

The NDIA logo is positioned in the top right corner of the image. It consists of the letters 'NDIA' in a bold, red, sans-serif font. The background of the entire image is a composite of a city skyline at night, overlaid with a blue-tinted silhouette of three people (two men and one woman) in the foreground. The scene is further enhanced with various data visualization elements, including vertical bar charts, a line graph with a dotted trend line, and a candlestick chart, all rendered in shades of blue and white. The overall aesthetic is professional and tech-oriented.

NDIA

SPRING 2025

**INTEGRATED PROGRAM
MANAGEMENT
DIVISION FORUM**

March 25 – 27, 2025 | Atlanta, GA | [NDIA.org/IPMDSpring](https://ndia.org/IPMDSpring)

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The National Defense Industrial Association is the trusted leader in defense and national security associations. As a 501(c)(3) corporate and individual membership association, NDIA engages thoughtful and innovative leaders to exchange ideas, information, and capabilities that lead to the development of the best policies, practices, products, and technologies to ensure the safety and security of our nation. NDIA's membership embodies the full spectrum of corporate, government, academic, and individual stakeholders who form a vigorous, responsive, and collaborative community in support of defense and national security. For more than 100 years, NDIA and its predecessor organizations have been at the heart of the mission by dedicating their time, expertise, and energy to ensuring our warfighters have the best training, equipment, and support. For more information, visit **NDIA.org**

Get Involved

Learn more about NDIA's Divisions and how to join one at **NDIA.org/Divisions**



Leadership

Kim Herrington
Division Chair

Dan Bellovary
Division Vice Chair

Integrated Program Management Division

Who We Are

The Integrated Program Management Division (IPMD) leads the advancement of Integrated Program Management (IPM) through industry and government collaboration. As the steward of the EIA-748 Standard for Earned Value Management Systems (EVMS), IPMD shapes industry best practices, ensuring efficiency, transparency, and accountability in program execution. The Division fosters a dynamic forum for government, industry, and academia to address challenges, share insights, and enhance IPM disciplines.

Event Information

Location

Courtland Grand Hotel
165 Courtland St NE
Atlanta, GA 30303

WiFi

Network: CourtlandGrandConference
Password: NDIA2025

Attire

Civilian: Business Casual
Military: Uniform of the Day

Real-Time Crowd-Sourced Q&A

Slido is an audience engagement platform that lets users crowd-source questions to foster meaningful discussions and boost participation. Participants can upvote questions by tapping the thumbs-up button, helping prioritize what gets addressed. The most popular questions are displayed for the moderator and speaker. To submit a question, visit [Slido.com](https://www.slido.com) during the general session.



Survey and Participant List

You will receive via email a survey and list of participants (name and organization) after the conference. Please complete the survey to make our event even more successful in the future.

Event Contact

Tiffiney Smith
Meeting Manager
(703) 247-2554 | tsmith@NDIA.org

George Webster
Associate Director, Divisions
(703) 247-9493 | gwebster@NDIA.org

Harassment Statement

NDIA is committed to providing a professional environment free from physical, psychological, and verbal harassment. NDIA will not tolerate harassment of any kind including, but not limited to, harassment based on ethnicity, religion, disability, physical appearance, gender, or sexual orientation. This policy applies to all participants and attendees at NDIA conferences, meetings, and events. Harassment includes offensive gestures and verbal comments, deliberate intimidation, stalking, following, inappropriate photography and recording, sustained disruption of talks or other events, inappropriate physical contact, and unwelcome attention. Participants requested to cease harassing behavior are expected to comply immediately, and failure will serve as grounds for revoking access to the NDIA event.

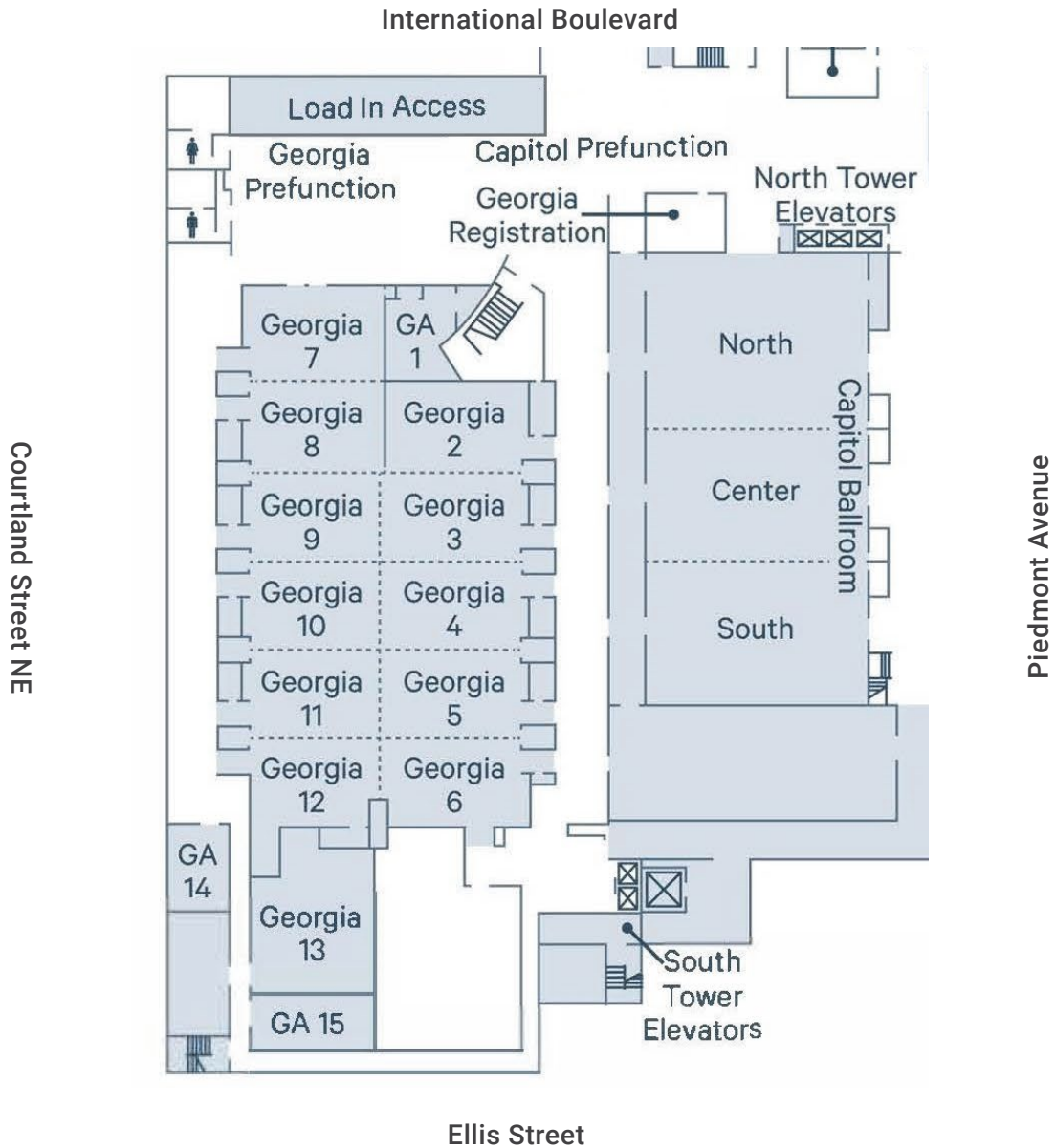
Event Code of Conduct

NDIA's Event Code of Conduct applies to all National Defense Industrial Association (NDIA), National Training & Simulation Association (NTSA), Emerging Technologies Institute (ETI), and Women In Defense (WID) meeting-related events, whether in person at public or private facilities, online, or during virtual events. NDIA, NTSA, and WID are committed to providing a productive and welcoming environment for all participants. All participants are expected to abide by this code, as well as NDIA's ethical principles and practices. Visit [NDIA.org/CodeOfConduct](https://www.ndia.org/CodeOfConduct) to review the full policy.

Antitrust Statement

The NDIA has a policy of strict compliance with federal and state antitrust laws. The antitrust laws prohibit competitors from engaging in actions that could result in an unreasonable restraint of trade. Consequently, NDIA members must avoid discussing certain topics when they are together at formal association membership, board, committee, and other meetings and in informal contacts with other industry members: prices, fees, rates, profit margins, or other terms or conditions of sale (including allowances, credit terms, and warranties); allocation of markets or customers or division of territories; or refusals to deal with or boycotts of suppliers, customers or other third parties, or topics that may lead participants not to deal with a particular supplier, customer or third party.

Venue Map - Level 1



Save the Date!

FALL 2025

INTEGRATED PROGRAM MANAGEMENT

DIVISION FORUM

September 23 - 25, 2025 | La Jolla, CA

NDIA

Agenda

Tuesday, March 25

1:00 – 4:00 pm

Registration

GEORGIA REGISTRATION LOBBY

Sponsored By:



9:00 am – 12:00 pm

Division Board of Directors Meeting

GEORGIA 7 & 8

1:00 – 3:00 pm

National Science Foundation Discussion

GEORGIA 7 & 8

4:00 – 6:00 pm

Displays Open

GEORGIA 2 – 6

5:00 – 6:00 pm

Reception

UPPER POOL DECK

Wednesday, March 26

8:00 am – 5:00 pm

Registration

GEORGIA REGISTRATION LOBBY

Sponsored By:



8:00 am – 5:00 pm

Displays Open

GEORGIA 2 – 6

8:00 – 9:00 am

Networking Continental Breakfast & Displays

GEORGIA 2 – 6

9:00 – 9:15 am

Call to Order & Agenda Review

CAPITOL BALLROOM

Kim Herrington

Vice President, Government Finance, L3Harris
Chair, Integrated Program Management Division, NDIA

9:15 – 10:00 am

Keynote Speaker

CAPITOL BALLROOM

Danya Trent

Vice President, Air Mobility & Maritime Missions (AMMM) International Programs,
Lockheed Martin Aeronautics Company

- 10:00 – 10:45 am **Update on Improved OTB Guidance**
CAPITOL BALLROOM
- Ivan Bembers**
EVM Focal Point, National Reconnaissance Office
Virtual
- 10:45 – 11:15 am **Networking & Displayers Break**
GEORGIA 2 – 6
- 11:15 – 11:55 am **OSD Update**
CAPITOL BALLROOM
- Hal Hickman**
Acting Deputy Director, Integrated Program Management Division
for Acquisition Policy and Innovation
Virtual
- 11:55 am – 12:00 pm **CPM Update**
CAPITOL BALLROOM
- Barbara Phillips**
Executive Vice President, College of Performance Management (CPM)
- 12:00 – 12:55 pm **Lunch & Displayers Break**
GEORGIA 2 – 6
- 12:55 – 2:05 pm **Enterprise Scheduling (Lessons Learned)**
CAPITOL BALLROOM
- Lisa Hastings**
Planning & Scheduling Resource Center (PSRC) Senior Manager,
General Atomics Aeronautical Systems, Inc.
Moderator
- Matt Wojciechowski**
President, Intra Management Solutions
- Steve Willey**
Manager, Integrated Planning & Scheduling, Boeing
- Sarv Girdhari**
Program Design & Planning Director, Raytheon Missiles & Defense
- Jeff Lasky**
Consultant, ClearPlan, LLC
- Steven Follett**
Sr. Manager EVMS, Bell Textron, Inc.
- 2:05 – 2:15 pm **Introduction of New Innovation Committee**
CAPITOL BALLROOM

Sponsored By:  leidos

2:15 – 2:45 pm **Networking & Displayers Break**
GEORGIA 2 – 6

2:45 – 3:45 pm **Scheduling's Most Controversial Topics Part 2**
CAPITOL BALLROOM

Yancy Qualls
Engagement Director, Humphreys & Associates, Inc.

Lisa Hastings
Planning & Scheduling Resource Center (PSRC) Senior Manager,
General Atomics Aeronautical Systems, Inc.

3:45 – 4:25 pm **Committee Reports**
CAPITOL BALLROOM

Contracts
Planning & Scheduling

4:25 – 4:30 pm **Closing Remarks**
CAPITOL BALLROOM

Kim Herrington
Vice President, Government Finance, L3Harris
Chair, Integrated Program Management Division, NDIA

4:35 – 5:30 pm **Career Navigation: Strategies for Early Success
and Professional Growth**
GEORGIA 9 – 10

For first time attendees and early career attendees

5:30 – 6:30 pm **Reception**
UPPER POOL DECK

Sponsored By:



Encore Analytics

Thursday, March 27

8:00 am – 3:00 pm **Registration**
GEORGIA REGISTRATION LOBBY

Sponsored By:



8:00 am – 1:00 pm **Displayers Open**
GEORGIA 2 – 6

8:00 – 9:00 am **Networking Continental Breakfast & Displayers**
GEORGIA 2 – 6

9:05 – 9:40 am **DCMA Organizational Update**
CAPITOL BALLROOM
Jorge Bennett, SES
Executive Director, Cost and Pricing, Defense Contract Management Agency
Virtual

9:40 – 10:15 am **748 Status and Update on IPMD Guides**
CAPITOL BALLROOM
Russell Rodewald
Senior Director, Enterprise Earned Value Service, RTX
Dan Bellovary
LiftSystem Business Manager, Rolls Royce

10:15 – 10:45 am **Networking & Displayers Break**
GEORGIA 2 – 6

10:45 – 11:45 am **Clearinghouse**
CAPITOL BALLROOM
Russell Rodewald
Senior Director, Enterprise Earned Value Service, RTX
Gary Humphreys
CEO and Founder, Humphreys & Associates, Inc.

11:45 am – 12:00 pm **Closing Remarks**
CAPITOL BALLROOM
Kim Herrington
Vice President, Government Finance, L3Harris
Chair, Integrated Program Management Division, NDIA

12:00 – 1:00 pm **Lunch & Displayers Break**
GEORGIA 2 – 6

Integrated Program Management Committee Meetings

1:00 – 2:00 pm **IPMDAR** **CSDR**
GEORGIA 9 GEORGIA 10

2:00 – 3:00 pm **Planning & Scheduling** **Agile**
GEORGIA 11 GEORGIA 12

Biographies



Danya Trent

Vice President, Air Mobility & Maritime Missions International Programs, Lockheed Martin Aeronautics Company

Danya Trent is the Vice President of Lockheed Martin Aeronautics' AMMM International

Programs in Marietta, Georgia. The primary international customer interface, she is responsible for the AMMM International Line of Business, with a focus on value-creation strategy for all stakeholders through the execution and growth of the portfolio, including full product lifecycle contracts.

Ms. Trent previously served as the Vice President of Lockheed Martin Aeronautics' F-16 Programs and site lead of the Greenville, South Carolina facility. In this role she was responsible for overall leadership, strategic direction, performance, and growth of the F-16 product portfolio, ensuring domestic and international customer satisfaction by meeting financial and contractual commitments throughout the product lifecycle. She also led the ~1,400-person operation in Greenville, which as the global home of the F-16, both produces and sustains the F-16 platform, as well as performs sustainment activities for other platforms.

Previously, Ms. Trent served as Vice President of Lunar Exploration Campaigns at Lockheed Martin Space, with responsibility for the Lunar Exploration market segment, including the Human Landing System campaign. She also served as the Vice President for Program Management within Lockheed Martin Space, where she was responsible for functional program management and enterprise integrated planning.

Throughout her 23-year career with Lockheed Martin, Ms. Trent has held various leadership roles, including Integrated Fighter Group (IFG) Portfolio Director for the Southwest Asia, Middle East, and North Africa (SAMENA) Region for Lockheed Martin Aeronautics. She completed a two-year assignment in Abu Dhabi, United Arab Emirates (UAE), where she led the SAMENA portfolio and was the senior Lockheed Martin Aeronautics representative in the region. Her other international roles have included IFG Portfolio Director for Asia-Pacific Region, and F-16 Country Program Director for Egypt, Jordan, and Bahrain.

She also completed a two-year assignment as the Senior Manager, Technical Assistant to the Lockheed Martin Aeronautics President, where she provided support to the company President and the Executive Leadership Team through cross-company integration activities, including corporate integration efforts. Other leadership experience has included Supply Chain Management and Finance & Business Operations roles across multiple platforms.

Ms. Trent holds a bachelor's degree in International Business Management from Texas Christian University and a Master of Business Administration degree from Southern Methodist University. She has completed several Lockheed Martin leadership development programs and is also a graduate of the Defense Acquisition University Executive Program Management Course.

She currently serves on the board of directors for Tata Lockheed Martin Aerostructures Limited (TLMAL), an India-based joint venture between Tata Advanced Systems and Lockheed Martin.



Hal Hickman

Acting Deputy Director, Integrated Program Management Division for Acquisition Policy and Innovation

Mr. Harold "Hal" Hickman is the Acting Deputy Director for the Integrated Program Management (IPM), a

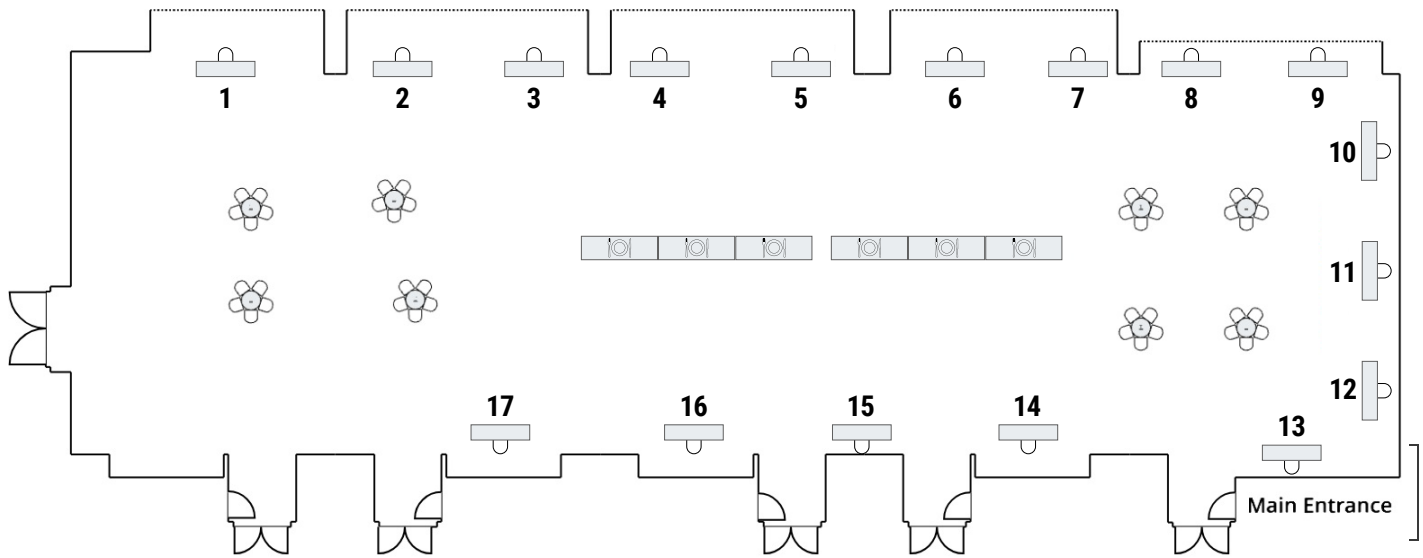
division of the Acquisition Data and Analytics (ADA) office that serves as the Department of Defense (DoD) focal point for all policy, guidance, and competency relating to Earned Value Management (EVM)/IPM. He is serving in this role as a rotation from the Department

of the Navy (DON) where he is the Director of the Naval Center for EVM (CEVM). He has served as the Director of the Naval CEVM for four (4) years and has been with the office for seven (7) years.

He has 25 years of professional experience, working in Industry for 5 years and as a public servant in the DoD for the last 20 years. He started his DoD career with the Defense Contract Management Agency

(DCMA) Maryland office in July 2004 where he started working in EVM. He moved over to the DCMA Virginia office in February 2010 where he focused on conducting EVMS surveillances and compliances reviews. He served as a mentor to other DCMA Virginia EVM Specialists until joining the Naval CEVM in April 2017.

Tabletop Exhibitors Floorplan



Tabletop Exhibitors by Company

ClearPlan, LLC	14	Integrated Management Concepts	10
Cora	4	Intra Management Solutions.....	6
Dassian.....	13	Midnite Dynamics	11
Deltek	16	Pinnacle	17
Enocre Analytics	8	Planisware.....	12
GovDash.....	3	Staffeum	15
Humphreys & Associates	9	Steelray.....	5
		Structured Solutions	7

Hours

Tuesday, March 25

4:00 pm – 6:00 pm

Wednesday, March 26

8:00 am – 5:00 pm

Thursday, March 27

8:00 am – 1:00 pm

Descriptions

GovDash

3

GovDash is the AI platform for winning government contracts. Streamline proposal development, run capture, organize data, and more—all in one place. With structured workflows, version control, and seamless collaboration, GovDash helps teams produce high-quality proposals efficiently and stay ahead of the competition. Learn more at GovDash.com.

Cora

4

Cora is transforming project portfolio management (PPM) in Aerospace & Defense by providing the industry with a single, integrated platform. It consolidates legacy systems and gives program and control account managers an advanced workbench that seamlessly integrates scheduling, costs, reporting and resources. Our customers manage projects worth over \$100 billion.

Steelray

5

At Steelray, our mission is to help our customers better understand their project schedules by building the tools chosen by schedule analysis experts. We introduced the world's first schedule viewer, the first schedule quality dashboard, the first DCMA 14-point assessment solution, and the first true half-step analysis software.

Intra Management Solutions

6

Intra Management Solutions offers best-in-class services and staffing, including integrated program management, earned value management, project planning and controls, and more. We enable businesses to meet their EVM requirements with a roadmap to organizational readiness. Our customized EVM solutions enable data-driven decision making and contract compliance.

Structured Solutions

7

Structured Solutions, Inc. (SSI) provides solutions for Master Schedulers, Project Managers, and their teams. SSI Tools helps thousands of Microsoft Project users plan and analyze their schedules more efficiently and effectively. SSI Trainers and Consultants are hands on professionals who tackle anything from proposal development, program execution, and closeout.

Encore Analytics

8

Encore Analytics is the leading supplier of analytical tools for programs that utilize earned value management techniques to plan and control projects. Encore's flagship product (Empower) enjoys a customer base that includes more than 13 government organizations, 16 government laboratories, and over 24 large NASA, DOE, DoD, and Intelligence Community (IC) suppliers. Further, 4 out of 5 of the largest US Defense firms rely on Empower to proactively manage complex programs. Empower is also used by the Defense Acquisition University (DAU) to train analysts on integrated program management. Empower is compatible with a host of earned value and schedule management tools.

Humphreys & Associates

9

Humphreys & Associates is the industry authority in EVMS and integrating performance measurement techniques into project management practices. For over 40 years, we have advocated and promoted integrating technical, schedule, and cost with risk components to achieve the full benefit of using performance management for enhanced project visibility and control.

Integrated Management Concepts

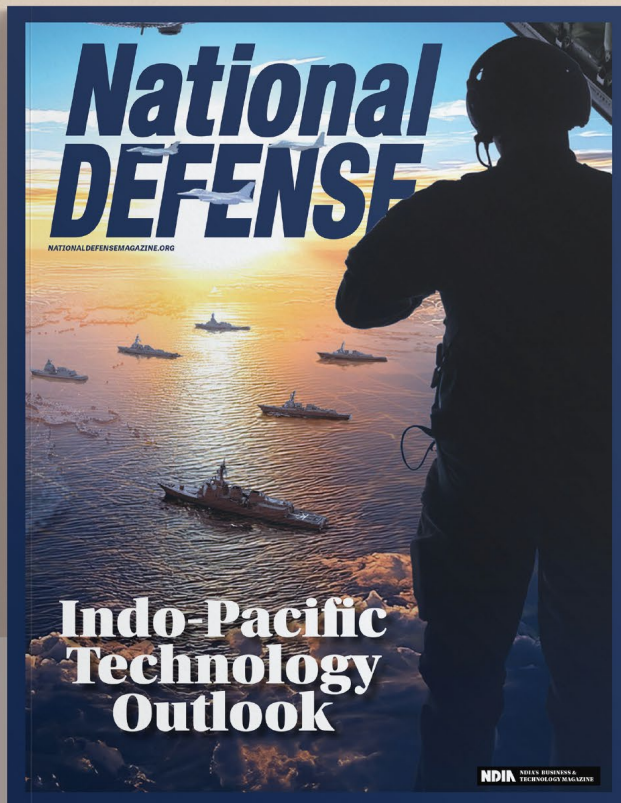
10

DecisionEdge is a software development company located in Austin, TX. We develop robust Enterprise Earned Value Management software for compliant EVM reporting and analysis. Our DecisionEdge WebEVM Enterprise EVM solution provides the critical and accurate information needed in real time to measure, forecast and improve performance while providing a 360-degree view of project status across the enterprise.

Midnite Dynamics

11

Midnite Dynamics is a very customer focused business dedicated to solving Industry "Pain-Points" delivering reliable software solutions, implementation, and technical support. Experts in Automated, Reliable, Sustainable and Reproducible CCDR Reporting; Best-In-Class DOE PARS DS00-DS22 DIQ Validations supporting schema 5.0.3; Best-In-Class DoD IPMDAR validations supporting DID, FFS, DEI and EVM-CR requirements.



NDIA

Indo-Pacific Technology Outlook E-Book

Download for Free

[NDIA.org/postebook2025](https://ndia.org/postebook2025)

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Parallax
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Planisware

12

Planisware is a leading business-to-business (B2B) provider of Software-as-a-Service (SaaS) in the rapidly growing Project Economy. Planisware's mission is to provide solutions that help organizations transform how they strategize, plan and deliver their projects, project portfolios, programs and products. Clients include large international companies, medium-sized businesses and public sector entities.

Dassian

13

Dassian is more than just a software partner for Program Management tools in the Aerospace and Defense industry. We are a comprehensive federal contracting suite that provides solutions for earned value management, contract management, cost management, business intelligence, and more. Our innovative products help our clients optimize their performance, comply with industry standards, and achieve their goals. Our team is dedicated to delivering high-quality software and exceptional customer service. We are proud to be members of NDIA and to support the vital work of our clients.

ClearPlan, LLC

14

ClearPlan is the go-to company for effective Program Controls, Earned Value Management, Hands-on Training, and support of high-performance business management systems. ClearPlan has over 200 employees, 100+ clients, in nearly 30 U.S. States, and over 15 Training courses using our proprietary dataset. Follow us on LinkedIn. Visit us at: www.clearplanconsulting.com.

Staffeum

15

Staffeum offers a comprehensive suite of professional services to enhance project management efficiency and profitability. As your trusted staffing partner, we provide highly qualified experts for all project execution phases, including planning and scheduling, project controls, tools support, and proposal pricing. Contact us to discover how we can support you!

Deltek

16

Better software means better projects. Deltek is the leading global provider of enterprise software and information solutions for project-based businesses. More than 30,000 organizations and millions of users in over 80 countries around the world rely on Deltek for superior levels of project intelligence, management and collaboration. Our industry-focused expertise powers project success by helping firms achieve performance that maximizes productivity and revenue. deltek.com

Pinnacle

17

Founded in 1993, Pinnacle is the premier provider of project-focused business management solutions. Our team has extensive experience integrating best-of-class Enterprise Project Management, Project Portfolio Management, and Integrated Program Management Systems. Over 200 companies and government agencies have selected Pinnacle to improve management of projects, programs, and people across the enterprise.



VITAL SIGNS 2025

The Health and Readiness of the Defense Industrial Base

Visit NDIA.org/VS25 to download NDIA's free report.

VITAL SIGNS 2025
The Health and Readiness of the Defense Industrial Base

The image shows a promotional graphic for the 'Vital Signs 2025' report. On the left, the title 'VITAL SIGNS' is written in large, bold, white letters, with '2025' in a smaller font to its right. Below the title, the subtitle 'The Health and Readiness of the Defense Industrial Base' is displayed in white. A red button contains the text 'Visit NDIA.org/VS25 to download NDIA's free report.' On the right, a stack of report covers is shown, with the top cover featuring a silhouette of a soldier's helmet and a night vision image of military vehicles. The NDIA logo is in the top right corner of the cover, and the report title and subtitle are at the bottom.

Sponsor Descriptions



ClearPlan is the go-to company for effective Program Controls, Earned Value Management, Hands-on Training, and support of high-performance business management systems. ClearPlan has over 200 employees, 100+ clients, in nearly 30 U.S. States, and over 15 Training courses using our proprietary dataset. Follow us on LinkedIn. Visit us at: www.clearplanconsulting.com



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Intra Management Solutions offers best-in-class services and staffing, including integrated program management, earned value management, project planning and controls, and more. We enable businesses to meet their EVM requirements with a roadmap to organizational readiness. Our customized EVM solutions enable data-driven decision making and contract compliance.



Leidos is an industry and technology leader serving government and commercial customers with efficient mission innovations. Our values are demonstrated by our 48,000 employees helping our customers execute missions in the world's most complex markets. The Corporate EVM and Scheduling Center of Excellence is a proud sponsor of this community.



Founded in 1993, Pinnacle is the premier provider of project-focused business management solutions. Our team has extensive experience integrating best-of-class Enterprise Project Management, Project Portfolio Management, and Integrated Program Management Systems. Over 200 companies and government agencies have selected Pinnacle to improve management of projects, programs, and people across the enterprise.



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Leading the Way in Engagement, Networking, and National Defense

Plan Ahead for Success | 2025 Featured Meetings, Conferences, and Events



Simulation & Training Community Forum 2025

April 16, 2025 | Dayton, OH



MODSIM World 2025

August 18 – 20, 2025 | Norfolk, VA



2025 Undersea Warfare Fall Conference

September 15 – 17, 2025 * | Groton, CT



DLA Supply Chain Alliance Symposium & Exhibition

June 11 – 12, 2025 | Richmond, VA



Space Warfighter Forum

August 27 – 28, 2025 | Colorado Springs, CO



Fall 2025 Integrated Program Management Division Forum

September 23 – 25, 2025 | La Jolla, CA



Training & Simulation Industry Symposium 2025

June 17 – 18, 2025 | Orlando, FL



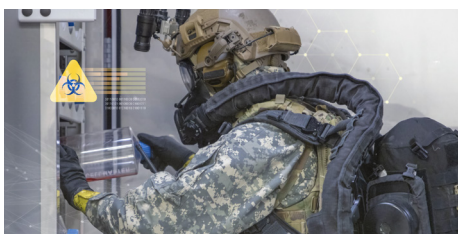
2025 EMERGING TECHNOLOGIES FOR DEFENSE CONFERENCE & EXHIBITION

August 27 – 29, 2025
Washington, D.C.



Future Force Capabilities Conference & Exhibition

September 30 – October 3, 2025 | Fort Worth, TX



2025 CBRN Defense Conference

June 23 – 25, 2025 | Baltimore, MD



Interservice/Industry Training, Simulation and Education Conference

December 1 – 4, 2025 | Orlando, FL