

Robin Brown
Parts and DMSMS Management Program Manager
R&E Engineering Systems & Architecture
Defense Standardization Program Office





Policy and Guidance



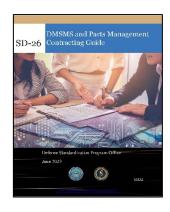












DoDI 4245.15 DMSMS Management November 2020

- Establishes policy
- Assigns responsibilities
- Prescribes overarching procedures

13-page strategic document

DoDM 4245.15

Management of DMSMS

October 2022

- Reinforce policy
- Assigns responsibilities
- Prescribes detailed procedures

41-page strategic document

SD-22, DMSMS Management Guidance, May 2022

 Best practices for implementing a robust DMSMS Management Program

335-page guidance document

SD-26, DMSMS and Parts Management Contracting Guidance June 2023

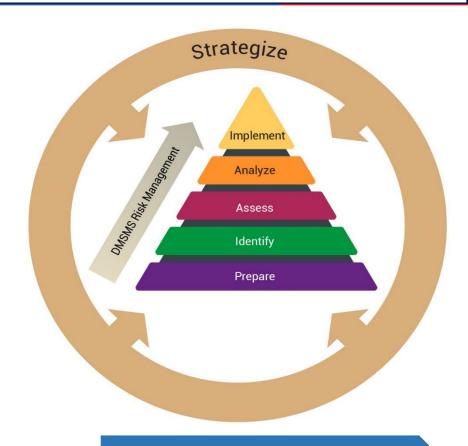
- DMSMS Contracting best practices
- Parts Management Contracting best practices

79-page guidance document

What is ... DMSMS Management?

Strategic processes weave throughout these steps, to delay or prevent the occurrence of DMSMS issues and increase the likelihood of low-cost resolutions available for implementation.

- DMSMS Management is a multidisciplinary process to:
 - Prepare DMSMS Management Program infrastructure
 - Identify issues resulting from obsolescence, loss of manufacturing sources, or material shortages
 - Assess the potential for negative impacts to schedule and/or readiness
 - Analyze potential mitigation strategies
 - Implement the most cost-effective resolution strategy

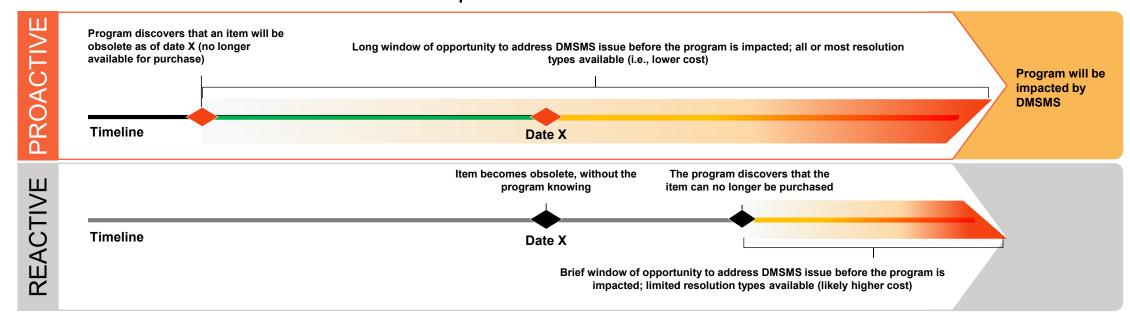


DMSMS Management is a dynamic process and it never ends!



Buys You Time to Make More Cost-Effective Decisions

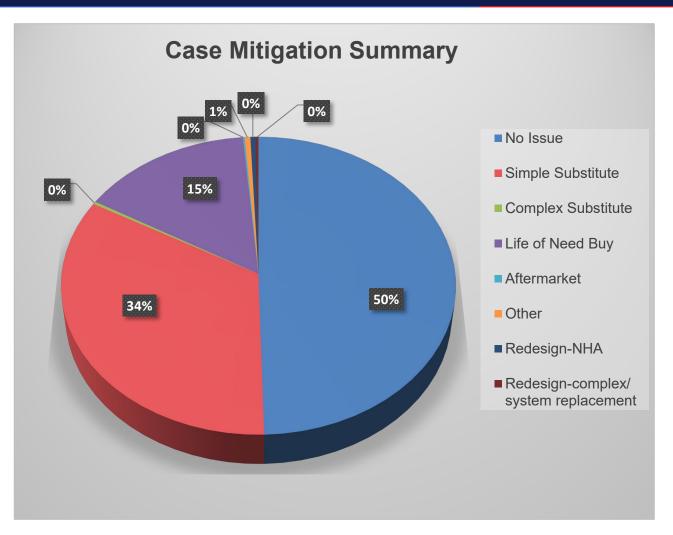
- DMSMS Forecasting and Resolution -
 - Increases the likelihood of implementing a lower cost resolution / More time to consider all options
 - Eliminate DMSMS-related schedule impacts and readiness degradations
 - Increases operational availability
 - Reduces or controls total ownership cost





More Likely to Avoid Out of Cycle Redesigns

Case Solution	Quantity
No Issue	4143
Simple Substitute	2809
Complex Substitute	24
Life of Need Buy	1268
Aftermarket	13
Other	42
Redesign-NHA	38
Redesign-complex/ system replacement	21
TOTAL	8,358

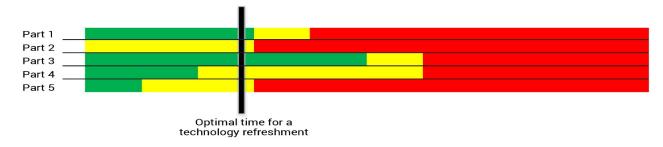


99.3% Cases Resolved without Redesign!



Helps You Prepare & Justify DMSMS Budget Requests

Level	Display Name	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
1	APL12345::PN54321 Network System, Ship Class	0.43	0.43	0.44	0.46	1.35	1.49	3.52	3.76	3.82	3.89	3.95
2	APL23456::PN43210, SERVER ASSY U1	0	0	0	0	0	0	2.09	2.12	2.14	2.16	2.19
2	APL34567::PN32109, SERVER ASSY U2	0	0	0	0	0	0	1.81	1.83	1.85	1.87	1.89
2	APL45678::PN21098, SERVER ASSY U3	0	0	0	0	0	0	1.81	1.83	1.85	1.87	1.89
2	APL56789::PN10987, SERVER ASSY U4	0	0	0	0	0	0	1.81	1.83	1.85	1.87	1.89
2	APL67890::PN09876, SERVER	0	0	0	0	0	0	0	0	0	0	0
2	APL78901::POWER DIST UNIT (PDU)	0	0	0	0	0	2.3	2.31	2.32	2.34	2.35	2.36
2	APL189012::PN198765, SW NETWK	0	0	0	0	1.41	1.44	4.01	4.08	4.15	4.22	4.29
2	APL289012::PN298765, SW NETWK	0	0	0	0	1.39	1.42	3.97	4.03	4.1	4.18	4.25
2	APL389012::PN398765, SW NETWK	2.01	2.05	2.08	2.3	4.91	5.21	10.98	11.34	11.55	11.77	11.98
2	APL489012::PN498765, SW NETWK	1.88	1.92	1.95	2.16	6.02	6.32	11.77	12.14	12.37	12.6	12.83
2	APL589012::PN598765, SW NETWK	1.33	1.35	1.38	1.4	2.64	2.69	5.89	6	6.11	6.22	6.33
2	APL689012::PN698765, SW NETWK	1.33	1.35	1.38	1.4	2.64	2.69	5.89	6	6.11	6.22	6.33
2	APL789012::PN798765, SW NETWK	1.4	1.42	1.45	1.47	2.75	2.8	6.43	6.54	6.65	6.77	6.88
2	APL889012::PN898765, SW NETWK	1.4	1.42	1.45	1.47	2.75	2.8	6.43	6.54	6.65	6.77	6.88
2	APL989012::PN998765, SW NETWK	0	0	0	0	1.52	1.54	3.47	3.52	3.56	3.61	3.66
2	APL089012::PN098765, SW NETWK	0	0	0	0	1.46	1.48	3.31	3.36	3.41	3.46	3.51
2	APL555667::Switch, U22	0	0	0	0	0	0	0	0	0	0	0
2	APL555666::Switch, U22	0	0	0	0	0	0	0	0	0	0	0
2	APL998866::PN556677, SERVER ASSEMBLY	0	0	0	0	1.3	1.31	1.32	1.34	1.35	1.37	1.38
2	APL445588::PN668899 Fiber Optic Cable	0	0	0	0	0	0	0	1.1	1.11	1.12	1.13
2	APL228855::PN663399, GIG-E Switch	0	0	0	0	0.9	0.91	4.2	4.27	4.34	4.41	4.48
2	APL117744::PN771144, NETWORK SECURITY PROTECTION SYSTEM	0	0	0	0	0	0	0	2.64	2.66	2.68	2.7



- Proactive DMSMS Management:
 - ✓ Allows you to calculate when issues within a subsystem will affect readiness
 - ✓ Helps you determine optimal time for technology refresh
 - ✓ Informs you of what date to buy "end of need buys" up to
 - ✓ Helps you justify budget requests with information to back you up
- You will more likely be successful in obtaining a budget line item that is funded across FYDP for DMSMS Management Operations and Resolutions



Program Office & Services Requirements

Program Offices:

- ✓ Develop and Update DMSMS Management Plan
- ✓ Maintain Data
- ✓ Evaluate Designs for DMSMS
- ✓ Mitigate Risks
- ✓ Program and Budget for Operations and Resolutions
- ✓ Include Provisions in Contracts for Reporting, Technical Data, Exit Strategy
- ✓ Evaluate Activities during Logistics Assessments and Technical Reviews
- ✓ Resolve Issues in a Timely Manner
- ✓ Communicate with Supply Organizations to Mitigate Risk
- ✓ Train their Workforce

Services:

- ✓ Establish DMSMS management policy, guidance, and training
- ✓ Designate a lead office
- ✓ Designate Working Group member
- ✓ Confirm adequacy of risk evaluation in technical reviews
- ✓ Establish metrics and internal reporting requirements
- ✓ Share cases with GIDEP
- ✓ Direct supply organizations to identify and communicate issues and risks
- ✓ Direct acquisition organizations to follow procedures
- ✓ Coordinate with other organizations to address risk



OSD Responsibilities

USD (Acquisition &Sustainment)

- Establish DMSMS management policy, guidance, and training
- Mitigate DMSMS risk throughout the life cycle

ASD (Acquisition)

- Integrate risk-based, proactive DMSMS management processes in policy, guidance, and training
- Address DMSMS impacts over the life cycle
- Standardize DMSMS contract language
- Designate Working Group member
- Support ASD(S) in monitoring

ASD (Sustainment)

- Serve as the DOD principal for DMSMS
- Establish Working Group and appoint a co-chair
- Integrate DMSMS management into policy, guidance, and training
- Monitor overall effectiveness and efficiency

Defense Contract Management Agency (DCMA)

- •Integrate DMSMS management into policy, guidance, and training
- Surveil contractor's DMSMS activities
- Communicate risk to DoD customers
- Designate Working Group member

DASD (Industrial Policy)

- •Integrate DMSMS management into policy, guidance, and training
- •Communicate industrial base DMSMS issues to DoD Components and assist in resolutions
- Support ASD(S) in monitoring
- •Establish Priority Allocation of Industrial Resources Task Force to address issues
- Designate Working Group member

•USD (Research & Engineering)

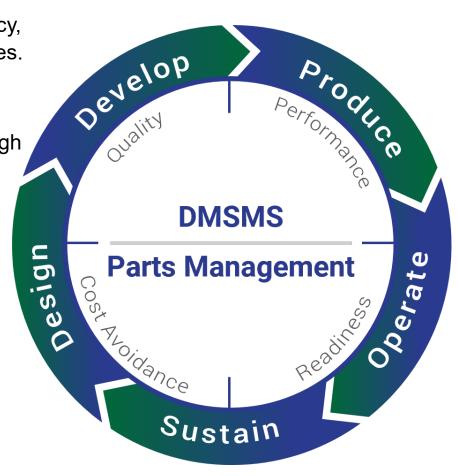
- •Integrate DMSMS management into policy, guidance, and training
- Support ASD(S) in monitoring
- Provide technical assistance to Components
- Designate a Working Group co-chair
- Define DMSMS GIDEP requirements



DMSMS & Parts Management Working Groups

DMSMS Management

- Create and revise DoD DMSMS policy, guidance, and management strategies.
- Champion proactive DMSMS
 management best practices,
 synergies, and standardization through
 education, training, and outreach in
 DoD and industry.
- Define and assess DMSMS management effectiveness across DoD.
- Establish and pursue DoD-wide strategic DMSMS objectives.
- Prepare and publish guidance documents.
- Facilitate common, collaborative resolutions to crosscutting DMSMS issues.



Parts Management

- Review and revise DoD parts management policy and guidance;
- Assess the effectiveness of DoD parts management activities;
- Research, find, and promote parts management best practices across DoD and industry;
- Prepare and publish SD-19, "Parts Management Guide;"
- Prepare and publish Military
 Standard (MIL-STD) 11991, "General Standard for Parts, Materials, and Processes"
- Promote parts management education and engagement; and
- Establish and pursue DoD-wide parts management strategic objectives.



DMSMS Policy Implementation Assessment



- Determine the extent to which the Military Departments are following DMSMS policy
 - Provides improved understanding to enable additional, more targeted DMSMS management process assistance.
- Identify and rank challenges and obstacles to implementing and benefitting from DMSMS policy
 - Helps practitioner community gain insight into the types of additional resources and strategic objectives to pursue to further mature DMSMS management policy, guidance, training, and tools.
- Characterize the scope and scale of DMSMS risk facing DoD systems to inform senior leaders.
 - Helps DMSMS management community better characterize the DMSMS risk faced by to the Department
 - Alleviates leadership assumption that Program Offices are not engaged in proactive DMSMS management
- Establish a baseline against which to measure the effect of DMSMS policy.



Parts Management Improves System Outcomes

Effective Parts Selection and Management Yields Parts That Are:

Functional

Affordable

Producible

Trustworthy

Reliable

Sustainable

Enables

Better System Outcomes:

Assures parts meet requirements

Improves part and supplier quality

Reduces risk of system compromise

Assures systems function as intended

Enhances system readiness and interoperability

Provides DMSMS resilience

Reduces acquisition lead-time

Increases supportability

Enhances reliability, availability, and maintainability

Reduces logistics footprint

Reduces total ownership costs

Part selection decisions impact all aspects of system operation & sustainment costs



Program

Office's Parts

Management

Program

SD-19 Parts Management Guidebook

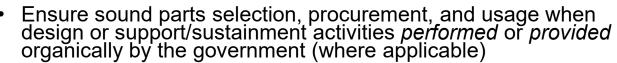
Definitions, Responsibilities, Importance, Policy and Guidance

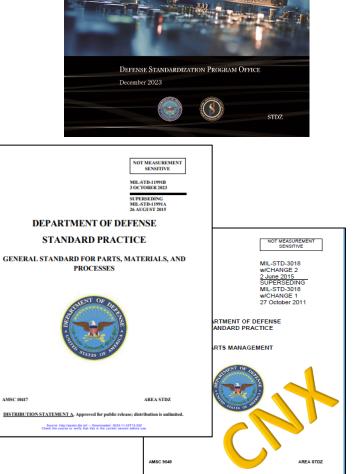
SD-19

- Program Offices should make an initial assessment of the specific risks associated with parts selection, procurement, and use on the systems of interest
- Program Offices should determine the type and extent of oversight necessary to reduce risk to an acceptable level
- Program Offices should secure sufficient subject matter expertise to conduct oversight
- Based on the risks and available subject matter expertise, Program Offices should develop, approve, and implement a risk-based government Parts Management Plan to:

 - Mitigate the risks associated with changes to parts selected







Parts Management Guide

Recordkeeping and Metrics

Tools and Training

- Effective parts management is important to the long-term success of DoD programs.
- Parts management is mentioned in DoDI 5000.88; however, the policy does not comprehensively address the procedures for parts management for applicable DoD systems.
- The new DoDI on Parts Management will -
 - Establish policy, responsibilities, and procedures for parts management throughout the lifecycle
 of all applicable DoD systems.
 - Be consistent with the new parts management oversight paradigm in the SD-19.
 - Implement the parts management oversight process for parts selection during system design and modification as well as for part changes during production and sustainment - ensures the most optimum parts are used in weapon systems and equipment.
 - Require the MILDEPs to maintain parts management record keeping and report information to support assessing and improving the DoD's parts management effectiveness.

Risk:

Data

Ingestion,

Aggregation, Analytics

20

Storage



Enterprise Parts Management System (EPMS)

Inputs (Multiple Sources from Commercial & Government)

Logistics Data

Organizations

Company Info, Workforce, Business Structure & Relationships, Program Offices / Customers

Facilities

Supply Chain Locations

Supplies

Bills of Material, Configuration, Drawings/ Specifications, Part Characteristics, Inventory

Threat Data

Parts Failure

Reliability/Maintainability Issues, Counterfeit

Obsolescence

Sole Source, DMSMS issues, Lead Time

Other Supply Chain Threats

Economic, Environment, Supply & Transport, FOCI, Financial, Human Capitol, Political, Security

Secure, DoD-Wide Solution for Managing Microelectronics

Outputs



- Improved Parts Selection
- DMSMS Management
- Risk Identification
- DoD Demand/Usage Analysis

Supply Chain Risk Illumination

- •Supply Chain Vulnerabilities
- Industrial Base Visibility
- Supplier Assessment

Risk Mitigation

- Obsolescence Mitigation
- Counterfeit Avoidance
- •Collaborative Solutions

Cost, Schedule & Performance



Training, Networking Opportunities, and Recognition

Working Groups

- May 14-15, 2024 (virtual)
- August 2024 (DMEA)
- December 2024 (virtual)

Webinars

Monthly DAU (see back-up)





Conferences

- October 21-25, 2024, IIOM
 Symposium (Williamsburg, VA)
- August 11-15, 2025, DMSMS
 & Parts Management
 Conference (Ponte Verda,
 FL)





Awards

- Call for nominations (August 2023)
- Deadline (December 29, 2023)
- Winners (March 27, 2024)
- Award Ceremony (August 6, 2024)



CLCL 014A Parts and Material Life Cycle Management Credential

- Deployed February 2022 and January 2023;
 14 On-line Training Courses (~40 hours)
- Provides a comprehensive overview of DoD DMSMS and Parts Management
- Topics also include Counterfeit Prevention,
 Additive Manufacturing, and Provisioning,
 Sustaining Engineering, among others
- You may Register for DAU training at <u>https://www.dau.edu/training/p/apply-for-a-course</u> and access online training course materials

- ✓ CLE 019 Modular Open Systems Approach
- ✓ CLE 026 Trade Studies
- ✓ CON 0040 Market Research
- ✓ LOG 0320 Preventing Counterfeit Electronic Parts from Entering the DoD Supply System
- ✓ LOG 0380 Provisioning and Cataloging
- ✓ LOG 0390 Additive Manufacturing Overview
- ✓ LOG 0400 Additive Manufacturing Case Studies
- ✓ LOG 0470 Sustaining Engineering
- ✓ LOG 0510 System Retirement, Disposition, Reclamation, Demilitarization & Disposal
- ✓ LOG 0630 Introduction to Parts Management
- ✓ LOG 0640 Diminishing Manufacturing Sources and Material Shortages (DMSMS): What the PM Needs To Do and Why
- ✓ LOG 0650 Diminishing Manufacturing Sources and Material Shortages (DMSMS) Fundamentals
- ✓ LOG 0660 Diminishing Manufacturing Sources and Material Shortages (DMSMS) Executive Overview
- ✓ LOG 0670 Diminishing Manufacturing Sources and Material Shortages (DMSMS) Basic Component Research



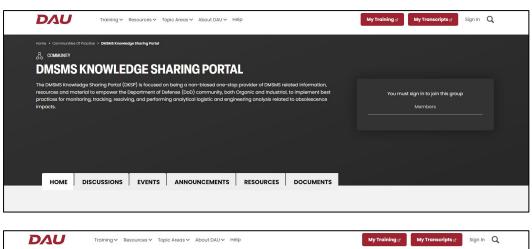
DMSMS & Parts Management Knowledge Sharing Portals

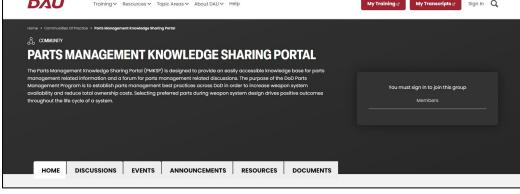
- Repositories of DMSMS and Parts
 Management related information and tools,
 policy and guidance, training, and document libraries
- Intended for DoD and Industry acquisition communities
- Supports implementation of best practices for monitoring, tracking and resolving DMSMS and Parts Management issues

Accessing the Portals -

DKSP: https://www.dau.edu/cop/dmsms/

PMKSP: https://www.dau.edu/cop/pmksp/







Questions??



TOGETHER EVERYONE ACHIEVES MORE!



Back Up Slides



CY23 DAU DMSMS & Parts Management Proven Processes Webinars

Month	Title	Description
Mar	Laying Down the Law: DMSMS and Parts Management Policy and Guidance	Overview of relevant policy and guidance addressing DMSMS activities.
Apr	Setting Yourself Up for Success: Newly Published Manual on DMSMS Management (DoDM 4245.15)	Overview of DoDM which provides mandatory procedures for implementing DoD Instruction 4245.15 on DMSMS Management.
May	DMSMS Management Best Practices and Lessons Learned: SD-22 DMSMS Guidebook	The SD-22 provides best practices for implementing an effective DMSMS management program throughout a system's life cycle.
Jun	What Makes Them So Great: DMSMS Management Achievement Award Winners	A panel of team, individual, and lifetime DMSMS award winners draw on their perspectives and knowledge to stimulate a lively discussion of how DMSMS management should evolve.
Jul	Effective Communication: Increase the Impact of Your Ideas	Recalibrate your thoughts on effective communication using skills from disciplines such as psychology, copywriting, negotiation, and storytelling.
Aug	The Benefits of DMSMS Recordkeeping	Connect the dots on why we need good recordkeeping, and the impacts it can have on programshelps establish, defend, and execute DMSMS requirements!
Sep	SD-19 Parts Management Guidance	Overview of new SD-19 Guidebook and its role in establishing Parts Management Plans early in development to dramatically affect Availability and Affordability over the entire life cycle.
Oct	If You Don't Put it on Contract, It Won't Get Done: SD-26 DMSMS and Parts Management Contracting Guide	Spotlights the SD-26 as the "must have" resource to obtain clear and concise contracting language to deliver the support your program deserves!
Nov	Designing for Resilience	DMSMS awareness starts with system design and embodies parts resilience.
		Panel of govt/industry SMEs discuss challenges & opportunities to promote
		sustainment.

The <u>DMSMS and Parts Management Proven Processes</u> webinar series will continue to be the one-stop shop for all things DMSMS and Parts Management webinars! With your feedback, we continue to refine topic delivery to bring value to the community.



CY24 DAU DMSMS & Parts Management Proven Processes Webinars

Date	Title
Jan 18th, 1pm	Obsolescence Strategy vs Action – Who Has Time To Think!?
Feb 15th, 1pm	Stop Acting SurprisedProgram and Budget for DMSMS!
Mar 21st, 1pm	Begin with the End in MindTechnology Management
Apr 10th, 2pm	Ideas for Enhancing DCMA Support
Apr 18th, 1pm	No Plan Ever Failed Due to Good Planning
May 23rd, 1pm	Risk Based Approach: What Does that Mean for DMSMS and Parts Management?
Jun 20th, 1pm	CDRL and DID 101 (DMSMS and Parts Management)
Jul 18th, 1pm	DMSMS and Parts ManagementHow Can I Convince Leadership to Do This?
Aug 15th, 1pm	Supply Chain Risk Management and Supply Chain Resiliency
Sep 19th, 1pm	How to Effectively Research Parts
Oct 17th, 1pm	Practical Uses of the Capability Matrix in DMSMS Management Planning
Nov 21st, 1pm	Redesign & End of Need Buys Are Not Your Only Options!
Dec 19th,1pm	Day in the Life of DMSMS and Parts Management Practitioners



Webinars are typically scheduled at 1pm Eastern Standard Time and will vary from 60 to 90 minutes based on panel composition. Check the <u>DMSMS and Parts Management Proven Processes</u> webinar series site for ongoing updates!