



# The Israeli Air Force is going Digital! (?)

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- **Electronics Engineer Bsc.**

- **MBA**
- **PMI-PMP, PMI-RMP**



- **17 years of IAF Systems Engineering experience:**

- **Managing, designing and testing systems and system of systems**
- **Leading the Air System Concepts, Design and integration for the unique Israel platforms including F15s, C130s, F35, CH53K, AH64E and more**
- **Leading Agile processes for IAF Systems**
- **Participating in Airworthiness processes for IAF platforms**
- **Researching advanced solutions for “Design for Test Success”**



# Distribution statement



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**No official (FOUO/CUI) program materials were used in the preparation of this presentation**



# Topics



- **Background**
- **Challenges in SE**
- **Motivation to “Go Digital”**
- **Moving the ship?**



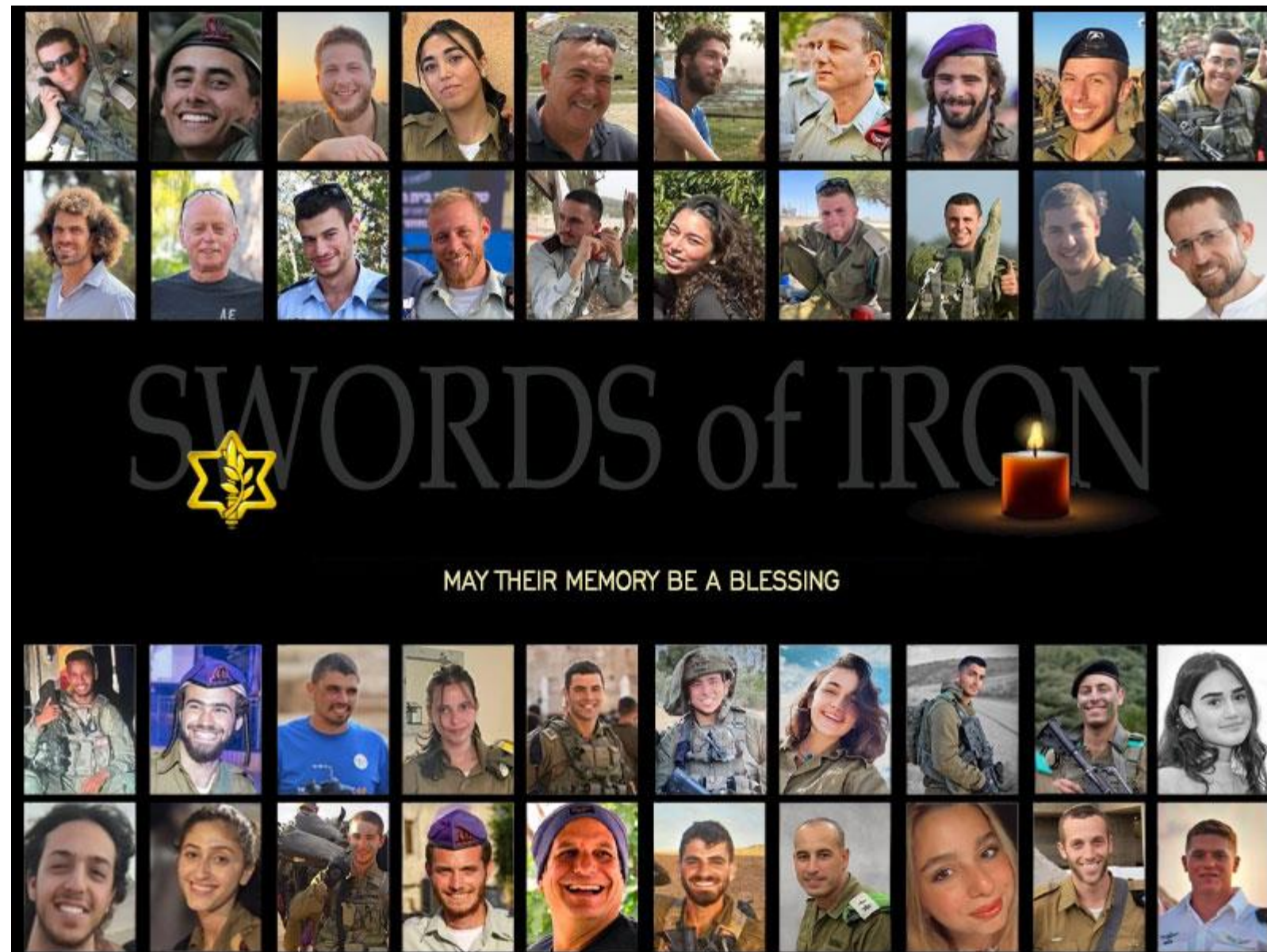


Technological Headquarters

# Before we start – Swords of Iron



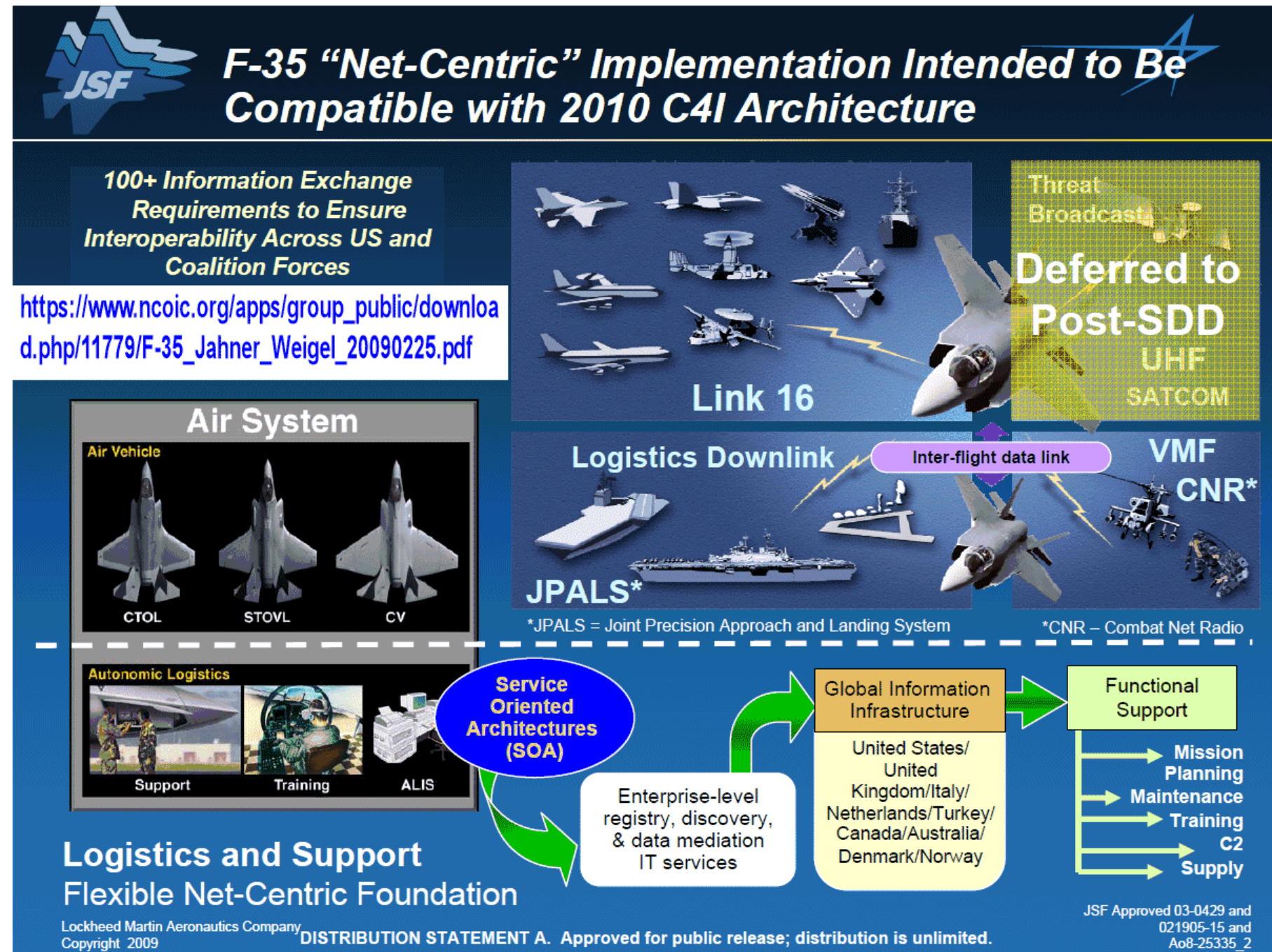
● In Memory of the fallen



# Background – IAF Operational needs

- **Interoperability with existing platforms**

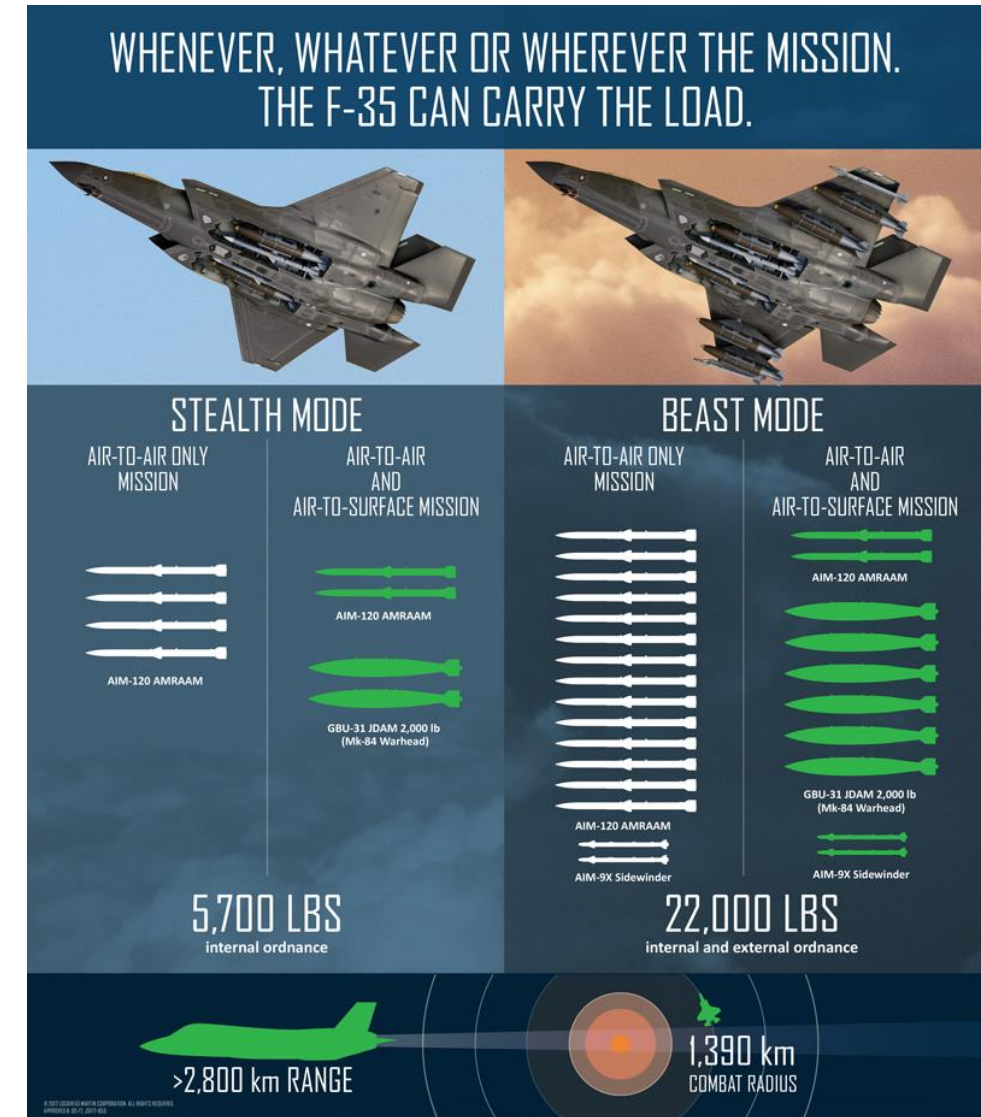
Based on  
Israeli unique  
networks



# Background – IAF Operational needs



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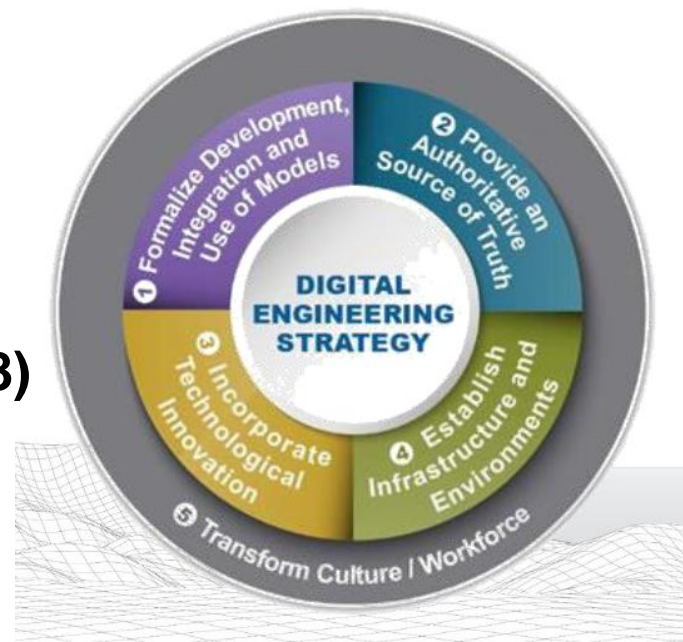
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◀ ● Independent & Future growth  
 in a dynamic environment  
 How to build an infrastructure for  
 Decades, without gold-plating or PF?

# (Some) Challenges in SE

- Keeping the information current and in stable CM
- Tracking requirement to capability
- Building a “future proof system”

DoD (2018)



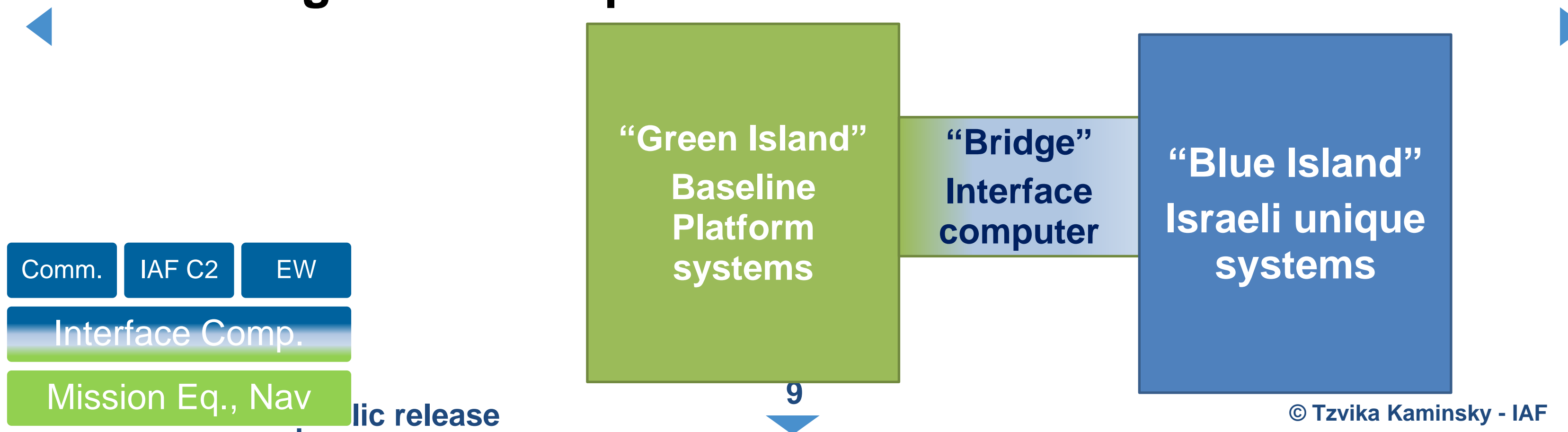




# Building a “future proof system”



- **The Air System Island approach**
  - allowing a parallel dev. Process - how to share the interface?
  - **Modifications to each side will not impact the other**
  - **Bridge can be expanded**



## Central, controlled and updatable center of knowledge

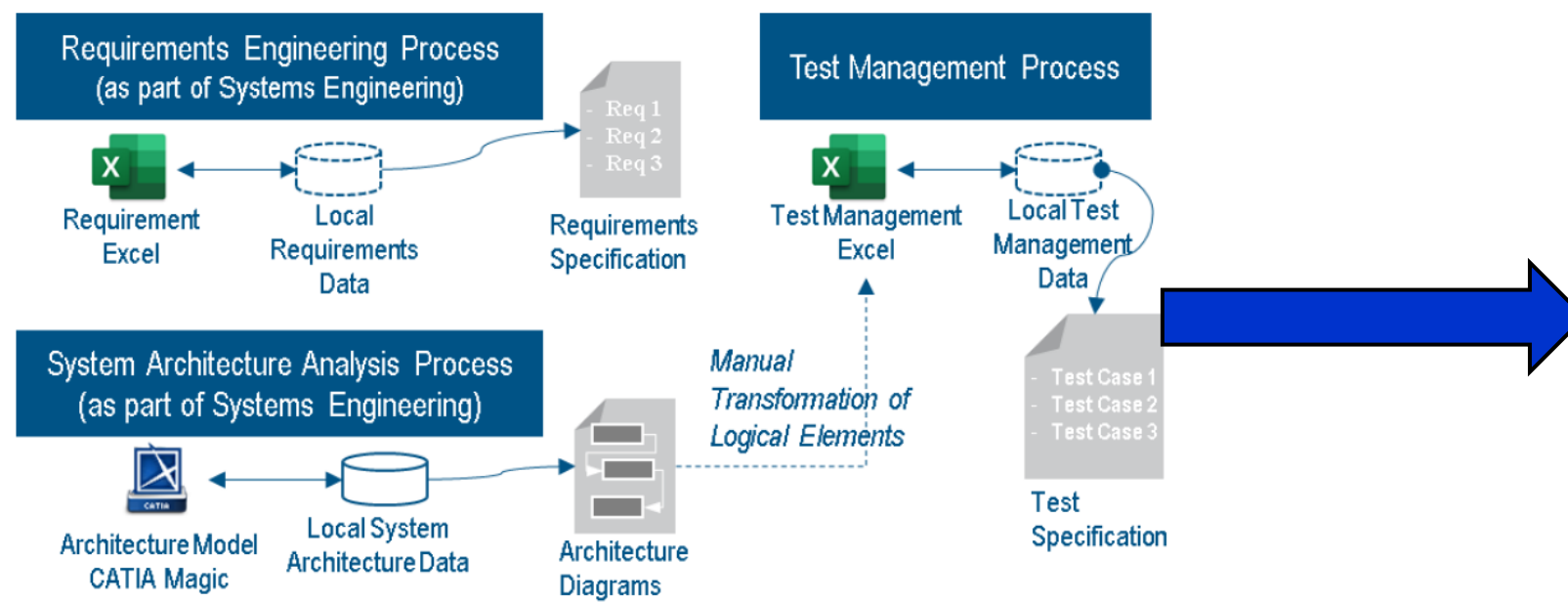


Figure 3: Traditional Approach for a test management process. Established processes run in parallel with dedicated tools. Data has to be duplicated as it is locally managed.

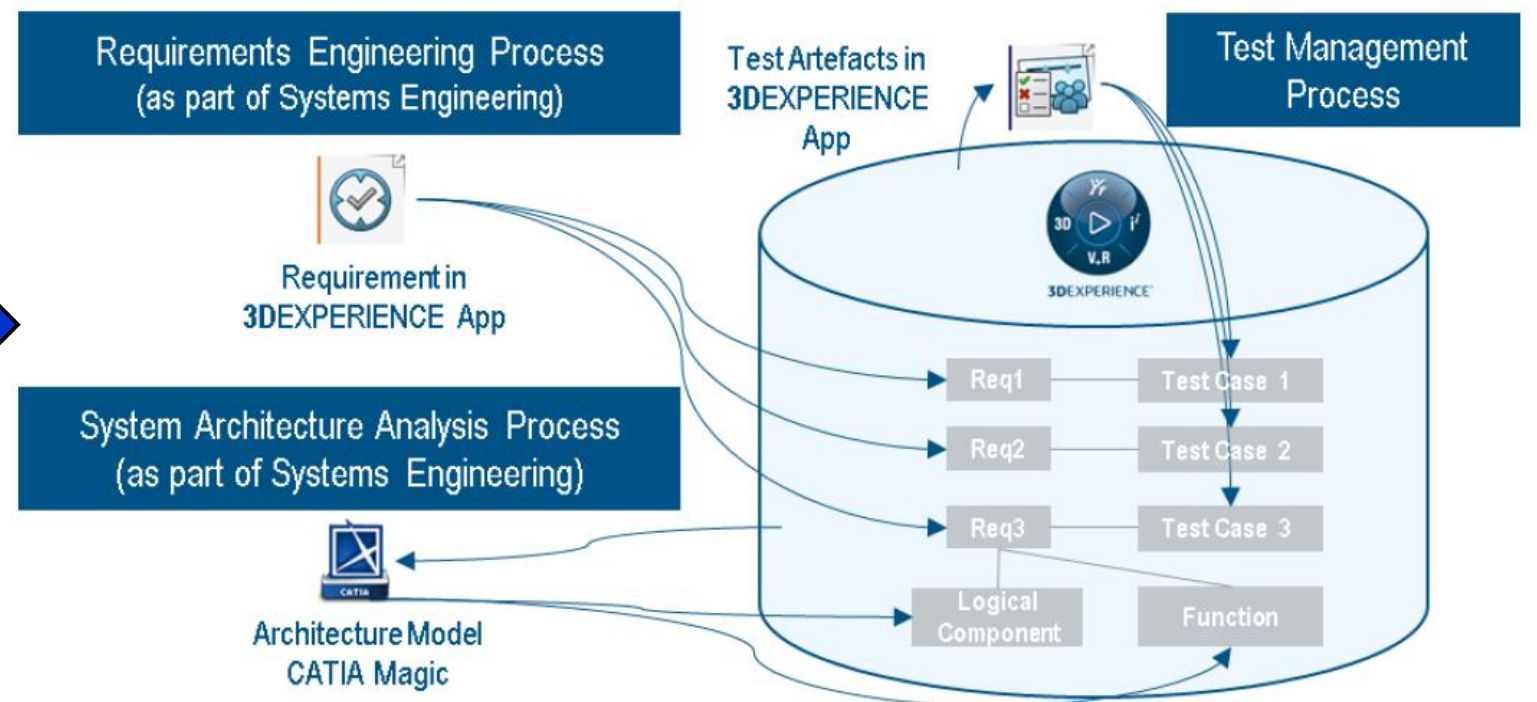


Figure 4: MBSE based Test Management approach, where data is centrally managed and accessed by process specific tools, which are strongly interwoven through the granular data.

**Challenges of Implementing MBSE in Industry**  
**Blott, Bucholtz (2023)**

# What the IAF did?



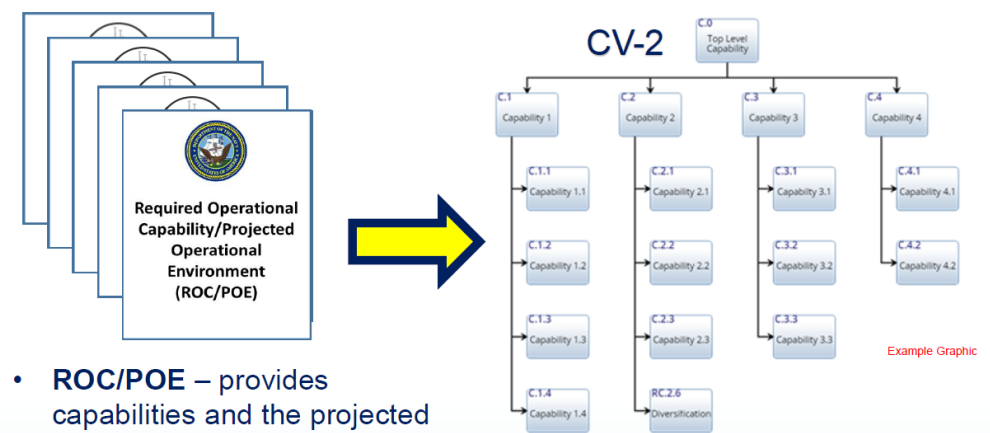
- **Recognize the value of MBSE**
- **Connect top level brass to the cause**
- **Explore Path Forward**

- **Bottom-up and Top-down**
  - **Create confidence at the SE level with a specialized course (with NPS)**
- ◀ ● **Showcase to management the possible improvement**
- **Choose the tool(s)**
- **Select a pilot program to demonstrate**

- Create a common knowledge base of the IAF SE community
- Learn tools and methods of MBSE
- Drive the change bottom-up

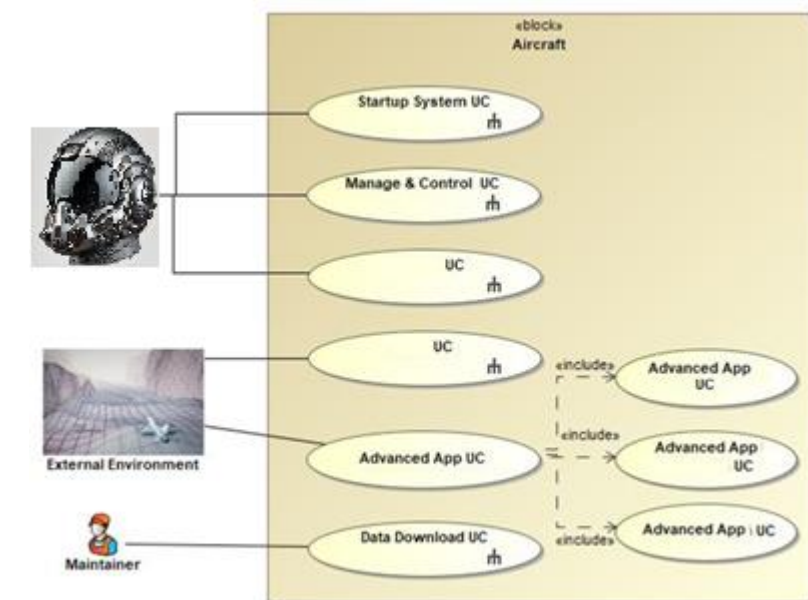


## ROC/POE & Capability Hierarchy (CV-2)



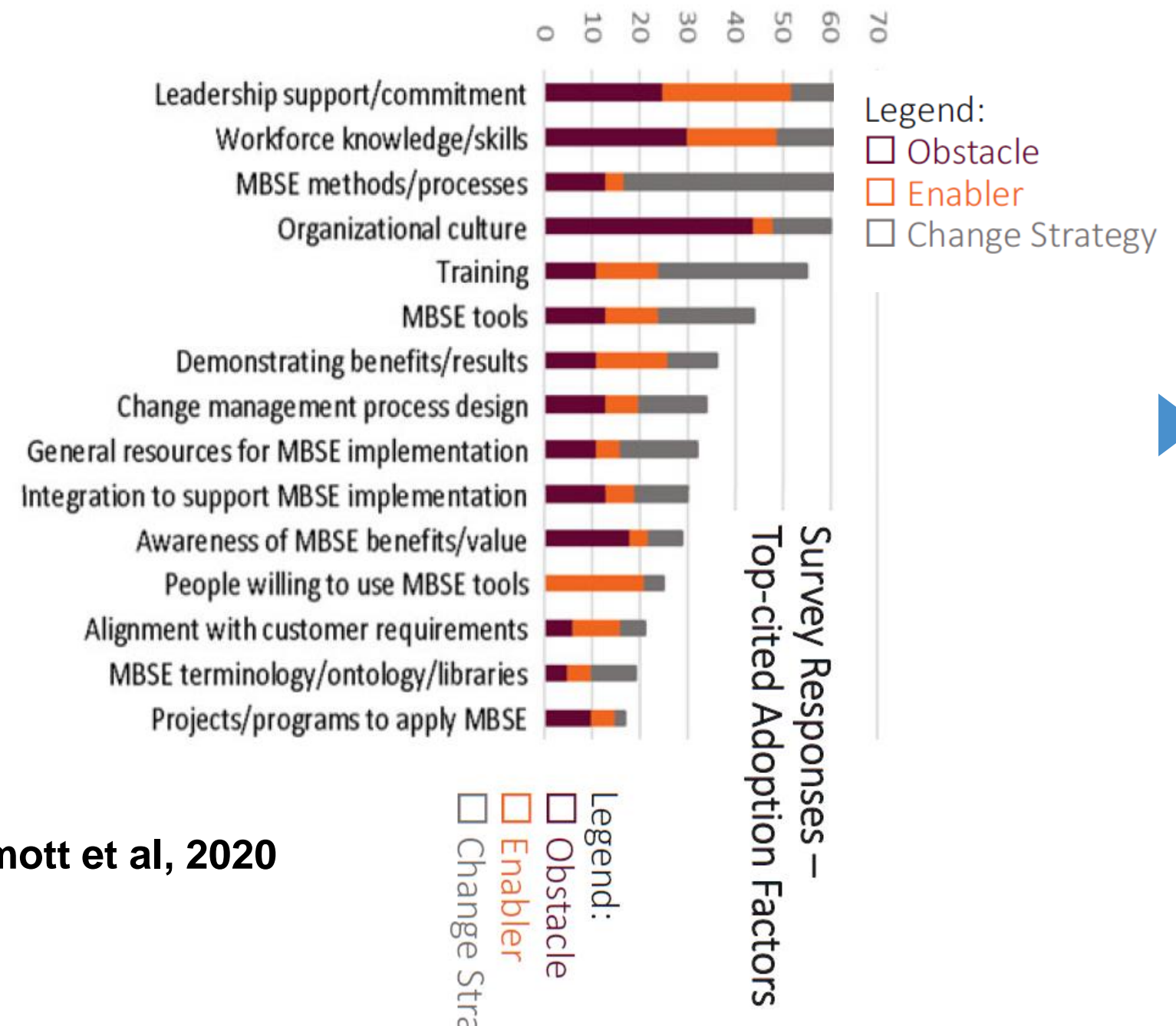
- **ROC/POE** – provides capabilities and the projected operational environment for each ship class.
- Each ship class is treated independently, therefore many capabilities are stated multiple times.
- **Capability Hierarchy (CV-2)** – Provides a framework for the consolidation, binning, and categorizing of capabilities, so that each capability is only represented once.

- **Process delayed due to ongoing war**
- **Tool demo programs initiated**
- **Cooperating with suppliers on a volunteer basis**



- Change in org. culture and personal use
- No one-click solution
- No AI support?

Fig. 2 The top-cited adoption factors from the survey [6]



Mcdermott et al, 2020



# Summary



- **The IAF is evolving in MBSE**
- **The value is clear, but the challenges are as well**
- **Need continued industry cooperation to make progress**
- **Keep pushing forward for improvement in the SE domain!**