

Building Better Systems Security Engineers

Benjamin Winter & Jason Puckett

27th Annual Systems & Mission Engineering Conference

29 October 2024

Who We Are



- **Benjamin Winter**

- Associate Director, Systems Engineering
- Cybersecurity Lead Systems Engineer
- M.S. Information Security, James Madison University



- **Jason Puckett**

- Senior Principal Systems Engineer
- Product Family Cybersecurity Lead Systems Engineer
- M.S. Applied Mathematics, University Minnesota, Duluth



Outline

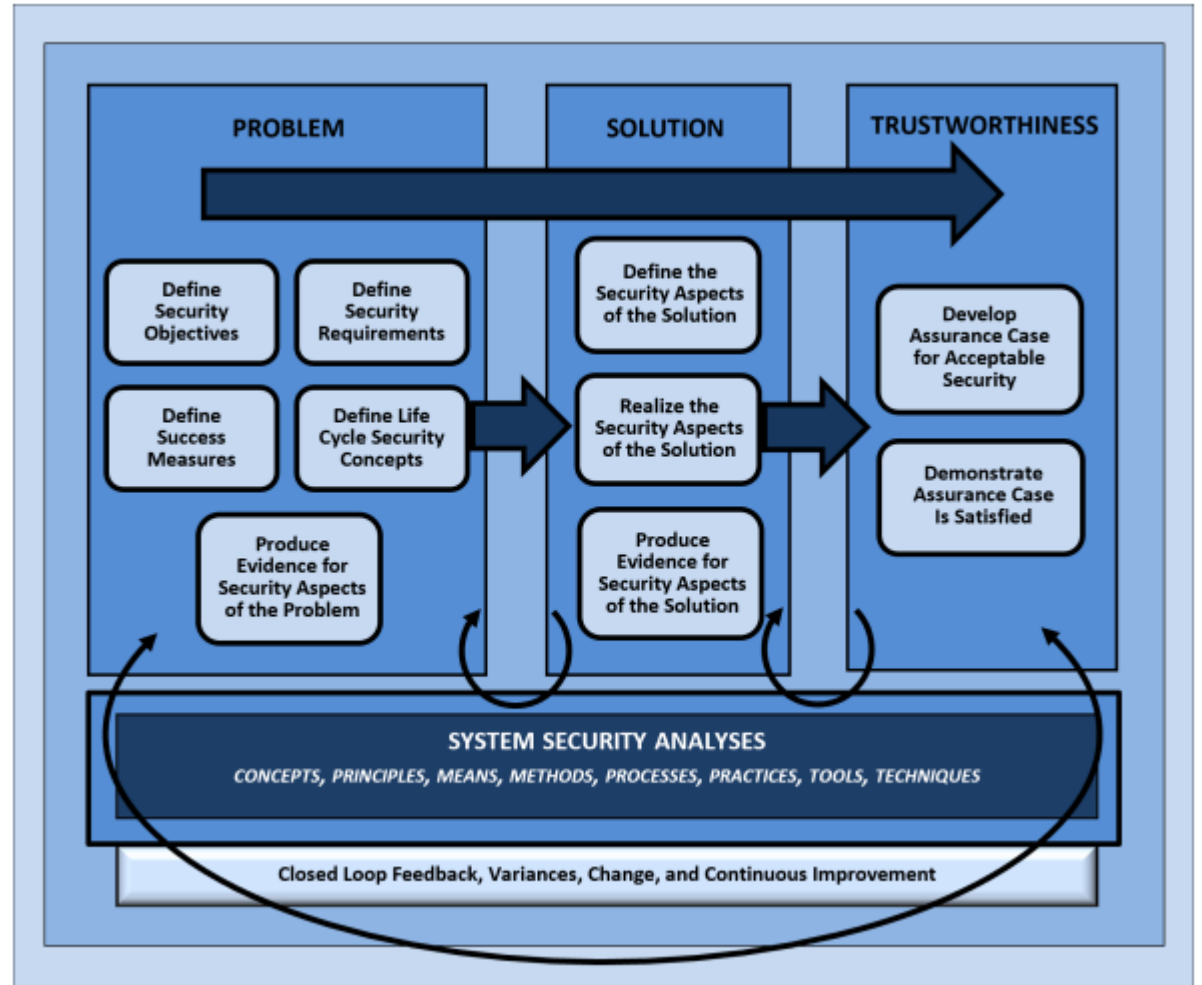
- What is Systems Security Engineering (SSE)
- Product Landscape
- SSE Failures
- Where Are the Qualified SSEs
- Ideal Skillset of an SSE
- Cybersecurity Education
- Professional Training
- Solutions

What is Systems Security Engineering

NIST SP 800-161v1r1

Developing trustworthy systems for contested operational environments

Adopt an engineering-based approach that addresses the principles of trustworthy secure design and apply those principles throughout the system life cycle



Source: Ross R, McEvilly M, Winstead M (2022) Engineering Trustworthy Secure Systems. (National Institute of Standards and Technology, Gaithersburg, MD), NIST Special Publication (SP) NIST SP 800-160v1r1.

Every product needs Systems Security Engineering



images: Flaticon.com



Source: <https://www.blackhat.com/docs/us-14/materials/us-14-Jin-Smart-Nest-Thermostat-A-Smart-Spy-In-Your-Home.pdf>



images: Flaticon.com

Where are you sourcing your products today and to what level of security are they designed?

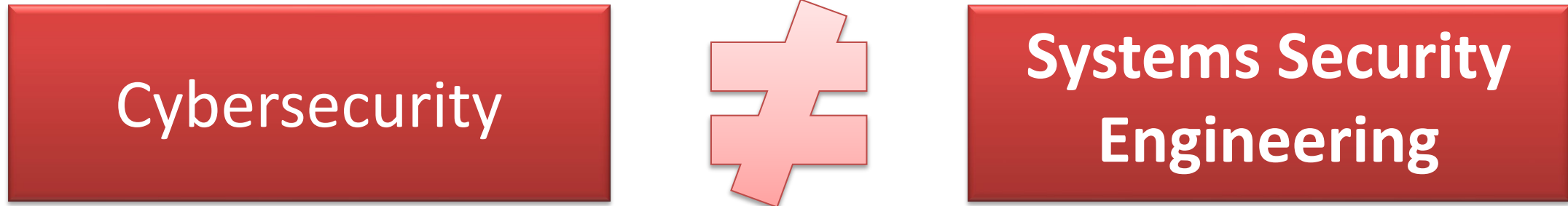
- **Early Nest Thermostat Flaws**

- Client on botnet
- Backdoor to network
- Spy on network

- **Google Commitment to Security**

We protect our users with industry-leading security, responsible data practices, and easy-to-use privacy controls

Cybersecurity without Engineering does not provide an adequate background in Systems Security Engineering

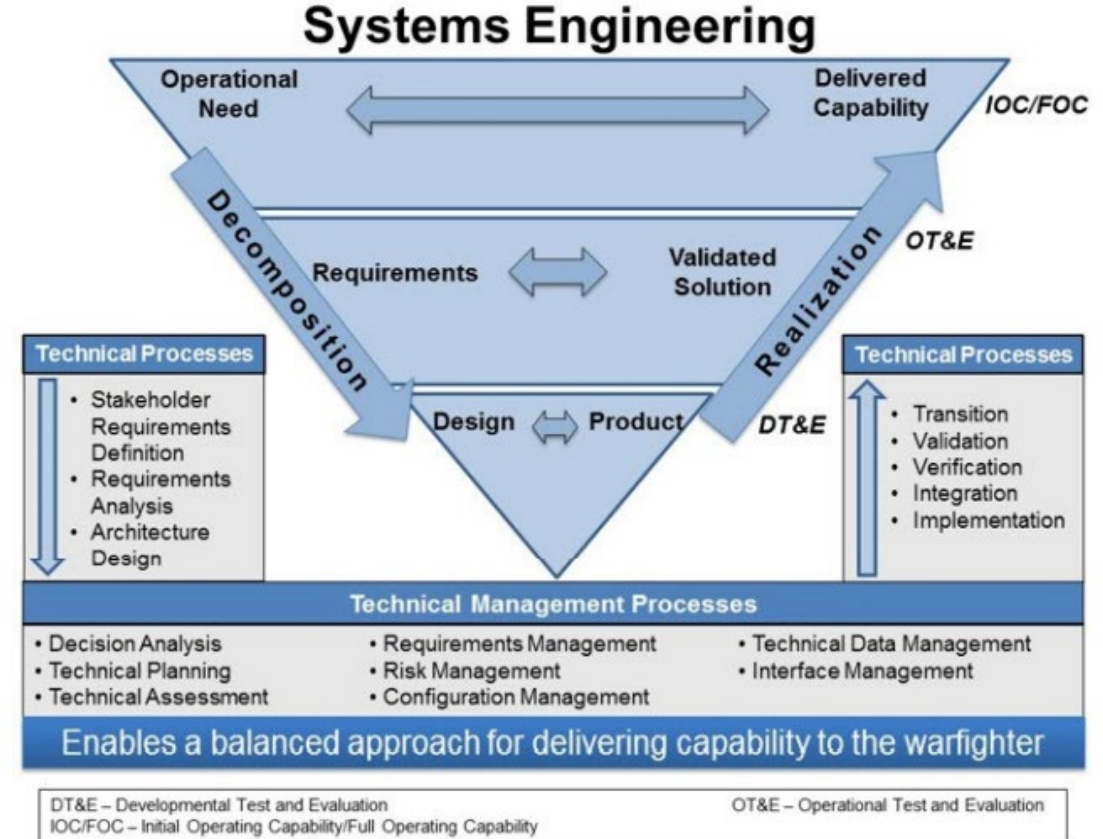


What makes up the ideal SSE skillset?

Who is guiding aspiring cybersecurity candidates into Systems Security Engineering?

Ideal Skillset of an SSE

- **Engineering mindset with skills across multiple disciplines**
 - computer science, software engineering, information technology, and cybersecurity.
- **Identifying both security risk and opportunity for improvement when it is easiest**



“Systems Engineering Guidebook”, Office of the Deputy Director for Engineering Office of the Under Secretary of Defense for Research and Engineering, February 2022. https://ac.cto.mil/wp-content/uploads/2022/02/Systems-Eng-Guidebook_Feb2022-Cleared-slp.pdf

Where Are The Qualified Systems Security Engineers



- **Cybersecurity career interest is exploding**
 - As of August 2022 there were over 700,000 open roles in cybersecurity in the U.S.
 - Cybersecurity jobs are expected to grow 32% from 2022 to 2032
 - College enrollment in cybersecurity programs has increased 19% from 2016 to 2021
 - Many high schools incorporate cybersecurity as part of their STEM programs
 - Many adults are turning to cybersecurity as a midlife career change

How many bring an engineering mindset?

Hellmann, K. (2023, Sept 22). See Yourself in Cybersecurity. U.S. Department of Labor Blog. Available <https://blog.dol.gov/2023/09/22/see-yourself-in-cybersecurity>

Rowles, E. (2023, Sept 14). When Bad News Is Good News: Cyber Breaches Drive Demand For Cybersecurity Programs. Gray DI [Online]. Available <https://www.graydi.us/blog/graydata/when-bad-news-is-good-news-cyber-breaches-drive-demand-for-cybersecurity-programs>

Cybersecurity Education - A comparison of two top tier cybersecurity programs



- **University A**
 - Top tier cyber program
 - Focus: cyber policy, attacks, risk management, incident response
 - Ideal for cyber analysts, corporate IT, CISOs
- **Vast majority of colleges follow this model**
- **Does not adequately educate in SSE principles**
- **University B**
 - Top tier cyber program
 - Focus: computer science and engineering with cybersecurity
 - Ideal for SSE
 - M.S. Cyber-Physical Systems is specifically SSE focused
- **Limited number of colleges follow this model**
- **Provides a solid SSE foundation**

Double majors and internships can help bridge the gap to SSE

Are Professional Certifications Helpful?

- **Short comings**

- Not focused on the system as a whole
- Domain specific knowledge (servers, networks)
- Broad but not deep

- **Exceptions**

- ISSAP – Information Systems Security Architecture Professional
- ISSEP – Information Systems Security Engineering Professional

- **Can fill gaps but won't create a “complete” SSE**



Solutions for consideration

- **Rotations**

- Rotational programs within organizations enables engineers to gain exposure to diverse facets of SSE

- **In House Training**

- Training can be developed to bridge the gap for individuals who may possess some portion of the ideal skill set but not all

- **R&D Initiatives**

- Delve deeper into cutting-edge technologies and methodologies while also walking the engineering lifecycle

- **Influence Education**

- Employers have long partnered with universities to shape programs and then steered employees take those programs

- **Rotations**

- Rotational programs within organizations enables engineers to gain exposure to diverse facets of SSE

- **R&D Initiatives**

- Delve deeper into cutting-edge technologies and methodologies while also walking the engineering lifecycle

- **In House Training**

- Training can be developed to bridge the gap for individuals who may possess some portion of the ideal skill set but not all

- Formal rotational program help employees gain experience across functional areas
- “Informal” rotation where the SSE team may help cross-train engineers from other disciplines
- Supported with mentoring

- **Rotations**

- Rotational programs within organizations enables engineers to gain exposure to diverse facets of SSE

- In-house developed training that all SSEs are encouraged to take
 - Cybersecurity Bootcamp
 - Embedded Systems Security
- Tuition reimbursement program to help employees achieve the higher-level SSE certifications like ISC2's ISSAP and ISSEP certifications

- **In House Training**

- Training can be developed to bridge the gap for individuals who may possess some portion of the ideal skill set skill but not all

Influence Education

- Employers have long partnered with universities to shape programs and then steered employees take those programs

- **Rotations**

- Rotational programs within organizations enables engineers to gain exposure to diverse facets of SSE

- Initiatives have included:

- Building virtual machines (VMs)
- Developing Security Tools/Dashboards
- Implementing and automating System Technical Implementation Guides (STIGs)

- **R&D Initiatives**

- Delve deeper into cutting-edge technologies and methodologies while also walking the engineering lifecycle

- **Influence Education**

- Employers have long partnered with universities to shape programs and then steered employees take those programs

Examples

- Partner with colleges and universities to shape programs through participation in industry advisory committees
- Recruit and train students through summer internships and COOP assignments
- Partner with students providing mentorship in their engineering capstone project

– Delve deeper into current technologies and methodologies while also walking the engineering lifecycle

- **In House Training**

- Training can be developed to bridge the gap for individuals who may possess some portion of the ideal skill set but not all

- **Influence Education**

- Employers have long partnered with universities to shape programs and then steered employees take those programs

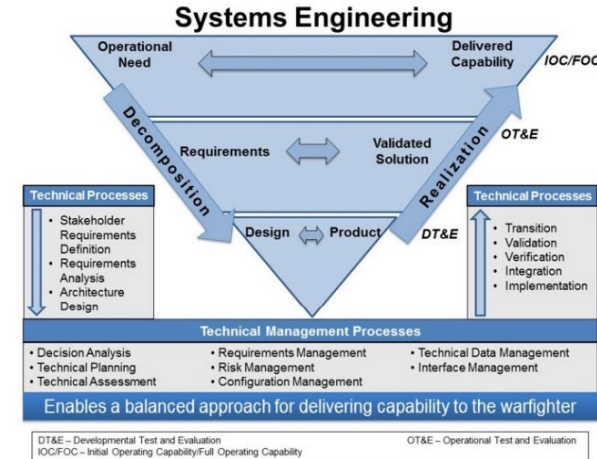
Recruiting SSEs

- **Interviewing Candidates**
 - Focus on engineering experience then security experience
 - Early career vs. Late career

- **Existing staff**
 - R&D
 - Virtual machines (VMs), Security Tools/Dashboards, and implementing System Technical Implementation Guides (STIGs)
 - Rotation and mentoring
 - Allow “incomplete” SSE to join a team and be mentored in areas of need

Conclusion

- Robust cybersecurity design requires empowered and knowledgeable SSEs across the entire system development life cycle



- A strategic view of bolstering SSE support with well-rounded engineers can be realized, ensuring resilience and integrity in the face of evolving cyber threats

